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WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
<i>297, 97a</i> Memo w/ attachment	Marvin Watson to President re Dick Nelson taking Vice Presidency of Zilkha & Sons in NY	1/26/67	C

FILE LOCATION

C.F. FG 170 HUD (1967)

RESTRICTION CODES

- (A) Closed by Executive Order 11652 governing access to national security information.
- (B) Closed by statute or by the agency which originated the document.
- (C) Closed in accordance with restrictions contained in the donor's deed of gift.

BB1

C. F. (3)
JL3
FG135
FG170
MC

December 15, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Ramsey Clark
The Attorney General

This material will be the basis for a meeting on the Crime Program, Monday, December 18, at 3:00 p.m. in my office. The report is for your eyes only, and should not be circulated.

151

Joseph A. Califano, Jr.
Special Assistant to the President

RECEIVED
DEC 16 1967
CENTRAL FILES

C. F.

LG

FG170

2

Determined to be an
administrative matter;

December 14, 1967

By On 1-25-77

CONFIDENTIAL

MEMORANDUM FOR:

Joseph A. Califano, Jr.
Special Assistant
to the President
The White House

SUBJECT:

Model Cities Program
for Laredo, Texas

The confusion and misunderstanding relative to Model Cities in Laredo is due primarily to several factors.

First, apparently the Mayor, after being informed of the President's interest in this matter seemed to feel that the Federal Government would deliver a Model City to Laredo without much preliminary work.

Secondly, Secretary Gardner was asked by the President to work on the Laredo situation and he presented a plan with a large number of proposals involving much more than Model Cities, which received the President's approval. Fortunately, we learned of this, communicated with HEW, and arranged for the execution to be concentrated at the regional level where our Regional Office is cooperating with that of HEW. Bill Collins, our Regional Administrator in Fort Worth, has been in telephonic and personal contact with Mayor Martin and has talked on several times with Governor Connolly's office.

The latest problem arose when the Mayor asked for three Spanish speaking people from the Regional Office to come to Laredo and explain the Model Cities Program to the people who would be involved. This was a most premature request since there were many problems of program content and coordination with local officials and the like which had not even been discussed. It was decided that a meeting would be held in Laredo on

Friday, December 15, at which time Mr. Collins, three Spanish speaking employees of the Regional Office, and HEW Regional personnel will be present. It is hoped that the meeting will serve to start the process in the right direction.

There is a final complication. I assume that since the President is concerned with coordinating activities on both sides of the river between the Government of Mexico and that of this country, the logical place to locate the Model City would be on the river front. Some of the planners have proposed that this area be cleared and become a part of a beautification proposal. This presents several problems:

1. It could not then be a part of a Model City area.
2. It would involve widespread dislocation of low-income Mexican-American families.
3. It would encounter a great deal of local protest.

One of the purposes of tomorrow's meeting is to make some decisions as to the target area of the Model City, the principal elements on the program, and the development of local governmental and citizen participation machinery to carry out the Model City.

Robert C. Weaver

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HS
FG170-6
FG170

December 14, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Robert C. Weaver
Secretary of Housing and
Urban Development

I am forwarding the attached outline of the proposal to convert the FNMA Secondary Operation into a private for-profit institution. In the light of our adoption of the new budget concept, and with the understanding that we would not go forward with this except as part of the long-term 10-year commitment to fulfill the pledge of the Housing Act of 1949, please give me your candid personal appraisal and considered recommendation by close of business Saturday, December 16th.

15/

Joseph A. Califano, Jr.
Special Assistant to the President

Attachment
(Fred Bohlen's Files)

JAC:FMB:caw

RECEIVED
DEC 15 1967
CENTRAL FILES

EYES ONLY

C.F.

HUP
HS

EG600/Task Force/C*

December 11, 1967

MEMORANDUM FOR

Honorable Robert C. Weaver
Secretary of Housing and Urban
Development

In accordance with our discussions with Under Secretary Wood concerning the Civil Rights and Housing programs for 1968, would you report to us by December 15 on the following recommendations of the Civil Rights Task Force:

- Modification of FHA (and VA) practices to increase the availability of FHA (and VA) acquired properties to lower income and minority families. This might include giving such potential purchasers first options on agency-acquired properties, instead of the present practice to accept the offer backed with the largest down payment or the shortest loan terms.
- Establishment of a program for public-housing tenants who reach income levels in excess of those permitted for public-housing occupants, but who are financially unable to purchase a home. The Task Force endorsed a plan whereby such tenants would pay a higher rent, the additional amount to be held in escrow to provide a cash down payment for the purchase of a home.

Task Force on Civil Rights

18/
Joseph A. Califano, Jr.
Special Assistant to the President

JAC/MN/djb

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DEC 13 1967
CENTRAL FILES

EF
C. F.

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December 8, 1967

HE 3-2

HI

HI 3

FG 175

FG 155

FG 170

EYES ONLY

MEMORANDUM FOR

Honorable Alan S. Boyd
Secretary of Transportation

In accordance with our discussions concerning the Quality of the Environment program for 1968, would you prepare for possible announcement by the President:

- A statement announcing your new procedure for Highway Route selection.
- A statement announcing expanded use of new design teams for urban highway planning.

In addition, would you prepare by December 20 a program of research and pilot projects to implement your proposals for developing substitutes for billboard advertising. This program should be coordinated with the Secretaries of Commerce and Housing and Urban Development.

/s/

Joseph A. Califano, Jr.
Special Assistant to the President

JAC:MN:oi

EF
G. F. Coburn
⑤

HE3-2
CA
FG165
FG170
FG11-9
FG155

December 8, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Howard Samuels
Under Secretary of Commerce

In accordance with our discussions concerning the Quality of the Environment program for 1968, would you report to us by December 15 on a plan to make a full-scale study of further Federal initiatives in the area of noise abatement.

In particular would you make recommendations:

- To set more meaningful standards in the area.
- To study the health hazards of excessive noise.
- To encourage consideration of this factor in transportation, construction, and land use planning.

In making this report, would you consult with the Secretaries of Health, Education, and Welfare; Housing and Urban Development; and Transportation, and with the Director of the Office of Science and Technology.

/s/

Joseph A. Califano, Jr.
Special Assistant to the President

JAC:MN:oi

cc Troubridge

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X*
SAM YORTY
MAYOR

J.C.F.

16

16/Los Angeles

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FG 170

PU 2-2/4*

BBJ



OFFICE OF THE MAYOR
CITY HALL
LOS ANGELES, CALIFORNIA 90012

December 5, 1967

Confidential

Mr. W. Marvin Watson
Special Assistant to
the President
The White House
Washington, D. C.

Dear Marv:

I am told by Weaver to see Mogulof about the Model Cities program.

Mogulof caused me much trouble with the poverty program and he should not be a part of our administration.

Sincerely,

MAYOR

SY:M

December 5, 1967

C.F. ⑥
WEH
FG 175
FG 160
FG 165
FG 170
FG 11-15
FG 11-1

EYES ONLY

MEMORANDUM FOR

Alan Boyd
Honorable W. Willard Wirtz
Honorable John W. Gardner
Honorable Robert G. Weaver
Honorable R. Sargent Shriver
Honorable Charles L. Schultze
Honorable Wilbur Cohen
Honorable Stanley H. Ruttenberg
Honorable William D. Bechill
Honorable S. Douglass Cater, Jr.
Mr. William D. Carey
Mr. Wilfred H. Rommel
Miss Genevieve Blatt

Attached are some additional materials which will be discussed at the follow-up meeting on the Older American's Program for 1968 which will be held in my office at 5:30 p. m. on Friday, December 8, 1967. If you will not be able to attend this meeting, please have your secretary inform Mr. Gaither's office (Code 145-2840) and arrange for a substitute who can speak in your behalf.

Joseph A. Califano, Jr.
Special Assistant to the President

JAC:JCG:nlc

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C. F. (6)
HU 2-2
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November 24, 1967

EYES ONLY

MEMORANDUM FOR

Honorable William Driver
Administrator, Veterans Administration

Honorable Frank Wozencraft
Assistant Attorney General
Office of Legal Counsel

Honorable Philip Brownstein
Assistant Secretary of Housing and
Urban Development for Mortgage Credit

x *
The Task Force on Veterans recommended that FHA and VA amend their regulations to extend the coverage of E.O. 11063 to one and two family owner-occupied dwellings.

The Attorney General and his staff have reviewed a proposal to establish a system of contractual agreements and covenants running with the land, and have reported that they believe the proposal provides a feasible method of enforcement.

Accordingly, we would like to establish a working group composed of representatives of FHA and VA and chaired by Justice, which would perform the following tasks:

- Draft the revisions to the regulations and the proposed language for the contracts and the covenants to effectuate the proposal, providing the maximum commonality and uniformity that is permissible under the different statutes.
- Recommend such other changes in FHA and VA regulations as would strengthen enforcement of E.O. 11063 generally.

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THE WHITE HOUSE
WASHINGTON

C. F. ⁸ ₁₀

76 778

76 600 / Jack Free / R*

November 21, 1967

76 155

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76 170

EYES ONLY

MEMORANDUM FOR

- ✓ Honorable Orville L. Freeman
- Honorable Alexander B. Trowbridge
- Honorable W. Willard Wirtz
- Honorable John W. Gardner
- Honorable Robert C. Weaver
- Honorable Charles L. Schultze
- Honorable R. Sargent Shriver
- Honorable John A. Schnittker
- Dr. Robert A. Levine
- Mr. William D. Carey
- Mr. Wilfred H. Rommel

76 11-1

76 11-15

Attached is an agenda covering some of the major recommendations made by the Rural Poverty Commission and the Task Force on Rural Poverty which will be discussed at a meeting to be held in my office at 2:45 p.m. on Tuesday, November 28, 1967. The agenda is designed to cover those proposals and areas which have not been covered by the more specifically targeted Task Forces such as those on Education, Health and Manpower.

If you feel that any other proposals made by the Commission or Task Force should be discussed at that meeting, please submit them to Mr. Gaither by the close of business on Friday, November 24.

Joseph A. Califano, Jr.
Special Assistant to the President

rec'd 1 P.M. 11/27/67

sent out by special messenger — Mr Califano's office notified of dispatching time

C. F.

③

LG

FG 170

LG / Los Angeles

PU 2-2/Y*

November 20, 1967

Dear Mayor Yorty:

I have your letter and clippings concerning the Model Cities Program which is administered by the Department of Housing and Urban Affairs, and am requesting Secretary Weaver to report directly to you on this matter.

With best wishes,

Sincerely,

W. Marvin Watson
Special Assistant
to the President

★
Honorable Sam Yorty
Mayor of Los Angeles
Los Angeles, California

WMW:NY:mlr

Incoming to Secretary Weaver *sent*

7

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C.F. (12)

12

FG600/Task Force/VA

November 18, 1967

VA
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FG300
FG115
FG135
FG160
FG165
FG170
FG11-1
FG11-15
FG295
FG240

EYES ONLY

MEMORANDUM FOR

Honorable Robert S. McNamara
Honorable Ramsey Clark
Honorable W. Willard Wirtz
Honorable John W. Gardner
Honorable Robert C. Weaver
Honorable Charles L. Schultze
Honorable Sargent Shriver
Honorable John W. Macy, Jr.
Honorable Lawson B. Knott, Jr.

Attached is a copy of my memorandum to Administrator Driver asking him to chair a ^{*}Task Force on ^{*}Veterans Assistance Centers.

I am sure I can count upon the participation of your agency in assisting Administrator Driver.

18/

Joseph A. Califano, Jr.
Special Assistant to the President

Attachment

bcc: Honorable S. Douglass Cater
Honorable Ernest Goldstein
Honorable Lawrence E. Levinson

RECEIVED
NOV 20 1967
CENTRAL FILES

Xerox copies used for FG 5.

BE/ (1)
THE WHITE HOUSE
WASHINGTON

November 17, 1967
6:40 p.m.

MR. PRESIDENT:

Attached are the comments from the various departments and agencies concerning critical remarks appearing in the Record.

DEPARTMENT OF STATE
WASHINGTON
November 16, 1967
G.F. (3)
PUI-2
PR3
FG105
FG110
13

MEMORANDUM FOR THE PRESIDENT

Subject: Congressional Criticism and Action

North Atlantic Assembly

This morning the Secretary, accompanied by John Leddy and Bill Macomber, went to the Hill to brief the US Delegation to the North Atlantic Assembly prior to their departure to attend the plenary meeting to be held November 20-24 in Brussels. The briefings covered those questions the Europeans might raise and our suggestions for ways to answer them. Senators McIntyre (D-NH), Bayh (C-Ind), Mundt (R-SDak), Hansen (R-Wyo) and Congressmen Hays (D-Ohio), Rivers (D-SC), Clark (D-Pa), Brooks (D-Tex), Chamberlain (R-Mich), Bates (R-Mass) and Findley (R-Ill) were present.

Viet-Nam

This evening Secretary Rusk will talk with Congressman Bingham (D-NY) about Viet-Nam. The meeting is at the Secretary's initiative.

Ambassador Bunker met at 2:30 today with the Senate Foreign Relations Committee in executive session.

We consulted with the Department of Defense concerning what action we might take in connection with Congressman Rhodes' (D-Pa; H15374) insertion in the Record of Barry Goldwater's October 28 speech before the Republican Western Conference at Denver. We concur with Defense that no direct action should be taken.

BB/—

C.F.— (5)

FG 600 Park Force Pt
FG 135
FG 655
FG 135-12
FG 170
FG 11-8-1/McPherson,
Harry

14

November 15, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Ramsey Clark
The Attorney General

Honorable Clifford L. Alexander, Jr.
Chairman, Equal Employment Opportunity Commission

Honorable Warren Christopher
Deputy Attorney General

Honorable John Doar
Assistant Attorney General

Mr. F. Peter Libassi
Director, Office for Civil Rights

Honorable Harry C. McPherson, Jr.
Special Counsel to the President

Mr. Stephen J. Pollak
Special Assistant to the Attorney General

Mr. Roger Wilkins
Director, Community Relations Service

Honorable Robert C. Wood
Under Secretary of Housing and Urban Development

A meeting will be held in my office at 5:00 p.m. on Friday,
November 17, to discuss the recommendations of the Task Force
on Civil Rights. If you will not be able to attend this meeting,
*

G. F.

⑥

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SC6
NR7
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FG145
FG170
FG120
FG11-1

November 13, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Alan S. Boyd
Secretary of Transportation

In accordance with our discussions concerning the Marine Sciences Program, we would appreciate a report by November 24 on a proposal that a program of port development be undertaken to restore harbor areas of our cities.

Your study should be undertaken with the Secretaries of the Interior, Housing and Urban Development, and the Army, and the Director of the Bureau of the Budget.

Joseph A. Califano, Jr.
Special Assistant to the President

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November 10, 1967

EYES ONLY

MEMORANDUM FOR Honorable Robert C. Weaver
Secretary of Housing and Urban
Development

Attached are two proposals recently made by the Department of Defense in response to the President's request for ideas for increasing the private sector involvement in the solution of urban problems. It would be helpful if you would have these ideas staffed out and submit your recommendations by Friday, November 24.

Joseph A. Califano, Jr.
Special Assistant to the President

JAC:JCG:nlc

C.F.

4

November 10, 1967

LD
FH170
FH155
FI5-4
BE 4/Insurance

EYES ONLY

MEMORANDUM FOR Honorable Robert C. Weaver
Secretary of Housing and Urban
Development

Attached is a proposal submitted by the Department of Commerce in response to the President's request for ideas for increasing the private sector involvement in the solution of urban problems.

It would be helpful if you would have this idea staffed out and submit your recommendations by Friday, November 24.

Joseph A. Califano, Jr.
Special Assistant to the President

JAC:JCG:nlc

(FHA)

THE WHITE HOUSE
WASHINGTON

6:00 p.m. Friday
November 3, 1967

C. F. ⑧
WE9
LA2
LG/Austin
HS3.
RA5
~~EG170~~
BE4
HS2

FOR THE PRESIDENT

FROM Joe Califano *J. Califano*

RE: Status Report on New Program Initiatives

PRIVATE INDUSTRY JOB PROGRAM (Commerce: Tab A)

. Commerce considering proposals from 14 smaller firms which would create 2,735 new jobs for the hard-core unemployed

-- Major proposals which appear feasible are:

- . Bubble Up: 350-400 jobs in Los Angeles
- . Business Development Corporation: 1200-1500 jobs in Los Angeles
- . Van Brodie Milling: 200 jobs in Los Angeles
- . Grandmother's Bakery: 53 jobs in Chicago

. Four blue chip corporations have now given firm commitment to create jobs for hard-core unemployed in the target cities:

- Lockheed in Los Angeles
- Fairchild Hiller in Washington
- Westinghouse (city undetermined) *Kroy Austin Dept of State*
- AVCO in Boston. The Company will lease a plant in Roxbury which will provide 12 jobs within the next 2 weeks and 55 jobs within a month. AVCO will also spent \$1 million for a new plant in Roxbury with eventual employment of 250.

. This may be announced any time after Wednesday, November 8.



THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D. C. 20410

C. F. ⑤

WE9
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NOV 2 1967

MEMORANDUM FOR: The President
The White House

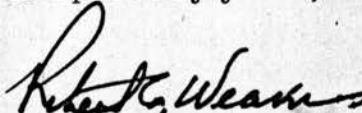
Attention: Honorable Joseph A. Califano

SUBJECT : Weekly Progress Report - Selected Programs

Enclosed are weekly progress reports on the following new program initiatives as requested in Mr. Califano's memorandum of October 18, 1967:

- Insurance Consortium Investment Fund
- Doubling of Completions of Low-Rent Housing

Respectfully yours,


Robert C. Weaver

Enclosures

FG 11-8-1/Gaither	FG 170
FG 155	LG
FG 999-22	LA 2
FG 165-4	FG 11-15
FG 165-5	FG 722
FG 165-4-1	WE 9
ST 7	FG 604
FG 203	FG 295
ST 5	HE
ST	FG 175
FG 999	FG

Box No. 1093 sent to Central Files, above date by Fred Bohlen (Mr. Gaither's Office) contains folders on Following:

1. Department of Commerce - Re-Organization on Government Organization, Jan. 1966 to July 1966 & Nov. 1966
2. Final Task Force Report on Labor-Commerce merger, January 1967
3. HEW, Back-up material re: Reorganization, November 1966
4. Office of Education: Monthly Report of Financial Status, as of Dec. 31, 1966
5. Food and Drug Administration, Clippings, March 1966
6. HEW, General incoming comments on Teachers Corp, January 1967
7. HEW, Testimony in Congress, Department of Consumers Affairs, 1966 to March 1967
8. HEW, Boston, Selected programs of HEW for Governor John N. Dempsey of Conn., August 1966
9. HUD, Background material on Organization; Neighborhood Centers Program, Model Cities Neighborhood Facilities Pilot Program, 2/1966, 11/1966, 2/1967 to 5/1967
10. Urban Affairs, Research & Education Regional and Urban Studies, September 1966
11. Office of Economic Opportunity Re: Programs, November 1966 to June 1967
12. Department of Labor and National Policy Reports, re. Labor, Manpower and Training and President's Committee on Manpower, E.O. Federal Government Manpower Programs, Task Force on Urban Employment Opportunities Neighborhood Youth Corp, Manpower Coordination, 12/66 and 2/67 to 6/67
13. Advisory Committee on Intergovernmental Relations, January 1966 to March 1967
14. Appalachian Regional Commission, January 1967
15. Task Force Report on Intergovernmental Program Coordination (Bailey Report) 12/1965
16. U. S. Civil Service Commission: Federal Executive Board Chairmen's Conference, June 1967
17. California, Proposed re-organization, November 1966
18. California, Center for Advanced Study in Behavior Sciences, March 1967
19. Comprehensive Health Planning, November 1966
20. Copies of Creative Federalism Papers, 1966
21. Department of Transportation Bill, February 1967 to March 1967
22. Domestic Executive Departments: Work of the President's Task Force on Government Organization recommendation for Departments of Human Resources, Natural Resources, Economic Affairs and Rural Affairs, March 1967

Information Memo:
BB/dg
October 30, 1967

C.F.

FG 600/Task Force
FG 600/Task Force/C*
FG 600/Task Force/F*
LG
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PL 2
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FG 170

FG 11-8-1/Gaither, James C.

Box No. 1092 contains material filed by James C. Gaither re: 1966-67 Task Force

Memos, BOB Analysis, Task Force Report and in some cases the Follow-Ups.

Box also contains material re:

New Cities Development Concept

Foreign Trade Initiatives Outline

Legislative Proposals for HUD 1967

One (1) loose-leaf binder re: Financing Political Campaigns.

One (1) loose-leaf binder re: A National Urban Research Program
(Proposals for Housing and Urban Poor)

Material re: the following Task Forces are in this box;

* Task Force on Civil Rights

* Task Force on Foreign Aid

October 27, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Charles M. Haar
Assistant Secretary of Housing and
Urban Development for
Metropolitan Development

In accordance with our discussions today, it is my understanding that you will prepare and submit to me in memo form by November 4, 1967, additional information pertinent to the proposals of the Task Force on New Towns. Please give particular attention to the following items:

1. Cash Flow Debentures -- through consultation with Treasury, an estimate of the interest differential required to create a private market for this type of financial instrument and the impact of this differential on other financial interests and commitments of the Federal Government.
2. A detailed description of alternative kinds of "New Towns", with special attention to the problems addressed and benefits gained from the establishment of each type. Please cover at least the following types, discussed at the meeting in my office:
 - The complete new town in the wilderness (Weaver model)
 - The new town built on top of a pre-existent rural village -- "an old town with a new lease on life"
 - The new town built on the fringe of an existing metropolitan area, a la Reston and Columbia
 - A new town built at a pre-existing city about to grow rapidly -- the EDA model

RECEIVED
OCT 28 1967
CENTRAL FILES

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C.F.

23

FG 600/Task Force/S*
FG 170

October 11, 1967

PERSONAL -- CONFIDENTIAL

Dr. Richard Wade
Professor of Urban History
University of Chicago
Chicago, Illinois

Dear Dr. Wade:

This will confirm our conversations with you regarding the President's
* Task Force on Suburbia, which will be chaired by Mr. Charles Haar,
Assistant Secretary of HUD for Metropolitan Development.

I would like only to indicate the general outlines of our concern,
leaving to the Task Force the precise delineation of its charter.
We hope the group will report to the President on:

- The nature of the enduring economic, social and physical problems of suburbs and of the people who live there, especially older suburbs and newer areas experiencing rapid residential growth.
- The scope and impact of current federal policies and programs on the development of suburbia.
- The policy leadership and programmatic and financial responsibility which the Federal Government should assume in the future with respect to addressing the problems of suburbs and suburban dwellers.

RECORDED
OCT 12 1967
FEDERAL BUREAU OF INVESTIGATION

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT A SECURITY
CLASSIFICATION, E.O. 12356,
SEC. 1.1(a)

BY TH ON 32587

Zero copies used for name file

THE WHITE HOUSE OFFICE

C. F. 0
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FG170

24

REFERRAL

To: Secretary
Housing and Urban Development

Date: October 10, 1967

ACTION REQUESTED

- Draft reply for:
 - President's signature.
 - Undersigned's signature.
- Memorandum for use as enclosure to reply.
- Direct reply.
- Furnish information copy.
- Suitable acknowledgment or other appropriate handling.
- Furnish copy of reply, if any.
- For your information.
- For comment.

NOTE

Prompt action is essential.
If more than 48 hours' delay is encountered, please telephone the undersigned immediately, Code 1450.

Basic correspondence should be returned when draft reply, memorandum, or comment is requested.

REMARKS:

Description:

Letter: Telegram: Other:

To: Mr. Califano
 From: L. Edward Lashman, Jr. Asst. to the Secy of HUD, Washington, D. C.
 Date: October 5, 1967
 Subject: Encloses copy of letter sent by Congressman Robert G. Stephens to his colleagues in the House in connection with the Rent Supplement Program.

By direction of the President:

151 *Jack*

Joseph A. Califano, Jr.
Special Assistant to the President

RECEIVED

OCT 11 1967

CENTRAL FILES

(White House File Copy)

C. F.

25

FAH
FG170

October 5, 1967

Dear Mr. Lashman:

**Thank you for your letter of October 5
and its enclosure.**

With best wishes,

Sincerely,

**W. Marvin Watson
Special Assistant
to the President**

**Mr. L. Edward Lashman, Jr.
Assistant to the Secretary
Department of Housing and Urban Development
Washington, D. C.**

WMW:NY:mlr

C. F.

FILE MEMO
9/27/67
EM

	SA	
FG 600/Task Force/A*	AG 3-1	FG 11-15
FG 600/TASK Force/Q*	FG 717	WE 8
FG 600/Task Force/R*	FG 150	LA 2-5
FG 600/Task Force/S*	HU 2	FG 110
FG 600/Task Force/T*	CO 190	FI 8
FG 165-6	FG 165	FI 11
HE 9	FG 11-1	VA
HE 3-2	FG 285	LE
FG 281	FG 160	LA 8
FG 431/B*	<u>FG 170</u>	LE/FI 5
RE	NR	FI 5
		ED
		FG 440

Box no. 1044 containing the following material sent to Central Files by Mr. James Gaither's office. Correspondence dated Sept. 1966 to March, 1967.

1. Correspondence on the ^xTask Force on ^{*}Accident Prevention and Protection from Hazardous Products.
2. Report from H.E.W. - Public Health Service on Accidental Death and Injury Statistics.
3. Correspondence on the National Fire Safety Act of 1967.
4. Correspondence on Occupational Health and Safety from H.E.W.
5. Correspondence with Securities and Exchange Commission on health.
6. Report from the Senate Sub-committee on*Banking and Currency.
7. Correspondence from the President's Committee on Consumer Interest, on Consumer Protection.
8. Material on the ^xTask Force on ^{*}Quality of Enviroment- 1966.
9. Correspondence on the ^xTask Force on ^{*}Resourse and Recreation- from Agriculture.
10. Material on the Spanish-American Conference on Mexican-American Education, from Budget and H.E.W.
11. Material from the Subversive Activities Control Broad re their program.
12. Material on the ^xTask Force on ^{*}Summer Program from O.E.O., the Vice-President.
13. Correspondence on the Youth Opportunity Campaign from Labor and H.U.D.
14. Material on the ^xTask Force on ^{*}Transportation.
15. Report from Treasury on Increase on Interest Rates on Equalization Tax.
16. Correspondence on the Truth in Lending bill.
17. Correspondence on Veterans Benefits.
18. Material on legislature proposal to limit garnishment to protect employees and income of low wage workers. Correspondence from Labor.

BBI

Classified to be a
administrative marking

By M 09-1-25-77

~~CONFIDENTIAL~~

G.F.
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27

SEP 26 1967

MEMORANDUM FOR: The President
The White House

SUBJECT: Derogatory Remarks in The Congressional
Record, September 25, 1967

Item No. 1

S. 13533. Mr. Williams (R-Del.) on Credibility Gap: Presidential announcement when Federal National Mortgage Association raised price for mortgages by \$1 per \$100. In contrast FIMA quietly announced that price for mortgages lowered by \$1.50. President took no notice of latter announcement.

Comment and Action

This is another effort by Senator Williams to discredit the Administration. He has distorted the March 4 Presidential statement by implying that its primary purpose was to announce a 1 point rise in the price of a mortgage. Accordingly, we will prepare a speech to be given by an appropriate Senator for insertion in the Congressional Record at the earliest opportunity, explaining that announcements of FIMA revised mortgage purchase prices are consistently handled as a routine matter. Further we will point out that the President's statement of March 4 was an announcement of a series of actions to reinforce the home building and home financing industries.

Respectfully yours,

S/ Robert C. Weaver

Robert C. Weaver

C. F.

28

LA2

FG 170

September 25, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Robert C. Weaver
Secretary of Housing and Urban
Development

Attached are papers on the job program prepared by Secretary Trowbridge and Jim Gaither based on conversations with your staff. It is imperative that we move to announce this program this week if humanly possible. I believe these papers will be satisfactory to everyone concerned and I hope that we can resolve finally any remaining issues at the meeting scheduled for noon tomorrow.

Joseph A. Califano, Jr.
Special Assistant to the President

Attachment

RECEIVED
SEP 27 1967
CENTRAL

C. F.

29
FG 600/Task Force/UK*
FG 170

September 19, 1967

PERSONAL-CONFIDENTIAL

Dear Charlie: *Haar*

This will confirm our conversation with you regarding the President's Task Force on Urban Educational Opportunities, which has been established under the Chairmanship of Paul A. Miller, Assistant Secretary of Health, Education, and Welfare.

I would like only to indicate the general outlines of our concern, leaving to the Task Force the precise delineation of its charter. In this case, our concern is with the inadequacy of educational opportunities now available to disadvantaged urban residents. One interesting suggestion which the Task Force might consider involves extending the "land-grant" college concept to the cities in order to:

- Extend quality education at low cost to large numbers of disadvantaged urban residents.
- Develop curricula more relevant and useful for disadvantaged persons.
- Conduct research on urban problems.
- Establish an extension service to carry the knowledge gained through research to urban residents and institutions.

I want to reemphasize that the Task Force will be free to determine its own charter, enlarging upon or curtailing the area of concern indicated above.

The task is as difficult and challenging as it is important and the President is grateful for your willingness to participate.

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT NAT'L SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY *TH* ON *32587*

The first meeting of the Task Force will be held on Saturday, September 23, 1967 at 10:00 a.m. in Room 444 of the Executive Office Building in Washington, D.C.

Sincerely,

Joseph A. Califano, Jr.
Special Assistant to the President

Honorable Charles Haar
Assistant Secretary for Metropolitan
Planning
Department of Housing and Urban
Development
Washington, D. C.

THE WHITE HOUSE
WASHINGTON

FG 600/Task Force/R*

September 14, 1967

AGB
WE
FG 11-1
FG 150
FG 160
FG 155
FG 165
FG 170

EYES ONLY

MEMORANDUM FOR Honorable Charles L. Schultze
Director, Bureau of the Budget

In my memorandum dated August 28, 1967, establishing the Task Force on Rural Poverty under your chairmanship, I pointed out that it would be helpful if your Task Force report included a discussion of the costs and benefits of the proposals made by the Task Force.

In addition, we would like your report to reflect clearly the Task Force's judgment about relative priorities among the proposals. In order to obtain the explicit judgment of your Task Force on program priorities, the report of your Task Force should include a pricing of the individual program proposals which you recommend, and a summary of the total cost. In addition, we would like you to develop two alternative program packages, detailing individual program proposals within the two target figures given below.

(In millions; fiscal years)

1968 base	\$ 10,500 (including \$700 in insured loans)
1971 add ons:	
-- Alternative A	700 (excluding insured loans)
-- Alternative B	3,500 (excluding insured loans)

These figures are to cover both new legislation and expansion of existing programs above the fiscal year 1968 base as adjusted for uncontrollable built-in increases. The two target figures selected do not reflect a judgment about desirable program levels in the area being considered by your Task Force. Rather, they have been chosen primarily to provide information about the Task Force's judgment on relative priorities underlying the Task Force proposals.

ADMINISTRATIVELY CONFIDENTIAL

Copies sent to:
Chmn. C. F. A.
Mr. DeVier Pierson
Director, Budget Bureau
Sec'y of Agric.

Sec'y of Labor
Sec'y of Commerce
Sec'y of Health
Mr. Joe W. Fleming, Fed. Chmn.
Appalachian Regional Commission

RECEIVED
SEP 18 1967
CENTRAL FILES

FG600/Task Force A*
IN
FG 2-32
FI 1-2
FI 4
FG 11-15
FG 170
FG 11-1
FG 160
FG 155

THE WHITE HOUSE
WASHINGTON

September 14, 1967

EYES ONLY

MEMORANDUM FOR Honorable Lee C. White
Chairman
Federal Power Commission

In my memorandum dated August 19, 1967, establishing the Task Force on American Indians under your chairmanship, I pointed out that it would be helpful if your Task Force report included a discussion of the costs and benefits of the proposals made by the Task Force.

In addition, we would like your report to reflect clearly the Task Force's judgment about relative priorities among the proposals. In order to obtain the explicit judgment of your Task Force on program priorities, the report of your Task Force should include a pricing of the individual program proposals which you recommend, and a summary of the total cost. In addition, we would like you to develop two alternative program packages, detailing individual program proposals within the two target figures given below.

(In millions; fiscal years)

1968 base	\$ 450
1971 add ons:	
-- Alternative A	150
-- Alternative B	350

These figures are to cover both new legislation and expansion of existing programs above the fiscal year 1968 base as adjusted for uncontrollable built-in increases. The two target figures selected do not reflect a judgment about desirable program levels in the area being considered by your Task Force. Rather, they have been chosen primarily to provide information about the Task Force's judgment on relative priorities underlying the Task Force proposals.

RECORDED
SEP 18 1967
CENTRAL FILE

Copies Sent to
Mr. Matthew Nimetz
Director OEO
Secy of HUD
Director, Budget Bureau

Sec'y. of Labor
Sec'y. of Commerce
Sec'y. of Health
Sec'y. of the Interior

Sec'y. of the Treas.

BT

C.F. (3)

32

ADMINISTRATIVELY CONFIDENTIAL

FG 600/Task Force/H*
FJ1-2
FG 170
FJ4

THE WHITE HOUSE
WASHINGTON

September 14, 1967

EYES ONLY

MEMORANDUM FOR Honorable Robert C. Weaver
Secretary of Housing and Urban
Development

In my memorandum dated August 25, 1967, establishing the Task Force on Housing and Urban Development under your chairmanship, I pointed out that it would be helpful if your Task Force report included a discussion of the costs and benefits of the proposals made by the Task Force.

In addition, we would like your report to reflect clearly the Task Force's judgment about relative priorities among the proposals. In order to obtain the explicit judgment of your Task Force on program priorities, the report of your Task Force should include a pricing of the individual program proposals which you recommend, and a summary of the total cost. In addition, we would like you to develop two alternative program packages, detailing individual program proposals within the two target figures given below.

(In millions; fiscal years)

1968 base	\$ 2,000
1971 add ons:	
-- Alternative A	800
-- Alternative B	2,600

These figures are to cover both new legislation and expansion of existing programs above the fiscal year 1968 base as adjusted for uncontrollable built-in increases. The two target figures selected do not reflect a judgment about desirable program levels in the area being considered by your Task Force. Rather, they have been chosen primarily to provide information about the Task Force's judgment on relative priorities underlying the Task Force proposals.

Copies Sent to:
Hon. Frederick B. Roth
Director, Budget Bureau
Director, C. F. A.
Director, O. F. O.

ADMINISTRATIVELY CONFIDENTIAL

The Atty. General Clark
Secy. of Transportation
Secy. of the Treasury
Secy. of Commerce

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SEP 18 1967
CENTRAL FILES

317

C.F. 33
FG 600/Task Force/NA
FI-2
FG-170
FI 4

ADMINISTRATIVELY CONFIDENTIAL

THE WHITE HOUSE
WASHINGTON

September 14, 1967

EYES ONLY

MEMORANDUM FOR Honorable Charles Haar
Assistant Secretary
Department of Housing and
Urban Development

In my memorandum dated August 21, 1967, establishing the Task Force on New Towns under your chairmanship, I pointed out that it would be helpful if your Task Force report included a discussion of the costs and benefits of the proposals made by the Task Force.

In addition, we would like your report to reflect clearly the Task Force's judgment about relative priorities among the proposals. In order to obtain the explicit judgment of your Task Force on program priorities, the report of your Task Force should include a pricing of the individual program proposals which you recommend, and a summary of the total cost. In addition, we would like you to develop two alternative program packages, detailing individual program proposals within the two target figures given below.

(In millions; fiscal years)

1968 base	: \$ --
1971 add ons:	
-- Alternative A	200
-- Alternative B	500

These figures are to cover both new legislation and expansion of existing programs above the fiscal year 1968 base as adjusted for uncontrollable built-in increases. The two target figures selected do not reflect a judgment about desirable program levels in the area being considered by your Task Force. Rather, they have been chosen primarily to provide information about the Task Force's judgment on relative priorities underlying the Task Force proposals

Copies Sent to:
Mr. Frederick Bohan
Chmn. Council of Economic Advisors
Director, Budget Bureau

ADMINISTRATIVELY CONFIDENTIAL

Secy. of the Treasury
Secy. of Commerce
Secy. of Agriculture

RECEIVED
SEP 18 1967
GENERAL FILES

September 9, 1967

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FG115
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34

BY WIRE

FOR THE PRESIDENT

FROM Larry Levinson

LEL

SUBJECT: Transforming Surplus Lands into Housing Projects

Here is a quick wrap-up of GSA's semi-weekly progress report.

-- McNamara, Clark, Weaver and Knott personally met Thursday to block out a sensible and fast way of proceeding.

-- McNamara made some excellent suggestions on how to manage this effort, using the training school project as a prototype.

-- GSA holds 629 properties worth \$1.8 billion. They comprise 340,000 acres. The tracts range from one-half acre up to several hundred. Thus the potential of this program is enormous.

-- HUD-GSA-DOD field offices will be specially oriented so that more cities can be involved faster.

-- The projects will stress new building techniques (through the Kaiser Committee) and the Turnkey concept. They will be blended into Model Cities where possible.

-- Teams are going out next week to Baltimore, Hoboken (N. J.), Philadelphia, and Boston.

-- Special teams are going to New York and San Francisco.

Received: WashingtonCommCen
10:51 PM Thursday 7 Sept 1967

Received: LBJ Ranch CommCen
2:50 AM Friday 8 Sept 1967

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~~35~~
C. F. (9)

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~~CONFIDENTIAL~~ *pd*

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FROM LARRY LEVINSON
TO THE PRESIDENT
CITE CAP67770

~~C O N F I D E N T I A L~~

SEPTEMBER 7, 1967

SUBJECT: SPARKMAN BILL FOR LOWER INCOME HOMEOWNERSHIP

SET OUT BELOW IS AN OPTION PAPER PREPARED BY SCHULTZE ON THE ADMINISTRATION'S POSITION ON A LOWER INCOME FAMILIES (\$4500-\$6500) HOME OWNERSHIP PROGRAM, PENDING BEFORE SPARKMAN'S SUBCOMMITTEE.

THE BASIC ISSUE IS WHETHER TO ASK SPARKMEN; *John J.*

OPTION 1: -- TO DEFER ANY ACTION UNTIL NEXT YEAR WHEN YOU WILL HAVE A MAJOR PROGRAM USING THE KAISER COMMISSION'S REPORT AND THE EXPERIENCE OF THE \$20 MILLION FNMA TEST PROGRAM LAUNCHED IN YOUR MARCH 1967 CITIES MESSAGE OR

OPTION 2: -- TO GO WITH SPARKMAN'S INTEREST SUBSIDY APPROACH NOW, RESERVING THE RIGHT TO MAKE ANY CHANGES NEXT YEAR, USING THE KAISER STUDY AND THE RESULTS OF THE TEST PROGRAM. THIS NEW MEASURE COULD BE CALLED THE JOHNSON-SPARKMAN BILL.

IN EITHER OPTION PERCY'S "NATIONAL FOUNDATION" APPROACH WOULD BE REJECTED.

SCHULTZE FAVORS OPTION 1 BUT SEES MUCH MERIT IN OPTION 2. WEAVER AND JOHN HORNE WOULD GO FOR OPTION 2 URGING THAT WE OUGHT TO TAKE THE INITIATIVE NOW RATHER THAN BEING ACCUSED OF NOT BEING INTERESTED IN NEW IDEAS FOR POOR PEOPLE IN THE CITY. THE DANGER IN WAITING UNTIL NEXT YEAR IS THAT PERCY MIGHT JUMP ON THIS AND ROLL FORWARD WITH HIS BILL, WHILE ACCUSING THE ADMINISTRATION OF BEING TOO BUREAUCRATIC AND LACKING A SENSE OF URGENCY. THE COSTS OF SPARKMAN'S PROGRAM ARE NOT CLEAR BUT COULD BE AS LOW AS \$10 MILLION THIS YEAR OR AS HIGH AS \$450 MILLION IF FNMA WERE REQUIRED TO PURCHASE ALL THE MORTGAGES.

SPARKMAN HAS ASKED TREASURY, HUD, HOME LOAN BANK BOARD AND THE FEDERAL RESERVE TO MEET WITH HIM PRIVATELY NEXT TUESDAY.

THE CRUCIAL PROBLEM IS THAT WE DO NOT HAVE ENOUGH GOOD INTELLIGENCE ABOUT THE COMMITTEE'S VIEWS, LET ALONE

September 7, 1967

G. F.

HS2

FG 170

BEH/Insurance

36

BY WIRE

FOR THE PRESIDENT

FROM: Larry Levinson *lsl*

SUBJECT: New Initiatives for Low Income Housing Units

At your direction, I talked to Bob Weaver and asked him to try to come up with further improvements to speed the availability of housing for poor families in our major cities.

There is still very much Weaver can do under his existing powers. The bottle-neck comes in FHA's processing of applications by builders and the lack of readiness of the local housing authorities to move quickly.

The problems stems from the fact that tight priorities have not been established.

For example, applications for housing projects two-three years away get processed first because they are submitted first. But projects which can be started fast and can be ready in about a year lie in the bottom of the drawer because their applications come in later.

To remedy this, Weaver is reshaping the FHA priorities.

He says that these actions will "produce results":

-- The number of housing units ready for occupancy in the next twelve months will double. This can result in an additional 30,000 units available for families earlier than would have otherwise been possible. These units would

RECEIVED: WASHINGTON COMM CENTER
8:50 PM Thursday September 7 1967

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~~CONFIDENTIAL~~

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FROM: LARRY LEVINSON
TO: THE PRESIDENT
CITE: CAP67769

RECEIVED: LBJ RANCH COMM CENTER
9:26 PM Thursday September 7 1967

9-8-67
JONES
LEVINSON

C. F.
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~~C O N F I D E N T I A L~~

SEPTEMBER 7, 1967

SUBJECT: NEW INITIATIVES FOR LOW INCOME HOUSING UNITS

AT YOUR DIRECTION, I TALKED TO BOB WEAVER AND ASKED HIM TO TRY TO COME UP WITH FURTHER IMPROVEMENTS TO SPEED THE AVAILABILITY OF HOUSING FOR POOR FAMILIES IN OUR MAJOR CITIES.

THERE IS STILL VERY MUCH WEAVER CAN DO UNDER HIS EXISTING POWERS. THE BOTTLE-NECK COMES IN FHA'S PROCESSING OF APPLICATIONS BY BUILDERS AND THE LACK OF READINESS OF THE LOCAL HOUSING AUTHORITIES TO MOVE QUICKLY.

THE PROBLEMS STEMS FROM THE FACT THAT TIGHT PRIORITIES HAVE NOT BEEN ESTABLISHED.

FOR EXAMPLE, APPLICATIONS FOR HOUSING PROJECTS TWO-THREE YEARS AWAY GET PROCESSED FIRST BECAUSE THEY ARE SUBMITTED FIRST. BUT PROJECTS WHICH CAN BE STARTED FAST AND CAN BE READY IN ABOUT A YEAR LIE IN THE BOTTOM OF THE DRAWER BECAUSE THEIR APPLICATIONS COME IN LATER.

TO REMEDY THIS, WEAVER IS RESHAPING THE FHA PRIORITIES.

-- CONVERTING TO THE TURNKEY CONCEPT AS MANY LOW RENT PROJECTS AS POSSIBLE.

IF YOU APPROVE, WEAVER COULD BRIEF ON THIS TUESDAY OR WEDNESDAY AT THE WHITE HOUSE SHOWING HOW -- AT YOUR DIRECTION -- WE ARE TAKING EVERY STEP WITHIN EXISTING AUTHORITY TO MAKE MORE HOUSING AVAILABLE TO POOR PEOPLE FASTER AND AT LESS COST.

APPROVE --------- DISAPPROVE -----

DOUG CATER AND I WILL BE WIRING YOU TOMORROW MORNING THE FINAL DETAILS OF THE \$1 BILLION HOUSING PROGRAM SPONSORED BY THE LIFE INSURANCE INDUSTRY. IT LOOKS GOOD AND PROMISING. THE INDUSTRY IS ANXIOUS TO COME IN AND PRESENT IT TO YOU EARLY NEXT WEEK.

DTG: 08/0150Z SEP 67

~~CONFIDENTIAL~~

GPS: 420 IMI 420

from Ranch 9/11/67

EYES ONLY

C.F.

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38

WE9
FG170
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FG1

HAAR, Charles M.

IN REPLY REFER TO:
M

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D. C. 20410

31 August 1967



OFFICE OF THE ASSISTANT SECRETARY
FOR METROPOLITAN DEVELOPMENT

MEMORANDUM FOR: Honorable Joseph A. Califano, Jr.
Special Assistant to the President
The White House

SUBJECT: Project Triton

A major Administration effort has to be made before next November to establish a sense of progress, an image of vigor and direction.

Based upon this need, I urge a three-part program:

(1) Publicize Past Successes

In no period of American history have there been so many new ideas and so much constructive social legislation. Yet, the story of the Administration's successes is not reaching the public in a fully effective manner. If it reaches the public at all, it reaches it in a diffused and blunted manner. In addition, the Administration and the private community have left to the President the major burden of describing his own accomplishments. The President is not in a position to sing his own praises; members of the Cabinet, sub-Cabinet and members of the private community must participate in publicizing the President's achievements.

What I would suggest is the immediate creation of a small task force composed of a handful of sub-Cabinet level Federal officials working under your personal direction with the advice and counsel of a top-flight public relations advisor (such as Bernbach of Doyle, Dane and Bernbach) to create a public campaign to be executed in a deliberate and coordinated manner over the next 14 months to present to the American public the major success stories of this Administration.

This is over and above typical campaign ribbon-cutting. It requires selected targets, concentrated impacts, and the immediate choice of projects which can be "fulfilled" by mid 1968. (See my Memo of May 11 -- attached)

RECEIVED
SEP 7 1967
CENTRAL FILES

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THE WHITE HOUSE
WASHINGTON

August 31, 1967
7:35 p.m.

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st 31, 1967

J. F.
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39

Mr. President:

Attached are comments from the various departments and agencies regarding critical comments appearing in the Record.

FOR THE PRESIDENT
Congressional Criticism
Edition, August 30

H-11449 - Dow, John G. (D-New York) House

Opposes US role in Viet-Nam and favors stopping the bombing of North Viet-Nam, retrenchment to enclaves (Gavin approach), de-escalation, and international negotiation efforts. Action: State to send reply, analyzing his remarks and report.

H-11455 - Wilson, Charles (D-California) House

Inserts article "Tomorrow's Strategy: Out of the Jungles into the Lab" by Colonel Stephen J. Salitzman, USAF. Ring-wing proposals on defense strategy, including lack of necessity for US in Viet-Nam. Action: Department of Defense.

H-11459 - Findley, Paul (R-Illinois) House

Advocates study to determine whether further Congressional action is desirable in respect to US policies in Southeast Asia. Action: Response would imply interference in internal affairs of Congress. Action: None.

H-11464 - Morse, F. Bradford (R-Massachusetts) House

Inserts editorials favorable to eight Republican Congressmen call for the gradual de-escalation of the war in Viet-Nam from Easton, Pennsylvania, Express; Hanover, Pennsylvania, Evening Sun; Pottstown, Pennsylvania, Mercury; Pottsville, Pennsylvania, Republican; Harrisburg, Pennsylvania, Patriot; Spartenburg, South Carolina, Journal; Mitchell, South Dakota, Republic; El Paso, Texas, Times; Nacogdoches, Texas, Sentinel; Salt Lake City, Utah, Tribune; and Rutland, Vermont, Daily Herald. Action: State letter previously sent Representative Morse explaining views on proposal.

331

THE WHITE HOUSE
WASHINGTON

August 31

JCF

C.F.

(5)

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AG 5-1

FA5

FG170

*Reuss, Henry, S.
Mathias?*

TO: Joe Califano

For your information and comment.
I am rather inclined to let the
Reuss-Mathias amendment take
its course, since we are a long way
from any assurances that Rat
Extermination will ever come to the
House from the Senate.

Barefoot

*I agree
with this,
but shouldn't
we discuss
with Patman.*



THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D. C. 20410

C. F. 41
PU 1-2
7G 400
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7G 11-3
7G 170
7G 105
7G 115
7G 175

~~ADMINISTRATIVELY CONFIDENTIAL~~

MEMORANDUM FOR: The President
The White House

SUBJECT: Derogatory Remarks in The Congressional
Record, August 31, 1967

Item No. 1

H. 11568. Mr. Casey (D-Tex.) on Federal program guidelines. Rigid and inflexible standards by Federal agencies are delaying needed assistance to communities. In particular, municipal zoning should not be required as a qualification for participation in certain programs.

Comment and Action

HUD has been working on this matter for some time with Congressman Casey with regard to Houston, which does not have municipal zoning. In a memorandum to Barefoot Sanders (July 27, 1967), Secretary Weaver explained that two representatives of HUD visited with Mr. Casey on July 25. They explained that although the statutory language is general, HUD has always required land use controls, including zoning and subdivision regulations, as indispensable municipal activities necessary for workable program certification. They requirement under Workable control and can be met by an as such.

2
THE WHITE HOUSE
WASHINGTON

September 1, 1967
5:45 p.m.

Mr. President:

Attached are comments from the various departments and agencies regarding critical comments appearing in the Record.

et with the Mayor of Houston's and discussed this matter. The of our Regional office in Ft. Worth, as for land use control which might ther assigned Mr. Leigh Curry, the Administration to expedite this

Robert C. Weaver
Robert C. Weaver

Marvin

AUG 29 1967

C.F.

FG 600/Task Force/✓*

FG 300

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FG 11-15

FG 11-1

VA

ND 19/00312 ✓

EYES ONLY

MEMORANDUM FOR

Honorable Robert S. McNamara
Secretary of Defense

In accord with our earlier discussions, this memorandum establishes under your chairmanship a Task Force on Vietnam Veterans for 1968, with William Driver as Vice Chairman. The Task Force should include representatives from the Departments of Labor, Health, Education and Welfare, Justice, Housing and Urban Development, the Veterans Administration, the Office of Economic Opportunity and the Bureau of the Budget, and may be broadened at your discretion. Larry Levinson will be the White House Representative on the Task Force.

May I suggest that you discuss with the heads of these agencies individuals to represent them on the Task Force. As you know, we should have the finest possible talent on this Task Force.

This special Task Force effort reflects our deep concern about the adequacy of existing programs relating to the transition from military to civilian life for returning Vietnam veterans. We hope to develop, with your help, a strong and imaginative program for consideration by the second session of the 90th Congress.

We would like you to conduct staff studies on the ideas and proposals listed below as well as to review the proposals that will shortly be submitted by the Veterans Administration Advisory Committee. It should be understood that these are merely ideas resulting from our discussions and that no decisions have been made with respect to any of them. Furthermore, you are encouraged to add any other proposal which you feel is worthy of consideration.

Expanded efforts to provide training and education for servicemen while in service and immediately thereafter.

- Special military programs to qualify servicemen for higher education, such as concentrated "catch-up" courses at end of tour of duty or during a period of voluntary extension for this purpose.

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CENTRAL FILE

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FG 600/Task Force/IT*

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FG 11-3
FG 11-1
FG 11-81

August 29, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Orville L. Freeman
Honorable Robert C. Weaver
Honorable John W. Gardner
Honorable Alexander B. Trowbridge
Honorable W. Willard Wirtz
Honorable R. Sargent Shriver
Honorable Gardner Ackley
Honorable Charles L. Schultze
Honorable Harry C. McPherson
Mr. DeVier Pierson
Mr. James C. Gaither

* Attached is a list of persons who have been suggested for a small inside-outside^x Task Force, which will look at the problem of rural-urban migration of the Negro. Among the items which this Task Force might consider are the following:

- Consider national migration policies regarding the flow of people from rural to urban areas.
 - Should the role of the Federal Government be entirely neutral?
 - Should the Government attempt to affect the flow only by counselling people on job availability, living conditions, etc.?
 - Should the role of the Government merely be to assist in the adjustment to urban living in the area chosen by the individual? If so, what forms of assistance should be provided?
 - Should the Government attempt to influence the population flow by providing incentives for the development of new towns and rural communities, by providing incentives for industry to relocate in rural areas, etc.?

SEP 14 1967
FEDERAL BUREAU OF INVESTIGATION

W. W. Wirtz

C.F.

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44

FG 600/task force/m*
LA 2
FG 160
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~~FG 170~~
FG 165
FG 11-15
FG 11-3
FG 11-1
LG

August 28, 1967

EYES ONLY

MEMORANDUM FOR

Honorable W. Willard Wirtz
Secretary of Labor

In accord with our earlier discussions, this memorandum establishes under your chairmanship a Task Force on Manpower for 1968. This Task Force should include representatives from the Departments of Commerce, Treasury, Housing and Urban Development and Health, Education and Welfare, the Office of Economic Opportunity, the Council of Economic Advisers and the Bureau of the Budget, and may be broadened at your discretion. Harry C. McPherson and James C. Gaither will be the White House representatives on the Task Force.

May I suggest that you discuss with the heads of these agencies individuals to represent them on the Task Force. As you know, we should have the finest possible talent on this Task Force.

This special Task Force effort reflects our desire to develop, with your help, a strong and imaginative manpower program for consideration by the second session of the 90th Congress.

We would like you to:

- (1) Review the collection of ideas recently submitted to improve Urban Employment Opportunities (summary attached).
- (2) Identify the type of action, legislative, budgetary or administrative, needed to implement those proposals considered to be desirable and feasible.
- (3) Relate those actions to on-going programs.
- (4) Develop a time-phased and priority listing of those actions, with an analysis of fiscal impact.

ADMINISTRATIVELY CONFIDENTIAL

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FG 600/task force/c*

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August 28, 1967

FG 160

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FG 11-15

FG 655

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FG 135

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HU 2

EYES ONLY

MEMORANDUM FOR

Honorable Ramsey Clark
The Attorney General

In accord with our earlier discussions, this memorandum establishes under your chairmanship a Task Force on Civil Rights for 1968. The Task Force should include representatives from the Departments of Defense, Health, Education and Welfare, Labor, Housing and Urban Development, the Office of Economic Opportunity, the Equal Employment Opportunities Council and the Bureau of the Budget, and may be broadened at your discretion. Harry C. McPherson and Matthew Nimetz will be the White House representatives on the Task Force.

May I suggest that you discuss with the heads of these agencies individuals to represent them on the Task Force. As you know, we should have the finest possible talent on this Task Force.

This special Task Force effort reflects our deep concern with the many problems remaining in the Civil Rights field. We hope to develop, with your help, a strong and imaginative program for consideration by the second session of the 90th Congress.

We would like you to review the status of current civil rights efforts and recommend alternative courses of action. Consideration should be given to the need for new legislation and the need for improved implementation of the legislative accomplishments of recent years. Consideration should also be given to the adequacy of the organizational relationships at the Federal level for implementing the various civil rights laws.

We would like you to submit your report by October 16, 1967. It should contain a detailed outline with the following information:

1. A short statement of the legislative or administrative proposal.
2. A detailed statement of the problem giving rise to the proposal.

RECEIVED

AUG 29 1967

CENTRAL FILES

ADMINISTRATIVELY CONFIDENTIAL

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C.F.
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August 28, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Alan S. Boyd
Secretary of Transportation

filed same

In addition to completion of the HUD-DOT study on the future organizational location of urban mass transportation functions, please accept responsibility for developing other aspects of the Transportation legislative program for 1968. These should include:

- A menu of experiments and demonstrations proposed for FY 1969, designed to provide additional knowledge and information on which longer-run urban transportation policy should be based. The menu should clearly indicate which proposals will be financed out of previously approved authorizations and from the Highway Trust Fund, and which will require new authorization requests in FY 1969. I have asked Secretary Weaver of HUD to develop and submit a comparable menu of urban transportation experiments and demonstrations for FY 1969.
- Acceleration of plans already in motion to name a Task Force on Research, Development and Planning for Air Space Utilization, and forwarding to this office the completed plans, when ready for announcement by the President.
- Consideration of other elements of the Transportation Program for 1968, including the desirability and feasibility of new statements, and/or action on the following suggestions we have received:

RECEIVED
AUG 31 1967
GENERAL FILES

~~ADMINISTRATIVELY CONFIDENTIAL~~

C.F.

TN2

FG 170

47

August 28, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Robert C. Weaver
Secretary of Housing and Urban
Development

To facilitate development of the 1968 legislative program and budget for fiscal year 1969, please submit a menu of experiments and demonstrations proposed for fiscal year 1969 designed to provide additional knowledge and information on which longer-run urban transportation policy and programs should be based. The menu should clearly indicate which will be financed out of previously approved authorizations and which will require new authorization requests in fiscal year 1969.

I have also asked Secretary Boyd of Transportation to develop a comparable menu of urban transportation experiments and demonstrations for fiscal year 1969.

Joseph A. Califano, Jr.
Special Assistant to the President

ADMINISTRATIVELY CONFIDENTIAL

C. F. 48
TN2
FG170

August 28, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Robert C. Weaver
Secretary of Housing and Urban
Development

Honorable Alan S. Boyd
Secretary of Transportation

SUBJECT: Early termination of HUD-DOT study on the future
organization of urban mass transportation functions

Section 4(g) of the Transportation Act of 1966 requires the Administration to submit to Congress its recommendations on organizational questions related to urban mass transportation functions not later than April 1, 1968. In order to facilitate development of the 1968 legislative program and budget for Fiscal Year 1968, please submit to me, eyes only, not later than October 1, 1967, the results and recommendations flowing from the joint HUD-DOT study of this issue.

Joseph A. Califano, Jr.
Special Assistant to the President

RECEIVED
SEP 1 1967
CENTRAL FILES

Yes

11

49

C.F.
FG 600 Task Force / 4 *
HS
LG
FG 155
FG 110
FG 175
FG 135
FG 11-15
FG 11-3
FG 11-11
FG 170

August 25, 1967

EYES ONLY

MEMORANDUM FOR

Honorable Robert C. Weaver
Secretary of Housing and Urban
Development

In accord with our earlier discussions, this memorandum establishes under your chairmanship a Task Force on Housing and Urban Development for 1968. The Task Force should include representatives from the Departments of Commerce, Treasury, Transportation, Justice, the Office of Economic Opportunity, the Council of Economic Advisers and the Bureau of the Budget, and may be broadened at your discretion. Frederick Bohlen will be the White House representative on the Task Force.

May I suggest that you discuss with the heads of these agencies individuals to represent them on the Task Force. As you know, we should have the finest possible talent on this Task Force.

This special Task Force effort reflects our deep concern for the problems now facing American Cities. We hope to develop, with your help, a strong and imaginative program for consideration by the second session of the 90th Congress.

We would like you to:

- Review the relevant portions of the report on the Cities.
- Identify the type of action -- legislative, budgetary, administrative -- needed to implement those proposals considered to be desirable and feasible. (Summary attached)
- Relate those actions to on-going programs.
- Develop a time-phased and priority listing of those actions, with an analysis of fiscal impact.

~~ADMINISTRATIVELY CONFIDENTIAL~~

RECEIVED
AUG 28 1967
CENTRAL FILES

FG-600/Task Force/NA
16
FG-170
FG-150
FG-155
FG-110
FG-11-3
FG-11-1

August 21, 1967

EYES ONLY

MEMORANDUM FOR Honorable Charles Haar
Assistant Secretary
Department of Housing and
Urban Development

In accord with our earlier discussions, this memorandum establishes under your chairmanship a Task Force on New Towns for 1968. The Task Force should include representatives from the Departments of Agriculture, Commerce, Treasury, the Council of Economic Advisers, and the Bureau of the Budget, and may be broadened at your discretion. Frederick Bohlen will be the White House representative on the Task Force.

May I suggest that you discuss with the heads of these agencies individuals to represent them on the Task Force. As you know, we should have the finest possible talent on this Task Force.

This special Task Force effort reflects our deep concern for the problems of American cities and the need to consider ways to encourage the development of new towns which could rejuvenate existing cities and relieve pressures on urban areas. We hope to develop, with your help, a strong and imaginative program for consideration by the second session of the 90th Congress.

We would like you to consider various proposals which have been made to provide Federal assistance for the development of new towns and cities which could serve as models for the development of existing cities and reduce the flow of people from rural to large urban areas. It should be understood that no decisions have been made with respect to any of these proposals.

We would like you to submit your report by October 16, 1967. It should contain a detailed outline with the following information:

1. A short statement of the legislative or administrative proposal.

RECEIVED
SEP 13 1967
CENTRAL FILES

C.F.

12

51

FG 600 Task Force 6*

August 21, 1967

FG 145
FG 150
FG 165
FG 170

EYES ONLY

MEMORANDUM FOR

Honorable Stewart L. Udall
Secretary of the Interior

FG 175
FG 155
FG 120
FG 11-9 HE3-2
FG 11-8 FG 11-1

In accord with our earlier discussions, this memorandum establishes under your chairmanship a Task Force on Quality of the Environment for 1968. The Task Force should include representatives from the Departments of Agriculture, Health, Education and Welfare, Housing and Urban Development, Transportation, Commerce and the Army, the Office of Science and Technology, the Council of Economic Advisers and the Bureau of the Budget, and may be broadened at your discretion. Matthew Nimetz will be the White House representative on the Task Force.

May I suggest that you discuss with the heads of these agencies individuals to represent them on the Task Force. As you know, we should have the finest possible talent on this Task Force.

This special Task Force effort reflects our desire to improve the quality of the environment in which we live. We hope to develop, with your help, a strong and imaginative program for consideration by the second session of the 90th Congress.

We would like you to prepare a report containing the recommendations of each of the agencies involved in the areas listed below. It should be understood that these are merely ideas resulting from our discussions and that no decisions have been made with respect to any of them. Furthermore, you are encouraged to add any other proposal which you feel is worthy of consideration.

. Natural resources and recreation

- Parks
- Forests
- Seashores

RECEIVED
AUG 23 1967
CENTRAL FILES

~~ADMINISTRATIVELY CONFIDENTIAL~~

August 21, 1967

EYES ONLY

MEMORANDUM FOR

Honorable John W. Gardner
Secretary of Health, Education
and Welfare

11
C.F.
FG600/Task Force/H*

HE

FG165

FG170

FG160

FG115

FG11-15

FG11-9

FG300

FG11-1

LA2

In accord with our earlier discussions, this memorandum establishes under your chairmanship a Task Force on Health for 1968. The Task Force should include representatives from the Departments of Housing and Urban Development, Labor, and Defense, the Office of Economic Opportunity, the Office of Science and Technology, the Veterans Administration and the Bureau of the Budget, and may be broadened at your discretion. Douglass Cater and James C. Gaither will be the White House representatives on the Task Force.

May I suggest that you discuss with the heads of these agencies individuals to represent them on the Task Force. As you know, we should have the finest possible talent on this Task Force.

This special Task Force effort reflects our deep concern with the problems facing us in the health field. We hope to develop, with your help, a strong and imaginative program for consideration by the second session of the 90th Congress.

We would like you to:

- Develop a short and long term strategy for improving the delivery of health care, with specific recommendations for legislative, administrative and budgetary action in 1968.
- The focus here should be on both the supply of services (types and organization) and the demand for services (the financing of health care).
- Make recommendations for legislative, administrative and budgetary actions designed to overcome shortages of health manpower.

~~ADMINISTRATIVELY CONFIDENTIAL~~

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CENTRAL FILES

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C.F. (2)
PA 3 53
LG
FG 170

August 18, 1967

EYES ONLY

MEMORANDUM FOR Honorable Robert C. Weaver
Secretary of Housing and Urban
Development

It would be helpful if you would submit by September 11, 1967 a brief report on your activities to stimulate the development of parks in urban areas. Please include your views as to the adequacy of existing authorities and your recommendations for future action.

Joseph A. Califano, Jr.
Special Assistant to the President

FEA

14

54

C.F.

August 14, 1967

FG 600/Task Force/S*
 FG 11-15
 FG 440
 FG 135
 FG 145
 FG 150
 FG 155
 FG 160
 FG 165
 FG 170
~~FG 11-1~~
 WEG
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 RE

EYES ONLY

MEMORANDUM FOR

Honorable R. Sargent Shriver
 Director, Office of Economic
 Opportunity

In accord with our earlier discussions, this memorandum establishes under your chairmanship a Task Force on Summer Programs for 1968. The Task Force should include representatives from the Office of the Vice President, the Departments of Justice, Interior, Agriculture, Commerce, Labor, Health, Education and Welfare, Housing and Urban Development, the Bureau of the Budget, and may be broadened at your discretion. Stanford Ross will be my representative on the Task Force.

May I suggest that you discuss with the heads of these agencies individuals to represent them on the Task Force. As you know, we should have the finest possible talent on this Task Force.

This special Task Force effort reflects our deep concern with the problems facing our society during the summer months and our desire to use the summer months to satisfy the unmet needs of disadvantaged youth for recreation, education and preparation for meaningful employment.

In the conduct of this assignment, we would like you to:

- Develop detailed data on the programs being pursued this summer.
- Evaluate the effectiveness of this summer's programs.
- Recommend administrative and legislative changes which should be made to improve the programs for the summer of 1968.
- Identify steps which the Agencies and Departments are taking to develop and budget for 1968 summer programs.

EXECUTIVE OFFICE OF THE PRESIDENT
BUREAU OF THE BUDGET
WASHINGTON 25, D.C.
August 11, 1957

G. F. ③
LG
FG11-1
FG170

55

Honorable Robert C. Wood
Under Secretary
Department of Housing and
Urban Development
Washington, D. C. 20401

Dear Mr. Wood:

Mr. Califano has requested that I give you my thoughts on the subject of an Institute for Urban Development in response to the three questions stated in his memo of July 28. I reply with some diffidence since I do not by any means feel well-informed on the state of research in the field.

Question No. 1 - I doubt that one could name important problems that are not being worked upon somewhere in the array of individual academic research projects, university urban research centers, and Federal, state and local government research staffs. The case for a new Institute for Urban Development has to be based on the need for continuity of research, raised in Mr. Califano's question 1, on the breadth of the needed research in terms of both the problem definition and the disciplines included, and, most of all, on the importance of having a research group whose purpose it is to apply research to the formation of policy, a group intimately acquainted with the policy issues faced by the government, but not committed to government policy -- that is, a group to second-guess the insiders on the longer run aspects of policy and programs.

Such a group could provide a useful link between its client or clients in the government and other urban researchers by incorporating the findings of on-going research efforts within a broad framework of policy oriented studies. For example, take the question of the pattern of urban development, with respect to both urban-suburban growth patterns,



THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D. C. 20410

56
G. F.
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76 170

AUG 4 1967

MEMORANDUM FOR: Honorable Joseph A. Califano, Jr.
Special Assistant to the President

SUBJECT: Report on the Rent Supplement Program

Pursuant to our recent telephone conversation, I am forwarding an objective analysis of the Rent Supplement program. Obviously, this report should be considered confidential.

Robert C. Weaver
Robert C. Weaver

Enclosure

~~Confidential~~

August 4, 1967

FOR FRED BOHEN

FROM Joe Califano

Attachment

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT NATIONAL SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-87

August 4, 1967

57

C. F.

FG 100/MC

FG 170

Dear Mr. Secretary:

The next Cabinet meeting would normally be scheduled, on a tentative basis, for Wednesday, August 16.

However, we may have to alter the Wednesday fortnightly routine and set the next meeting for August 23.

I will, of course, notify your office in advance of August 23 if that date holds. I thought you would want to make this tentative change on your calendar for now.

Sincerely,

Charles Maguire

Honorable Robert C. Weaver
Secretary of Housing and
Urban Development
Washington, D.C.

August 2, 1967
4:15 p.m.

58
C. F.
FG100/11C
FG-170

MR. PRESIDENT

Secretary Weaver called to express his regrets for being absent from the Cabinet meeting. He was detained before the Special Advisory Commission on Civil Disorders until 1:30 p.m.

Charles Maguire

CM:pcs

August 2, 1967

59

C. F.
HU 2
FG 170

ADMINISTRATIVELY CONFIDENTIAL

MEMORANDUM FOR

Honorable Robert C. Weaver
Secretary of Housing and
Urban Development

In order to facilitate coordination of the Federal response to requests for assistance for riot-stricken areas, all requests and proposed action upon those requests should be channeled through the Office of the Deputy Attorney General. In addition, the Deputy Attorney General should be notified in advance whenever personnel from Washington are going to be sent to the riot areas.

Joseph A. Califano, Jr.
Special Assistant to the President

ADMINISTRATIVELY CONFIDENTIAL
EYES ONLY

July 28, 1967

C. F.

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FG11-1
FG11-9
FG11-3
FG160
FG165
FG11-15
FG155-20
FG175
SP2-3/1967/WE9
FG170

MEMORANDUM FOR

- Mr. Charles J. Zwick, Bureau of the Budget
- Mr. Fred S. Hoffman, Bureau of the Budget
- Mr. William Hooper, Office of Science and Technology
- Mr. James Duesenberry, Council of Economic Advisers
- Mr. Curtis C. Aller, Department of Labor
- Mr. William Gorham, Department of Health, Education, and Welfare
- Mr. Robert A. Levine, Office of Economic Opportunity
- Mr. Martin McGuire, Department of Commerce (EDA)
- Mr. Cecil Mackey, Department of Transportation

SUBJECT: Institute for Urban Development
X

To follow up the President's commitment in his speech of March 15th on urban and rural poverty, we have asked Under Secretary Robert Wood of HUD to chair a small in-government committee which will develop a statement of the purposes to be served and the kinds of studies to be undertaken by a non-governmental Institute for Urban Development; and to report back to me within thirty days.

To facilitate the work of this committee, would you prepare a brief, succinct written statement of reply to the following questions, based on your experience, and transmit your comments to Under Secretary Wood, Room 614 Normandie Building, 1626 K Street, NW., on or before Friday, August 4.

1. What specific urban problems, or problems associated with urbanization, are now receiving insufficient sustained analysis and study in the government or in the academic community?

EF
MEMORANDUM

THE WHITE HOUSE
WASHINGTON

C: F: F
②
FG100/MC
FG11-8-1/Levinson,
FG170 Larry

July 19, 1967
Wednesday, 1:40 p.m.

FOR THE PRESIDENT

FROM Joe Califano *Califano*

Larry Levinson missed the Cabinet Meeting this morning because Jake Jacobsen called him just as it began to tell him that the HUD people were turning down the Urban Renewal grant to clean up and beautify the site adjacent to the LBJ Library. HUD apparently may have moved without talking to us despite our request not to take any significant action without checking here. Larry spent the time to straighten it out. We are both working on it now and will keep you informed.

SEARCHED INDEXED
SERIALIZED FILED
JUL 20 1967
FBI - WASH DC

RECEIVED
JUL 19 1967
FBI - WASH DC

THE WHITE HOUSE
WASHINGTON

June 12, 1967

FOR LARRY LEVINSON ✓
FRED BOHEN

FROM Joe Califano

Attachment

C. F.

FAH

FG 170

LES

2

62

MODEL CITIES IN THE SENATE

RECEIVED
JUN 15 1967
CENTRAL FILES

Subcommittee on Independent Offices
tee. The following summarizes what
on--based on live contacts.

Right--rent Supplements (9)

D	R
Hayden	Case
Ellender	Javits
Magnuson	Smith
Pastore	
Monroney	
Mansfield	

Right--Model Cities (10)

D	R
Hayden	Young, N.D.
Ellender	Case
Magnuson	Javits
Pastore	Smith
Monroney	
Mansfield	

In addition the following items are important:

Monroney, Okla. He has indicated to us that he will help keep the rent supplement program alive, but he is subject to intense criticism back home.

Young, N.D. He was Wrong on rent supplements but Right on model cities last year.

Smith, Maine. She voted for rent supplements each time last year and for model cities. We consider her Right on both, but have not checked as yet for a number of reasons.

Cotton, N.H. He will vote for rent supplements, but if his vote is essential in Committee, he will be absent (as he did for us last year).

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

June 12, 1967

TO: Joseph A. Califano, Jr.

FROM: Clifford L. Alexander, Jr. *ca*

I think you will find the following material on the Los Angeles Community Alert Patrol to be of interest.

Attachments

C. F. (6) *File*
LH/Los Angeles
HU2.
PU2-2
JL
FBI 170
FBI 165
FBI 135

63

... recent visit to Los Angeles ...
I note I have also included copies of ...
... appropriate.

... to support continuation of the ...
... that derive from a wide variety of ...
... grant, also be exercised not to ...
... "patrolling". I do not ...
... should be effected to place ...
... mobilization.

... Los Angeles ...
... a demonstration and ...
... should ...
... considerable technical assistance ...

... Federal Executive Board's Critical ...
... and alertness to the tensions of the ...

Sincerely yours,
[Signature]
Clifford L. Alexander, Jr.

Report filed in Oversize attachments

JUN 15 1967

JOE CALIFANO '78
RECEIVED

June 2, 1967

64

C. F.

FG100/MC

FG170

RESTRICTED FOR ADMINISTRATIVE USE ONLY

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

In accordance with the desire of the President to hold a Cabinet meeting every two weeks, unless unforeseen emergencies arise, we have tentatively scheduled a meeting on Wednesday, June 14, at 12:00 noon and on Wednesday, June 28, at 12:00 noon.

When Cabinet Meetings are held, the expectation is that Members of the Cabinet will be there by the appointed hour in order to follow a complicated Presidential schedule.

It should be appreciated if that could be complied with unless there is a type of emergency that justifies absence or delay of arrival.

**Robert E. Kintner
Secretary to the Cabinet**

June 2, 1967

65
C.F.A.

FG 400
FG 170

CONFIDENTIAL

MEMORANDUM FOR SECRETARY WEAVER

You remember that the President mentioned contacts with certain Members of Congress at the last Cabinet Meeting on May 31st.

This is a reminder of this fact. I would suggest that these reports be given in writing to Larry O'Brien by June 8th so that he may have an opportunity to appraise them in relation to an upcoming Cabinet Meeting.

Robert E. Kintner
Secretary to the Cabinet

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT NAT'L SECURITY
INFORMATION, E.O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-87

June 1, 1967

C.F. 66
HI 3
FG 170

CONFIDENTIAL

MEMORANDUM FOR

THE HONORABLE ROBERT C. WEAVER

At the Cabinet Meeting of May 31, the President asked, confidentially, for a report from Departments within the Cabinet as to use of outdoor advertising in connection with their Department. He asks that the reports be sent to me.

I would suggest if possible that these reports be in my office by June 8.

Robert E. Kintner
Secretary to the Cabinet

REK:ejf

DETERMINED TO BE AN
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NOT NATIONAL SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-87

May 19, 1967

67
C.F.

FG 100/UC

FG 170

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

As you know, recently, because of previous engagements, we have had a number of Under Secretaries and Assistant Secretaries at Cabinet Meetings.

The President tentatively plans Cabinet Meetings every two weeks on Wednesdays at noon. We understand, of course, the problems that arise in connection with appearances before Congress, and other emergencies.

The President is tentatively planning a Cabinet Meeting on Wednesday, May 31, 1967 at 12:00 noon. If at all possible, we would appreciate your reserving this date, for an hour, and submitting by Friday noon, May 26th, any suggested items for the agenda for the President's consideration.

If the meeting has to be cancelled by the President, I will try to inform you by Monday, May 29.

The President is very desirous of having his Cabinet Members present at Cabinet Meetings unless there are extreme emergency reasons to prevent their appearance.

Robert E. Kintner
Secretary to the Cabinet

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NOT NAT'L SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-87

68
C. F.
PEJ
FG 170

May 18, 1967

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

At the Cabinet Meeting yesterday, the President made known his views on the degree in which new people should be brought into Advisory Committees. As you know, he asked me to make a copy of his remarks, which is attached.

I would invite your attention to the fact that he wants a report in three months and also the fact that this is a Confidential memorandum.

Robert E. Kintner
Secretary to the Cabinet

Attachment
Remarks

DETERMINED TO BE AN
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NOT NAT'L SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-81

May 12, 1967

C: F:

69
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SP
FG 170

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

Since the departments are so large, we are having difficulty at various times in finding the right person within a department who can direct us to the officials who are most familiar with the subject on which we want material in connection with Presidential speeches.

Your department has been helpful to us, but we believe that if you could designate for my office the name of an individual -- and his telephone number -- with whom we can get in touch quickly, it would be helpful. I do not expect this individual to be familiar with these various subjects in which we may be interested but we would like a representative with sufficient knowledge of your department who could direct us to the people who would be most familiar with the subject in which we are interested.

If this could be done, I would be appreciative.

Robert E. Kintner
Secretary to the Cabinet

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NOT NATIONAL SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-87

70

C. F.
SP/FG
FG170

May 10, 1967

~~CONFIDENTIAL~~

MEMORANDUM FOR THE HONORABLE ROBERT WEAVER

Leonard Marks, Director of the USIA, in connection with his obligation to inform foreign countries of the activities of the United States Government, together with the State Department, is frequently requested to supply speakers to foreign newspapers, magazines, and foreign broadcasting organizations.

We are of course anxious to have the policies of the Administration explained in Europe, Asia, Latin America, and Africa. This applies not only to our foreign policy but to domestic policies and practices. We would appreciate if Members of the Cabinet and their important subordinates would accept invitations from such groups, which generally come from either the State Department or the USIA.

The USIA maintains a Foreign Correspondents Center in New York where press conferences and background briefing sessions are frequently held for important newsmen located at the United Nations. When you are in New York, it would be helpful if you would notify USIA of your plans so that consideration can be given to scheduling you for press conferences at appropriate times. You are requested to have your press office keep USIA informed so that they can make the necessary arrangements.

Robert E. Kintner
Secretary to the Cabinet

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT A NATIONAL SECURITY
FORMATION, E. O. 12356,
SEC. 1.1(a)
BY TH ON 3-25-87

May 10, 1967

71
C. F.

FG100/MC
FG170

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

As you know, the previously scheduled Cabinet Meeting for Wednesday, May 3, 1967, was unavoidably cancelled. As you have previously been notified, the President is hoping, subject to emergencies, to hold a regular Cabinet Meeting every two weeks.

Therefore, there is a Cabinet Meeting tentatively scheduled for 12:00 noon on Wednesday, May 17, 1967.

Could your office let my office know by the close of business on Friday, May 12, whether or not you can attend?

Also, could your office let my office know by the close of business on Friday, May 12, any suggestions for the agenda which may be submitted to the President?

Robert E. Kintner
Secretary to the Cabinet

DETERMINED TO BE AN
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NOT A NATIONAL SECURITY
CLASSIFICATION, E.O. 12356,
Sec. 1.1(a)

TH ON 3-25-89

72
C. F.
SP/FG
FG170

May 4, 1967

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER:

A great many government officials of top level, including Members of the Cabinet, Under Secretaries, Assistant Secretaries, heads of agencies and their top associates travel abroad on official business, and have the opportunity to speak before important groups.

In such speeches, it is important to have a successful explanation of the Administration's operation and achievements.

I have in mind such matters as the continuity of the U. S. foreign and domestic policies, including particularly what the Administration has done the last several years in terms of improving the domestic economy through additional jobs, better schools, higher wages, the rise in farm income, greater educational advantages for the young, as well as greater security for the aged.

We will cooperate in the briefings of top government officials who will be traveling abroad, because we have summary information regarding the operations of the principal departments of the government.

I would suggest that when top officials of your department plan to go abroad and have opportunities to explain the government's objectives to groups in foreign countries, that your office notify Mr. Charles Maguire of my office so that we can see if we can be helpful in supplying material. This would be done by Dr. John Roche either through background material or personal briefings.

It would be appreciated if notice could be given at least ten days before departure.

The purpose of this suggestion is solely to try to explain better the Administration's objectives, particularly in the domestic field.

Robert E. Kintner
Secretary to the Cabinet

~~CONFIDENTIAL~~

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT A SECURITY
MARKING, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-89

C. F. 73
FG100/MC
FG170

April 20, 1967

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

1. As I indicated to the members of the Cabinet previously, it appears to be the President's intention, subject to emergency operations, to hold a Cabinet meeting every two weeks at twelve noon. To the extent possible, I would hope that members of the Cabinet could keep themselves free between 12 noon and 1:00 p.m. every other Wednesday, beginning with Wednesday, May 3. Any previous dates in conflict which you may be holding can be released. Unless these are unforeseen emergencies, I would hope this could become standard procedure.
2. For the purpose of not duplicating appearances by members of the Cabinet in the same city at the same time, the President asked that your office notify the office of Larry O'Brien, Legislative Counsel, The White House, of all upcoming schedules, political and non-political.
3. I attach for your confidential information a copy of the statement the President made regarding the necessity of improving administration of programs which overlap among the departments and agencies.
4. Writing purely personally, I believe the President needs more help in explaining his policies and plans through the Cabinet, the Under Secretaries and the Assistant Secretaries.
5. It is extremely difficult to know what items on the agenda are of general interest to the entire Cabinet. I should appreciate if each Saturday before the Cabinet meeting you could suggest items of general interest so that the President may decide what type agenda he wants for the Cabinet Meeting.
6. As the President made clear, it seems essential to have each Cabinet member keep Mr. O'Brien informed concerning the progress of legislation, as well as Mr. Califano.

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT NAT'L SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY JH ON 3-25-89

CONFIDENTIAL

-2-

7. Our records indicate that there is still considerable room for improvement in the number of speeches, press conferences, interviews, and other public appearances made by Cabinet members. I realize that there are conflicts relating to appearances in Congress, etc., but it is my personal belief that the President's program can only adequately be explained by Members of the Cabinet, as an addition to his speeches and press conferences.

As the President stated, he wants the Cabinet to clear speaking engagements with Mr. O'Brien's office so that they may be coordinated. However, I believe each Department must be responsible for explaining the programs which relate to that individual Department.

Robert E. Kintner
Secretary to the Cabinet

Attachment

REK:gt

April 14, 1967
4:45 p.m., Friday

PERSONAL

SEND TO THE PRESIDENT ENROUTE TO THE LBJ RANCH

MR. PRESIDENT:

Per your agreement I have tentatively set up a Cabinet Meeting for Noon on April 19, Wednesday, to discuss the Latin American Summit Meeting, status of Administration legislation and the need for cooperation among Departments on joint projects.

All of the Cabinet are available except Udall and his Under Secretary who suggests no one represent the Interior Department; and except for Freeman who suggests that Under Secretary John Schnittker represent him and except for Wirtz who could probably be there at 1:00 p.m.; and Weaver who has a Pittsburg speech, but because of the subject matter he would like to attend and substitute someone else.

I think the Cabinet Meeting is important for public impression and would suggest that the President go ahead with no one from Interior, Schnittker from Agriculture, Jim Reynolds from Labor and either Weaver or Wood from HUD depending upon the extent of Weaver's commitment.

The alternative would be to shift the date, but here again I am not sure since I have not asked the Cabinet about another date who would be out of town.

The Latin American impression has been excellent and I think the Cabinet Meeting would give an opportunity to acquaint its Members with the President's position and the results as well as give an added impetus to action on Administration legislation in April.

Could Jake or Marvin let me know Saturday if possible the President's decision.

You had a very successful trip press and broadcast-wise in my opinion. My congratulations to you,

Regards.

Bob Kintner

RECEIVED
APR 19 1967
CENTRAL FILES

C.F.
74
JLH
FG100/mc
FOTK
Memorandum
Summit
Comp.
FG145
FG150
FG170
PRR-2

75
C. F.

FG 100/MC
FG 170

April 12, 1967

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

The President has tentatively decided to hold a Cabinet Meeting on Wednesday, April 19, 12:00 noon, in the Cabinet Room.

The President basically desires that Cabinet Members themselves attend Cabinet Meetings. Could you let my office know by tomorrow afternoon whether or not you can attend -- and if you cannot, whom you would want the President to consider as a substitute?

If you have any suggestions for items on the agenda, could you send them to my office by the close of business Thursday, April 13?

If the meeting is held, the President intends to discuss the status of Administration legislation.

Robert E. Kintner
Secretary to the Cabinet

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT A TITLE SECURITY
FORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH CR 3-25-87

C. F. 26

FG 100/110
FG 170

April 12, 1967

MEMORANDUM FOR THE HONORABLE JOHN W. GARDNER

SUBJECT: Cabinet Meeting, Wednesday, April 19, 12:00 noon

As you know from a previous notice, the President is considering a Cabinet Meeting on Wednesday, April 19.

For your information, he has in mind, in consideration of the agenda, to have Secretary Gardner and Secretary Weaver take an example of projects, on which coordination of other departments is necessary, and describe how it is being done.

Robert E. Kintner
Secretary to the Cabinet

REK:gt

April 12, 1967

C. F. ⁷⁷

SP/76100
76170

CONFIDENTIAL

Dear Jay:

We are asked periodically to provide the Democratic National Committee with copies of Cabinet Member speaking schedules.

Some Departments and Agencies forward these directly to the DNC. If you are not already doing so, we would appreciate your instituting such a system immediately. If you prepare speaking schedules of Sub-Cabinet Members, the DNC would also find these useful.

These schedules should be sent regularly to:

Mr. David Anderson
Democratic National Committee
1730 K Street, NW., Room 730
Washington, D. C.

Thank you for your attention to this matter.

Sincerely,

Charles M. Maguire

Mr. Jay Janis
Executive Assistant to the Secretary
Department of Housing and Urban
Development
Washington, D.C.

CMM:msc

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT A NATIONAL SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-89

April 10, 1967

C. F. ⁷⁸

PE12
76170

MEMORANDUM FOR THE HONORABLE

ROBERT C. WEAVER

You remember that the President made a statement regarding the future White House Fellows Program at the Cabinet Meeting of Wednesday, April 5. FYI, I thought you would like to have a copy. One is attached.

Robert E. Kintner
Secretary to the Cabinet

Attachment

C. F. 79

BE5-2
FG-170

April 10, 1967

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

Attached is a background paper regarding the Administration record on price movements, which I thought would be of value to you, and perhaps for use by your Congressional Liaison people.

Robert E. Kintner
Secretary to the Cabinet

Attachment

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT TO BE CLASSIFIED
EXCEPT BY E.O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-87

REK:ejf

April 10, 1967

C. F. ⁸⁰

FG 1
FG 170

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

While we are trying to keep to a minimum the reports to the White House, it would be helpful if at regular intervals we could be supplied with short, succinct statements of accomplishments of the Administration.

Following are some examples of the kind of factual information that is wanted, using December, 1963, as the base point.

- 2.5 million older people received hospital treatment under Medicare
- the number of unemployed dropped by over a million people
- more than 8 million disadvantaged children in 17,500 school districts were aided
- more than 600,000 people received training in schools or on-the-job through MDTA projects
- net farm income rose more than 30 percent
- more than 1.4 million people moved into new or existing low rent public housing

Ideally, this narrative should be supplemented with related statistical material showing areas of progress from December 1963 to the present, with net change and percentage change.

NOT TO BE AN
EXHIBITIVE MARKING
RE: SECURITY
E.O. 12356,
1.1(a)

BY TH CN 3-25-87

Following is an example:

<u>Program</u>	<u>FY 64</u>	<u>FY 66</u>	<u>Net Change</u>	<u>% Change</u>
Projects approved MDTA	2,454	7,327	4,873	+199%
Trainees approved MDTA	112,510	413,395	300,885	+267%
MDTA Funds Committed	\$69,664,698	\$269,923,000	\$200,258,302	+287%

We would be hopeful that this type of information in a short form could be transmitted every two months with the initial report due May 1, 1967.

This request for information has nothing to do with any other type of reports you are now submitting to the White House.

Robert E. Kintner
Secretary to the Cabinet

4/10/67

G.F. (C)
SP2-3/1967/WE9
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FG170

6/

Plans to

In his message on Urban and
March 15, 1967, the President

"Rehabilitation is the
renewal programs.
Cities Program.

I intend to call together an outstanding group of private citizens from across the country -- from business and labor, government and the building industry -- to examine every possible means of establishing the institutions to encourage the development of a large-scale, efficient rehabilitation industry.

I will ask this group of outstanding Americans to find the best ways to tap the enormous market that exists in rebuilding our cities and to bring the most modern system and the most advanced technology to this urgent task."

I. BACKGROUND

At Wood's Hole, Massachusetts, during the summer of 1966, a group of scientists, housing experts, and generalists in the field of urban problems convened to discuss the broad question of science and the city -- in particular, how the forces of new technology could shape the future of our urban areas. Out of the Wood's Hole meeting, a proposal emerged for the rehabilitation of the slums. The proposal was discussed and modified at subsequent conferences, and alternative plans were proposed as HUD staff and consultants began to tackle the problem. Soon the Congress and other private citizens became interested in the concept of rehabilitation and a number of different approaches were proposed.

ADMINISTRATIVELY ~~CONFIDENTIAL~~

April 1, 1967

C. F. 82

FG100/MC
FG170

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE
Robert C. Weaver

SUBJECT: Cabinet Meeting, Wednesday, April 5, 1967, 2:00 p.m.

There will be a Cabinet Meeting on Wednesday, April 5, 1967, at
2:00 p.m., in the Cabinet Room.

The President understands that you will be able to attend.

Robert E. Kintner
Secretary to the Cabinet

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT NATIONAL SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH CN 3-25-87

March 31, 1967

CONFIDENTIAL

MEMORANDUM FOR: Will Sparks
Jack McNulty

Secretary Gardner has written us to emphasize the fruitful and challenging opportunity for collaboration among Federal departments presented by the Model Cities Act.

He believes that every Department or Agency involved must make special arrangements, assign special personnel and "struggle with unfamiliar problems" if they are going to give HUD the support necessary to make the Model Cities Act work.

He has suggested that the President write a letter to all of the relevant Departments and Agencies emphasizing the absolute necessity for all-out cooperation.

Mr. Kintner requests that you prepare a draft of such a Presidential letter. It will obviously entail cross-checking with the key agencies, HUD and HEW. I suggest you contact Wayne Phillips at HUD and Bob Meier at HEW as a beginning. The letter should be no longer than one page of Presidential stationery.

The due date is 5:00 p.m. Tuesday, April 4.

Charles Maguire

bc: Mr. Kintner

CMM:ejf

APR 1 1967
CENTRAL FILES

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT TO BE SECURITY
INFORMATION, E. O. 12333,
SEC. 1.1(a)

BY TH CN 32587

C.F. 5
16
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FG-140

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March 24, 1967

84)
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FG100/MC
FG170

~~CONFIDENTIAL~~

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

For your information, while the President has not made a final decision, there is a possibility of a Cabinet Meeting at noon, Wednesday, March 29. I thought you would like to have this information ahead of time.

If you have any items for the agenda, in case the meeting is held, I should appreciate having them by Monday noon, March 27, for consideration by the President.

Robert E. Kintner
Secretary to the Cabinet

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT NAT'L SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)
BY TH ON 3-25-87

95

C.F.

FG 170

PROPOSED
PROGRAMS
FOR THE
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

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2/15/67

PROPOSED PROGRAMS FOR THE
DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

1966 can be the year of the urban turnabout in American history.

In the last fifty years as this nation transformed itself from a rural to an urban society, we have given sporadic and piecemeal attention to the problems of planning, development, and redevelopment of our cities. But we have never undertaken a comprehensive and coordinated effort, involving both the public and private sectors of the economy, to build the best city this nation can. To date, we have failed to make the task of building cities a top priority item on the national agenda.

Last year the legislative program of your Administration laid the essential foundation for such an undertaking in the Housing and Urban Development Act of 1965 and by the establishment of the Department of Housing and Urban Development. This year, in the judgment of the Task Force, we can begin in earnest.

In the pages that follow the Task Force

---recites briefly the dimensions of the urban problem including those that are visible and commonplace and those that often pass unrecognized.

---proposes a new line of attack whose principal feature is a new national program of demonstration cities dramatic in impact but selective in application, carefully tailored to lead to successive stages in development.

---describes supplemental and supportive programs aimed at meeting our most pressing urban needs, proposed for the immediate study of the new Secretary and including demonstration projects in metropolitan planning. These programs are predicated on the organization of the Department along the lines recommended in our companion document.

THE PROBLEM: (1) The Character of the Challenge

One way to define "the urban problem" in the United States is in the conditions of life of our urban residents. Stating the problems in this way has been done many times before. They were the subject of last year's Task Force report that traced

---the great dimensions of unmet housing needs: some 7 million urban families live in homes of such disrepair as to violate housing code standards of major cities.

---the growth of population: 2 million new units of housing are needed each year for the foreseeable future -- an increase in the volume of production 25% greater than has ever been achieved before.

---the chronic inability of the country to provide low income housing of adequate quality at a reasonable price: we have failed to bring to housing efficient production methods now possible through technological and managerial advances, modern building codes and up-to-date work practices.

---the special problem of the poor and the Negro unable to move freely from racial ghettos and subject to heavy exploitation in the costs they pay for the necessities of life: 3 out of 10 slum houses are now occupied by Negroes, and at high rent levels the proportion of Negro families living in substandard housing is six times greater than that of white families.

---the inability of metropolitan areas to deal with the movement of people and goods, in particular the failure to provide adequate mass transportation for families who do not own an automobile or where use of private vehicles is unnecessary, uneconomical or socially undesirable.

---increasing pressures in municipal costs especially in the central cities in our metropolitan areas: between 1960-63 per capita expenditures for cities 1 million and over increased 36.3 per cent, compared to an average rise of 25.5 per cent for all American cities.

---unnecessary and unwarranted restrictions for the suburban American as well -- expressed in uniformity in housing choices, excessive costs of community facilities and services, gross deficiencies in recreation and leisure time opportunities.

---for all metropolitan residents, urban and suburban alike, unnecessary costs imposed by lengthy journeys to work, growing dangers from water and air pollution.

These "challenge" problems of the conditions of urban life are well-known. Their full dimensions are catalogued in the staff documents that accompany this report. Taken together, they rob Americans of freedom in everyday urban living. They restrict freedom of choice in residence, in environment, in use of time, in equal opportunities for the urban newcomer and the disadvantaged. They impose high costs in crime, delinquency, welfare loads, disease and health hazards. They prevent achieving the goal of "open options" in a great society.

THE PROBLEM: (2) The Inadequacy of the Present Response

A second set of problems, however, are of the "response" character: less visible and more operational, but just as important to recognize. It is on these problems that the Task Force has focused, for it is persuaded that despite the many benefits in the array of urban programs now authorized, they are inadequate to the present challenge.

---the size and scale of urban aids have been too small and too diffused to have guided the process of urban development: they proceed with too little consideration given to the impact on our natural environment, to the costs placed on governments, to the windfalls accruing to the few, and to the public interest of the metropolitan community at large.

---the benefits and efficiencies that can accrue from metropolitan planning and development programs are still unrealized in too many of our large urban regions.

---funds for metropolitan transportation planning and demonstrations are inadequate and about to lapse.

---present aid programs have often had the effect of entrenching archaic and wasteful practices in real estate taxation, building codes, construction technology and contractor and building trades practices.

---the administration of the programs has been too much oriented to specific functions, leaving gaps in urban needs for which no effective response exists.

---the effectiveness of the programs that do exist is impaired by division of authority among many agencies and many levels of government and by the failure to build Federal field structures equipped with adequate authority and competence.

---inadequate resources, ineffective organization and management arrangements unduly protract the time of execution of many projects and programs, further impairing their effectiveness in meeting the challenges of urban growth.

---most serious of all, the goals of major federal programs have often conflicted and been unreconciled in their application to the individual metropolitan area, some working to the revitalization of the central city, some accelerating suburban growth, some encouraging new urban clusters, all making difficult the development of a clear national strategy for city building.

THE PRESENT SITUATION

The pressing new needs of urban life, and the inadequate responses, often produce frustration and stalemate in our efforts to guide urban growth. Without discounting the substantial specific accomplishments of particular urban programs, any serious analysis exposes some major dilemmas of public choice.

---efforts to rebuild and renew blighted areas of the central core on a project-by-project basis have caused in many instances substantial relocation of the poor, resulting in unnecessary hardships in changing the composition of neighborhoods.

---efforts to improve the conditions of established neighborhoods and low-income families, chiefly through rehabilitation, have failed

to alleviate racial ghettos and consequent de facto segregation, and have provoked predictions of a future central city overwhelmingly composed of low-income families, surrounded by economically well-to-do, politically indifferent suburbs.

---efforts to relieve traffic congestion have accelerated the diffusion of urban households and jobs, increasing private costs of commuting and public costs in community facilities and services.

---efforts to mount comprehensive attacks on air and water pollution, health problems indigenous to urban areas, have been blunted by the autonomy of local governments, some the generators of pollution, others the hapless recipients.

---efforts to involve urban residents in genuine participation in the process of development have cost heavily in time, as the great tide of urban growth rushes on.

---efforts to respond to immediate needs by known techniques of city-building have precluded consideration of available innovations in construction, financing, management, and building practices.

---efforts to build beautifully have been thwarted by those who lack the imagination to build both with beauty and economy.

So, citizens and public leaders alike have difficulty in grasping the total task involved in city building. Nor can they readily visualize the potential that now exists if our resources were effectively, forcefully, and imaginatively employed.

A NEW APPROACH

Given this situation, at a critical moment of urban life, the Task Force believes that a dramatic new approach is required built on three principles:

---the concentration of available and special resources in sufficient magnitude to demonstrate swiftly what qualified urban communities can do and can become.

---the coordination of all available talent and aid on these targets in a way impossible where assistance is provided across the board and men and money must be spread thin.

---the mobilization of local leadership and initiative to assure that the key decisions as to the future of American cities are made by the citizens who live there, and to commit local leadership both public and private to a comprehensive attack on urban problems, freed from the constraints that have handicapped past efforts and inflated their costs.

The Task Force believes such an approach is fully consistent with national capabilities and will generate a new level of effort in the next five years that can resolve the dilemmas we have outlined. It escapes the limitations of piecemeal responses to the series of urban crises in race relations, the improvement of the environment and the provision of essential facilities and services. It will lead in three stages of a national program, to decent housing and neighborhoods for all our urban citizens by 1980 at a program cost to the Federal Government of \$370 million per year in the first five years.

THE DEMONSTRATION CITY PROGRAM

The principal application of these principles, the Task Force believes, is by the inauguration of a national program in city-building in which specially qualified communities execute plans of such size and scale that

---transform existing urban complexes into tangible modern new cities

---tie together both physical and human resource programs that too often have been handled separately

---develop and test methods and programs capable of extension throughout the United States

---bring to bear all the techniques and talents of which our technology is capable.

THE GENERAL NATURE OF THE PROGRAM

We propose a program that would select on the basis of criteria outlined below 6 cities with populations over 500,000, 10 cities with populations between 250,000 and 500,000, and 50 cities with populations below 250,000

---The number of cities recommended was determined to assure a competition open to all communities, and an appropriate distribution of those finally selected by size and region, within cost estimates that are reasonable in terms of the nation's present gross national product and size of the Federal Budget.

---The selection process would proceed in two stages. First, all American cities would be invited to make general proposals for action programs designed to have a major impact on the living conditions of their citizens. Second, after the most promising of these programs had been determined by a special Presidential commission, the communities so qualified would prepare more detailed proposals, supported in part by Federal planning grants in the amount of \$3 million proportionately advanced to selected cities.

To make sure that the programs proposed are sufficient to achieve our basic purpose of substantial impact these minimum standards are recommended.

For cities over 500,000 the program would provide decent housing for a minimum of 5,000 families now living in substandard dwelling units, rehabilitating and refurbishing other marginal housing to affect an estimated total of 15,000 families or approximately 50,000 people. (The Task Force estimates a typical program would involve a total of 24,000 units or 80,000 people.)

For cities between 250,000 and 500,000 the program would rehouse at least 2,500 families now in substandard units, and involve a total of 7,500 households or 25,000 people. (The Task Force estimates a typical program would involve 12,000 units or 40,000 people.)

For cities under 250,000 percentage estimates would apply, starting with a minimum of 25% of total substandard units. (In the case of a city of about 100,000 this might involve rehousing 1,000 families now in substandard units, and treating a total of 3,000 units affecting 10,000 people.)

The objective is to completely eliminate blight in the designated area and to replace it with attractive, economic housing in a neighborhood with amenities essential to a full life. The techniques can be all embracing, including clearance, rehabilitation and combinations of both.

For example, in Washington, D. C., where 23,000 out of a total of 260,000 units are substandard, a typical program would affect 1/3 of the total number of families living in slum dwellings, have a decisive impact on 10% of the total housing supply and change the face of an area approximately two square miles.

But more than housing is involved in the transformation of a city. At least three other key components are required:

---a change in the total environment of the area affected, with ample provision of public facilities: schools, hospitals, parks, playgrounds, and community centers.

---concurrent attention to human needs, utilizing concepts and methods tested in the Community Action Program and providing for the participation by people affected in demonstration areas, the character of population to be attracted, and for those who might move elsewhere. Depending on the character of the housing stock of a particular community, a competition program might link two cities in a common endeavor, in which a central area makes provisions for middle-income households now excluded by high costs, while an adjacent suburb could provide more heterogeneous accommodations to the benefit of each.

---provision to assure the economic stability and vitality of the community by including commercial and industrial elements that provide jobs and services for central city residents.

Thus the demonstration program differs sharply from the present package of programs such as urban renewal by stressing:

---massive additions to the total supply of low and moderate-cost housing, providing decent housing for families now living in substandard conditions,

---a total approach combining physical rebuilding with human concerns and social programs,

---increased flexibility for local governments to operate outside existing administrative structures and other customary constraints.

---willingness to change traditional patterns of building regulation and trade practices.

CRITERIA

The Task Force does not believe that substantive standards as to specific program content should be established -- percentages of housing units to be demolished or rehabilitated, for example, or the number of school classrooms or hospital beds a given population requires. It does believe that certain criteria respecting the scope, broad character, organizational, financial, and administrative arrangements are necessary.

To assure effective execution, it proposes these guidelines:

1. The demonstration should be of sufficient magnitude in both its physical and social dimensions so as to

---arrest trends of blight and decay in entire neighborhoods,

---have a substantial impact on the total development and environment of the city.

2. The demonstration should contribute directly toward closing the gap between the living and housing conditions of disadvantaged and minority groups and the rest of the community. This means

---measures to eliminate social and racial segregation, including assurance of equal opportunity in housing with appropriate financial aids such as rent supplements,

---a system of social services, with specific attention to quality education for youth and adult alike,

---major additions to the supply of community facilities and sound housing,

---maximum opportunities for employment of residents of the demonstration area in all phases of the program.

3. The demonstration should establish appropriate mechanisms to foster development of local leadership and widespread citizen participation

---in the planning and execution of the program

---with special emphasis on participation of people in the areas concerned

4. The demonstration should assure significant reductions in cost without reduction in quality by evidence

---that the structure of real estate taxation will not constitute a substantial deterrent to rehabilitation or new construction

---that building codes and other regulatory practices will be revised to modify any provisions which unnecessarily inflate costs

---that new cost-reducing technologies will be incorporated in construction to the maximum extent consistent with maintenance of quality

---that building trades contractors and workers will correct any existing policies or practices which reduce efficiency and raise costs.

5. The demonstration should make major improvements in the quality of the urban environment by encouraging

---a high quality of design of new buildings and improvements to existing structures

---strategic placement of parks, playgrounds, trees, land-scaping, malls, and other open space throughout the demonstration area

---the improvement and redesign of streets, parks, and public areas

---preservation of structures of historic interest or architectural merit, and careful attention to the blending of new and old structures

---the design of facilities and services to make the area a desirable place of residence for a broad cross-section of the population.

6. The demonstration should include a plan that demonstrates important advances in programs for the satisfactory relocation of people, businesses, and institutions displaced by actions, direct and indirect, taken in the demonstration program, where such relocation is an integral part of the total program and necessary. The components should include

---relocation housing available at costs commensurate with the incomes of displaced people.

---relocation housing in a variety of forms and financial frameworks, including small public housing projects, both of ownership and rental type, private housing with rent supplements, low-rent renovated buildings, and federal mortgage loan assistances.

---relocation assistance to include counseling services and payments for moving expenses, loans to small businesses, assistance in job placement and retraining where necessary, and income maintenance for persons temporarily unemployed.

7. There should be established in each demonstration city an appropriate development authority and administrative mechanism, not necessarily a formal unit of government, to arrive at maximum participation of broad community leadership and commitment of resources, both public and private, for the planning and implementation of the program. This to be evidenced by

---a serious commitment to the demonstration program on the part of the mayor, the city council, and where their operations are relevant to the demonstration, the state government and major independent local governmental units.

---intergovernmental agreements negotiated to facilitate joint action of central cities and neighboring communities where required to deal with problems such as relocation, mass transit, and recreation facilities.

---assurances of full participation and representation on the part of private leadership groups in business, labor, welfare agencies, and citizen organizations.

---land assembly and compensation powers adequate for the effectuation of the program.

8. The demonstration should show that the program has available adequate financial resources, including assurances of

---maintenance of the quality and scope of municipal services, both in the project area and in the remainder of the city.

---adequate appropriations to meet the city's share of the program's expenditures.

---commitments or market feasibility studies of the availability of anticipated private investment.

---maximum use of existing local, state, and federal programs.

---maximum inducement for private participation.

9. The demonstration should be programmed to:

---maintain or establish a predominantly residential character in the area selected.

---facilitate the transfer of new and rehabilitated housing to resident owners, cooperatives, and non-profit groups.

---extend for an initial five-year period, with provision for significant achievements within a two-year period.

---where appropriate, provide for phasing beyond the five-year period.

10. The demonstration should take into consideration and be consistent with

---existing general plans for the communities and metropolitan areas involved.

---transportation plans dealing with coordinated use of all appropriate modes of city and regional transportation, linking residents with other sectors of metropolitan areas.

COSTS

The Task Force has estimated the Federal subsidy needed for the demonstration programs on the basis of "unit blocks." That is, staff analysis has estimated the costs of treating a typical area containing a representative range of housing conditions in each of the three size categories of cities. Cost elements include physical improvements to housing, social programs necessary to achieve the human purposes of the demonstrations, and community facilities required for the improvement of the neighborhood.

These gross costs for a single demonstration unit are then totaled to estimate the gross costs of treating various areas in the three city categories, with only minor adjustments in some overhead items because of the change in scale. Estimated annual receipts from the sale of rehabilitated and new dwellings are then subtracted from these gross costs, and the extent of Federal subsidy is derived from this net cost figure.

The minimum and expected typical size of a demonstration area are shown for each size of city in Table I. Estimated gross expenditures for a typical demonstration in each size of city are shown in Table II. Annual outlays for the total program, minus annual receipts from the sale of housing, indicate an estimated total net cost of \$2.3 billion for five years, of which the Federal share is approximately \$1.9 billion (Table III).

In the first year the net cost to the Federal government will be \$13,200,000 -- the cost of the initial preparation for the qualifying cities (roughly double the number eventually selected for the demonstration). In the next three years the net project costs will range between \$757 and \$890 million, with the Federal share pegged at 80%. Net total costs drop to \$25 million in the fourth year. In the fifth year there is net income of \$150 million because of the excess of receipts over gross costs. Further details of analysis are provided in staff documents.

Table I

Central City Demonstration Projects

Estimated Number of Households Affected in Each City by City Size Group

<u>Population</u>	<u>Number of Demonstration Cities</u>	<u>Number of Households in Project in Each City</u>			
		<u>Minimum</u>		<u>Typical</u>	
		<u>Substandard : Total</u>		<u>Substandard : Total</u>	
500,000 or more	6	5,000	15,000	8,000	24,000
250,000 to 500,000	10	2,500	7,500	4,000	12,000
Less than 250,000	50	500*	1,500	650	2,000

* No less than 25 percent of substandard units in city

Table II

Central City Demonstration Projects

Estimated Gross Expenditures for Revitalization of Areas of 2,000,
12,000, and 24,000 Households
Assuming medium Costs and Clearance
(Amounts in Millions of Dollars)

<u>Types of Cost</u>	<u>Number of Households Affected</u>		
	<u>2,000</u>	<u>12,000</u>	<u>24,000</u>
<u>Housing</u>			
Acquisition	11.7	70.0	140.0
Demolition	.2	1.0	2.0
New housing to replace demolished units	2.0	12.0	24.0
Rehabilitation of remaining units	7.0	42.0	84.0
<u>Community facilities</u>	4.5	27.0	54.0
<u>Social programs</u>			
Community participation and organization (including staffing of facilities)	1.0	3.3	5.0
Programs-education, vocational training, etc.	.8	4.8	9.5
<u>Relocation</u>	1.0	6.0	12.0
<u>Planning and administration</u>			
"Seed money" for qualifying cities (Including expenses for approximately double the number of cities to be finally selected)	.1	.2	.3
Planning and administration in demonstration cities	3.0	5.0	7.0
TOTAL	31.3	171.3	337.8

Table III

Central City Demonstration Projects

Summary of Gross Costs, Receipts and Net Cost by Years for all Projects
(Amounts in Millions of Dollars)

<u>Year</u>	<u>Gross Cost</u>	<u>Receipts</u>	<u>Total Net Costs</u>
0	13.2	---	13.2
1	772.7	15.8	756.9
2	1027.4	241.5	785.9
3	1687.8	798.0	889.8
4	884.3	859.6	24.7
5	920.6	1071.0	-150.4
Total	5306.0	2985.9	2320.1
Federal Share (80 percent)			1856.1
Average Federal Share Per Year (Fiscal 1967-1972)			371.2

THE BENEFITS

The cities qualified in the final stage of the selection process would receive two types of Federal assistance:

---the complete array of available grants and urban aids now existing in housing, renewal, transportation, education, welfare and other related programs, to the maximum extent authorized by existing legislation, and allocated on a priority basis similar to that presently used in programs of the Office of Economic Opportunity.

---supplemental funds at a ratio of 80% federal -- 20 % local funds, representing the differences between the allowances available under existing aid programs and the demonstration program cost; subject to a maintenance of effort provision in which the fiscal effort of the community should not be less than 105% of its customary expenditures in the categories of aids required in the program, taking average expenditure of the three years immediately preceding as the base.

ADMINISTRATION AND FINANCING

To assure effective program execution and timely federal assistance, for each demonstration program

---a Federal coordinator should be assigned to the city to bring together and make available in coordinated fashion, all the relevant Federal aids.

---these funds, once authorized by the Federal agencies involved, should be made available in a common account drawn on at the discretion of the community in conformance to its program requirements and by certification of the expediter.

---the Federal share in total aids should be on an incentive basis: geared to increase as program performance indicates success in achieving or exceeding goals in unit cost reduction and not obligated to carry costs in excess of original program estimates (in effect reducing the Federal share of total costs in these instances).

DEMONSTRATION PROJECTS IN METROPOLITAN PLANNING

Although the Task Force believes the Demonstration City Program is the most effective way of accomplishing the urban turnabout, it is highly conscious of the geographical and jurisdictional constraints under which these programs will initially operate. We have already made clear some of the complications of large demonstrations that involve issues of rebuilding, relocation, and changes in population composition. Some of these problems will ultimately only be solved in the context of metropolitan areawide strategies.

Accordingly, the Task Force desires to encourage the many metropolitan planning agencies that, with the assistance of recent Federal legislation, have taken the first steps in fashioning these strategies. It believes effective metropolitan planning will increase the benefits of the Demonstration City Program; ease the tasks of the new Department at the regional level; and strengthen emerging intergovernmental collaborative arrangements vital to the orderly development of our large metropolitan areas.

The Task Force recommends a demonstration project in metropolitan planning in which the most advanced approaches and techniques would be employed including

---balanced consideration of physical and human development programs.

---coordinated treatment of alternative modes of regional transportation planning.

---technical innovations in metropolitan data banks, systems analysis and other new social science methods, and new educational and training programs.

---new arrangements for coordinating the developmental decisions of the different governments.

We propose six to ten planning demonstrations undertaken in a variety of metropolitan areas of differing locations and sizes. These demonstration projects should work closely with HUD in their contract consultants, review committees and central research programs to develop specialized personnel, methods and techniques.

The Task Force estimates the cost of developing this strategy at \$650,000 per demonstration, for a total sum of \$6,500,000 for the initial demonstrations. This figure is based on the experience of metropolitan planning studies presently funded by government departments, and constitutes, in our opinion, a most justifiable level of expenditures. The cost of this program would be spread over a three-year period.

ADVANCES IN CIVIL RIGHTS

In its organizational recommendations, the Task Force took note of the need to bring together and improve the operation of many of the programs concerned with securing the civil rights of all our citizens. We believe a further immediate step should be taken:

---the extension of the Executive Order barring discrimination in housing, to cover all housing that is legally subject to Federal direction. It is clear that at the present time there are continuing efforts to avoid the requirements of nondiscrimination by employing special routes of financing. These efforts not only impair the effectiveness of the total civil rights program but they place serious secondary economic and social barriers in a constructive urban development process, imposing unnecessary public costs and frictions.

NEW APPLICATION OF TECHNOLOGY

Major breakthroughs in construction technology and its application are essential corollaries to the demonstration cities. Accordingly, the Department should institute a program to provide incentives needed to stimulate research and development in the housing field by industries and universities. The program should stress the application of advanced techniques and new materials and products and the development of a sustained market in sufficient volume to realize the economies and cost reduction of mass production.

It could proceed through regional centers patterned after agricultural experimental stations with the cooperation of industry and builders to test products, methods and total structures.

OTHER LINES OF ATTACK FOR FUTURE STUDY

The demonstration programs the Task Force recommends are conceived as keystones of a new approach to urban development -- first priority items. By and of themselves, however, they cannot achieve

the complete policy redirection present urban programs require. They should be accompanied by changes in existing programs that strengthen our total national effort and that are consistent with the organizational arrangements of the new Department. In our judgment, at least seven major steps are appropriately among the first items of business for the Secretary's attention:

---comprehensive analysis and appraisal of the role of the Federal government in assisting the building of entirely new urban communities as alternatives to the unplanned development at the fringe of our metropolitan areas.

---inauguration of major research and development activities focused on innovations in technology and management in urban design, data processing, planning, and construction, including tangible encouragement to communities that adopt and apply advanced techniques.

---preparation of a new grant-in-aid program to meet the needs for increased operating expenditures in the cities.

---reformulation of policies in housing credit and insurance to deal more effectively with special categories of housing needs.

---preparation and application of a metropolitan "workable program" to offer a consistent, comprehensive guide for Federal aid programs that have a major influence on the pattern of urban development.

---a program of short-term options for advanced land acquisition by public agencies to combat speculative escalation of urban land prices.

---careful examination of new alternatives in the field of civil rights and housing to expand the nation's efforts in this vital area.

---renewed attention to the urban transportation programs, including the preparation of a new program for the coordination of transportation facilities into integrated, modern, complete transportation systems.

1. New Communities

Our existing urban centers, however revitalized and rebuilt, cannot

accommodate all the urban Americans of the next generation. Even if present migration trends are stabilized, the Task Force does not recommend a return to the high densities and congestion of cities of the past. With three million new residents added each year to our present urban population, new communities and new patterns of land use are inevitable.

To provide an alternative to suburban sprawl, entirely new concepts of community design are required. Prototypes of these "new towns" are now coming into being, as in Reston, Virginia and Irvine, California, promising changes of such magnitude so as to

---enlarge the entire scale of the building process, providing new homes and jobs for hundreds of thousands of people.

---make possible efficiencies in construction, land development, and municipal services heretofore unrealized.

---alter the entire composition of an urban community by offering a variety of homes available over a wide range of incomes and creating balanced resident and employed population.

---assure new achievements in environmental design, with integrated transportation systems, and open spaces free from pollution.

On the basis of staff analysis, the Task Force believes that the private sector should continue its prominent role in new town development. But our survey of present ventures indicates that there are certain "threshold" problems and costs which may appropriately fall to the public sector. These may include:

---assistance in land assembly and the provision of capital requirements particularly in community facilities and initial land purchase.

---assistance to local governments in the areas involved, by planning in anticipation of the impact of new towns, and assuring that the new communities are consistent with relevant metropolitan plans.

---encouragement of heterogeneous population composition and the fostering of intergroup relations.

---help in the solution of marketing problems, by coordinating the locational requirements of government installations

and assuring adequate economic bases for the communities.

---protecting the economic position of the urban core by encouraging the central city to participate in the development of new communities, providing for the decentralization of low-income families, and by strengthening the economic vitality of the city.

The Administration has already given careful consideration to the appropriate role of the Federal government in such enterprises, including making available credit and loans. Other alternatives should be considered including:

---establishment of state and federal development corporations to solve some of the more difficult problems of land assembly and reduce the possibility of unwarranted land speculation.

---technical assistance in planning to assure the best quality of design and execution now available.

---deferred interest charges on loans to reduce the critical "get-going" costs of such enterprises.

---special arrangements for the timely provision of community facilities aid under existing grant programs.

---Federal promotion of an independent and complete urban center, with all requisite industrial, commercial and cultural facilities. In this case, the city should be promoted as a part of an overall regional development program on a scale appreciably larger than a typical satellite community -- perhaps 200,000 to 500,000 people. Its establishment could serve to promote extensive new industrial development in a previously depressed area such as Appalachia, using available public land with structures in public or private ownership. Or such a city could relieve population congestion in a densely occupied zone such as the Northeast Corridor. For whatever purpose, this city could serve as a yardstick for performance for "new communities", a place of experimentation in planning and construction. Such a project could be undertaken almost immediately and at very low cost to the Federal government.

All these possibilities should be actively explored by the Secretary to make sure that constraints of capital and pressures of time do not reduce the scale of the new communities, or cheapen their quality.

2. Research and Development

The 1964 Task Force report emphasized the paucity of research funds expended in the housing industry -- a rate six to ten times below that of the nation's growth industries. Subsequently the Administration proposed the establishment of a National Institute for Urban Development.

Now we believe first priority should be given to exploring the means by which large new markets in housing and urban development can be created and systems analysis and management carried out on a scale that results in sharply reduced unit housing costs. One way to accelerate this new approach is for the Institute to work directly with the new Commission on Codes, Zoning, and Development Standards in encouraging expanded research in this area. Another is to provide incentives for direct local action. After the first demonstration program is underway, cities could be invited to present programs utilizing systems analysis and proposing total treatment of the development process. Block unrestricted grants for such planning and experimental programs, under a flat ceiling limitation could be made available.

3. Block Grants for Municipal Operating Expenditures

One of the critical problems facing local governments is the shortage of operating funds. The Task Force believes careful consideration should be given to a block grant program for localities on a matching basis. The program should take into account both local need and capabilities and emphasize assistance to core cities and inner suburbs where operating funds are most urgently required. It would make assistance available on a non-categorical basis, and thus leave decisions as to priorities among operating needs in the hands of the local government.

Feasible ways to construct genuine equalization formulas are now available, as evidenced by the research of the Advisory

Commission on Intergovernmental Relations. For example, one formula attractive by its precision and simplicity would allocate funds on

---a need basis related to the average per capita expenditure for urban social services in cities of the population class to which a given city belongs, with a sliding scale fixed according to the specific relative position of the city to the average.

---modified by a fiscal capability basis related to the average per capita expenditure of cities in the same per capita income class within its population class.

---the allocation being the difference between need and effort so established; the dollar amount for any city being a percentage of the total program funds available.

The elaboration and refinement of such a program was not possible within the time and resources available to the Task Force. Further, we recognize that grant-in-aid revisions need to be viewed in the larger context of general fiscal policy and possible reform of categorical grant policy. However this technique may prove to be a powerful tool in assuring immediate responses to pressing urban public needs and guaranteeing effective use of Federally assisted facilities. We urge the Secretary to give it high priority among possible recommendations for legislation.

4. Policy Changes in Existing Credit Programs

The Task Force shares the view of its 1964 predecessor that substantial modifications of Federal mortgage and guarantee programs are in order, to redirect these instruments to contemporary needs. Further, we believe the reorganization of constituent agencies formerly in HHFA in the new Department makes such adjustments especially appropriate at this time.

We urge, therefore, for the Secretary's attention:

---increased emphasis on the special-purpose programs now authorized in the Federal Housing Administration and the Federal National Mortgage Association to encourage

specialized entrepreneurs in the low-income housing markets such as cooperatives and non-profit housing corporations.

--- continued exploration of alternatives beyond rent supplements in moderate-income housing financing, including variable direct interest subsidies, subordinated Federal loans, direct capital grants, and temporary direct loans.

--- a close relation between conventional FHA activities and the special assistance programs, including assurance that the total program in a given community overcomes the unbalanced housing accommodations that result from special FHA policies particularly in the suburbs. In this respect, the availability of FHA financing in Section 207, 203 and 213 might be related to workable program requirements to assure production of low-income housing as a prerequisite to the Federal support of middle and upper income mortgage markets.

Changes such as these would greatly improve the effectiveness of our credit programs in meeting current urban needs and, in the long run, promoting the reduction of housing costs.

5. A "Workable Program" for Metropolitan Areas

The present uncoordinated and at times contradictory impact of Federal aid programs on the growth pattern of individual metropolitan areas is a major handicap to the total approach the Task Force envisages. Although considerable progress has been made in recent years in keying transportation, open space, and housing assistance to comprehensive metropolitan planning, further steps are now appropriate. Especially with the inauguration of demonstration planning grants, the Secretary should move through the Council on Interdepartmental Coordination recommended in our organizational proposals to assure that the majority of Federal aid programs are contingent on the existence in metropolitan areas of:

--- a comprehensive planning process dealing with

--- development projects clearly regional in nature, such as water and sewage facilities, highways, airports, open space, recreational projects, large-scale housing and industrial developments.

---including areawide standards of development control mechanism and relocation procedures.

This requirement, even if gradually applied, would stimulate cooperative arrangements among urban governments in a metropolitan area to identify mutual areawide problems, develop collaborative action programs, and strengthen the exchange of information and liaison. It would encourage already existing positive trends toward interlocal cooperation now represented by regional planning agencies, councils of governments, the transportation planning projects required in the 1962 Highway Act, and the quasi-public, quasi-private regional development associations.

The first phase of implementing a workable metropolitan program should be by a Federal cash contribution of unearmarked aids to provide incentives to metropolitan agencies, with appropriate provision for local maintenance of efforts.

6. Combating Speculative Escalation of Property Values

Disclosure that government intends to acquire real property in a particular area often triggers a speculative bidding up of property values, with the result that ultimate acquisition cost is substantially inflated. We urge that study be given to an arrangement under which the Congress would appropriate a sum of money to the President used to finance the purchase by private agents of short-term options on real property in advance of disclosure that public purchase may occur. These funds could be used in connection with prospective property acquisitions of any agency of the Federal government, or they could be used for confidential grants to state or local governments to finance the optioning of property which may be needed to carry out a federally supported program. The President would make an annual detailed report to the Congress on the use of these funds.

7. Renewed Attention to Urban Transportation Problems

In recent years, the Federal government has explicitly recognized the strategic role of transportation in guiding future urban development. Highway funds are now contingent upon the preparation of metropolitan plans. Research, development and demonstration funds are available for urban mass transportation. Taken together

with commuter rail systems, these two components constitute the elements of a coordinated transportation program to serve the present needs of a community, provide choice of conveyance, and work in the direction of a rational land use distribution. While the primary responsibility for capital requirements for public transportation appropriately rests with local areas, supplementary Federal assistance is needed in the form of loans, grants, and research and development projects. The mass transportation program authorized by the Act of 1964 is scheduled to expire in June, 1967.

8. New Alternatives in Civil Rights and Housing

The close relation between the availability of housing accommodations and the progress on the civil rights front is now obvious in every large American city. Indeed, the growing problem of de facto school segregation stems directly from artificial barriers imposed on the choice of housing by Negro citizens. Unless this aspect of the housing program is attacked vigorously and imaginatively, surface tensions and stresses are bound to multiply.

The Task Force believes that the establishment of the new Department provides an unparalleled opportunity to develop new techniques to assist the goal of fair housing and open occupancy. It urges the Secretary to give high priority to the development of such a comprehensive and imaginative program.

46

C. F.

FG100/mc

FG170

March 6, 1967
2:30 p.m.

MEMORANDUM FOR

Honorable Robert C. Weaver

The President would prefer that you not make speaking dates on Cabinet Meeting days, in accordance with the recent memorandum.

**Robert E. Kintner
Secretary to the Cabinet**

REK:gt

CF: (B)
P11/FG170
FG170
IN

RECEIVED WASHINGTON COMMCEN:
1:47 P.M. FRIDAY 3 MARCH 1967

RECEIVED LBJ COMMCEN:
3:41 P.M. FRIDAY 3 MARCH 1967

RELAYED TO SAN ANTONIO COMMCEN:

VZCZCEEA852
OO WTE10
DE WTE 175

FROM ROBERT E. KINTNER
TO THE PRESIDENT
INFO GEORGE CHRISTIAN
CITE CAP67071

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

MARCH 3, 1967
1:15 P.M. FRIDAY

MEMORANDUM FOR THE PRESIDENT
CC: GEORGE CHRISTIAN, AUSTIN

FOLLOWING IS A PROPOSED NEWS RELEASE FROM SECRETARY WEAVER
ON AN AMERICAN FAMILY WHO IS MOVING INTO THE FIRST HOUSE IN
WHICH THEY HAVE EVER LIVED.

A FEW DAYS BEFORE CHRISTMAS 1966, AN AMERICAN FAMILY
MOVED INTO THE FIRST HOUSE IN WHICH THEY HAD EVER LIVED.

MR. AND MRS. EUGENE SHARPFISH AND THEIR SIX CHILDREN
ARE INDIANS WHO LIVE ON THE ROSEBUD SIOUX INDIAN RESERVATION,
IN ABERDEEN, SOUTH DAKOTA.

PRIOR TO THE MOVE-IN, THE SHARPFISH'S AND THEIR CHILDREN,
AGES 7, 5, 4, 3, 2, AND FOUR MONTHS, HAD LIVED IN MAKE-SHIFT
QUARTERS, INCLUDING A TENT, LATER AN ABANDONED AUTOMOBILE BODY,
AND FINALLY A TRAILER - WHICH BURNT TO THE GROUND LAST FALL.

TODAY, THROUGH THE COOPERATIVE EFFORTS OF THREE FEDERAL
AGENCIES, A TRADE ASSOCIATION AND A MOVING AND STORAGE COMPANY,
THE SHARPFISH'S HAVE ENOUGH FURNITURE TO LIVE COMFORTABLY IN
THEIR NEW HOME.

NOT ONLY DID THE SHARPFISH'S BENEFIT FROM THIS EFFORT,
WHICH SPANNED THE CONTINENT, BUT SCORES OF OTHER SIOUX FAMILIES
ON THE RESERVATION WILL BE ABLE TO GET FURNITURE WHEN THEY MOVE
INTO THEIR NEW HOMES.

LAST SUMMER, THE DEPARTMENT OF HOUSING AND URBAN
DEVELOPMENT APPROVED A LOW-INCOME HOUSING DEMONSTRATION GRANT
TO THE TRIBAL COUNCIL OF THE ROSEBUD SIOUX INDIANS TO HELP
FINANCE A PROJECT DESIGNED TO SHOW HOW LOW-INCOME FAMILIES
COULD BUILD PREFABRICATED HOMES FOR THEMSELVES AND OTHERS.

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT NAT'L SECURITY
INFORMATION, E.O. 12356,
SEC. 1.1(a)

SINCE THAT TIME 28 HOMES OUT OF AN EVENTUAL 375 HAVE BEEN
COMPLETED AND WILL SOON BE OCCUPIED BY FAMILIES LIVING ON THE
RESERVATION. ALL ARE EXPECTED TO BE FINISHED BY NEXT NOVEMBER.

BY TH ON 32589

THE FIRST UNIT WAS BUILT IN A PLANT SET UP ON THE RESERVA-
TION AND THEN WAS ASSEMBLED ON A SELECTED SITE

46/ C.F.
FG 100/MIC
FG 170

March 2, 1967

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

SUBJECT: Meeting, March 1, 1967

This is a reminder that the President requests a report from you, relating to your department, on the following:

1. The list of legislation under your supervision in the present Congress.
2. The list of hearing dates by the Committees on authorization of expenditures concerning this legislation.
3. The list of hearing dates for appropriations concerning this legislation.
4. The hearing dates before the appropriate committees concerning this legislation.
5. The approximate date of messages concerning the legislation that has not yet been submitted to Congress.

In summary, the President would like comprehensive information on the status of the legislation under supervision of your department before the Congress as it relates to its consideration, its authorization, its appropriation, and the date of hearings on the bills themselves.

The President would like this information sent to the White House by 3:00 p. m., Friday, March 3rd, in order that it may be forwarded to him. I would suggest that it be kept in simple form since it is to be combined with similar reports from other departments of the government.

Robert E. Kintner
Secretary to the Cabinet

DETERMINED TO BE AN
A MINUTIVE MARKING
NOT A TITLE SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-67

February 20, 1967

C: F: 91

FG/RS
FG170

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE

ROBERT E. WEAVER

Chairman Seaborg of the Atomic Energy Commission has written me a note describing how the AEC operates in supplying information to the press and broadcasters and in handling AEC's relations with Congress.

I found it interesting and thought that you might like to read it as a matter of information.

Since it is a confidential letter to me, I should appreciate if you will return it to me after you have read it.

**Robert E. Kintner
Secretary to the Cabinet**

REK:ny

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT A NATIONAL SECURITY
CLASSIFICATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-87

March 1, 1967
Wednesday = 1:30 p.m.

C. F. 81
SP/FG170
FG170

MR. PRESIDENT:

As you know, I indicated in a recent memorandum that unless you had conflicting engagements, we would try to hold a Cabinet meeting every two weeks, on Wednesdays, at noon.

To give you some idea of the problems I have been having in getting the Cabinet together, the attached memorandum from Secretary Weaver shows that he has speaking engagements March 15, May 10, and June 21, all of which are Wednesdays on which Cabinet meetings would be held.

Robert E. Kintner

REK:ny

February 27, 1967
Monday - 11:00 a.m.

C. F.

ST
FE170

90

~~CONFIDENTIAL~~

MEMORANDUM FOR THE HONORABLE

ROBERT C. WEAVER

On a confidential basis, the President has asked you to reserve all day Saturday, March 18, and that evening for a possible meeting at the White House. You will be given additional details concerning this meeting at a later time.

Previously, we asked you whether you would be available on either March 11 or March 18. The decision has now been made to hold the meeting on March 18 rather than March 11.

Robert E. Kintner
Secretary to the Cabinet

REK:ejf

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT NAT'L SECURITY
INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-87

THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D.C. 20410

92

C. F.

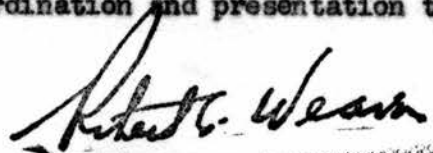
JNE

FG170

FEB 15 1967

MEMORANDUM FOR: Robert E. Kintner
Secretary to the Cabinet
The White House

Attached, as you requested, is my report to the President on the program of voluntary organization cooperation, transmitted to you for coordination and presentation to the President.


Secretary

Attachment

C. F. 93
FG100/MC
FG170

February 13, 1967

MEMORANDUM FOR THE HONORABLE ROBERT WEAVER

**There will be a Cabinet Meeting Wednesday, February 15,
at 12:00 noon in the Cabinet Room.**

**If you cannot attend, would you please notify my office whom
you desire to substitute for you.**

**Robert E. Kintner
Secretary to the Cabinet**

February 2, 1967

C.F. 94
FG/RS
FG170

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

SUBJECT: Cabinet Meeting, Wednesday, February 1, 1967,
12 Noon.

This is a follow up of the suggestion at the Cabinet meeting that Members of the Cabinet include in their reports to the President every two weeks important and informative results of their liaison with Members of Congress on Administration policies and proposed legislation under their supervision. It is suggested that summaries of these contacts be included in the reports every two weeks.

It would also be appreciated if these reports could be personally prepared, if possible, or certainly reviewed by Members of the Cabinet to make them as short and readable as possible. If the report needs to be a long one, it might be helpful if a summary of several paragraphs were attached to the report.

Referring to dissemination by Cabinet Members of the President's policies other than those under his jurisdiction, it might be pointed out that every month each Member of the Cabinet exchanges with other Members of the Cabinet and the Vice President a summary of important policy decisions during the past month.

In addition, if there is any doubt as to the accuracy of any public statement by a Cabinet Member concerning the operation of another part of the government, this portion of the public statement can be checked for accuracy by the Chief of Information of each Department, including the State and Defense Departments.

Robert E. Kintner
Secretary to the Cabinet

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ADMINISTRATIVE MARKING
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INFORMATION, E. O. 12356,
SEC. 1.1(a)

BY TH CK 3-25-87

C. F. 95

FG100/110
FG170

January 30, 1967
12:30 p.m. Monday

~~CONFIDENTIAL~~

MEMORANDUM FOR THE HONORABLE ROBERT WEAVER

For your information, the President has decided that the entire Cabinet Meeting Wednesday, February 1, at 12 noon will be devoted to a discussion of the budget for 1967 and 1968.

The President has asked Director Schultze to make a presentation of the budget and this will be followed by questions or general discussion by the Vice President, Members of the Cabinet, and Ambassador Goldberg.

I thought this information might be useful in any preparation you might care to make for the meeting.

Robert E. Kintner
Secretary to the Cabinet

REK:ny

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT A NATIONAL SECURITY
CLASSIFICATION, E. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-87

C. F. 96

FG 100/MC

FG 170

January 28, 1967

CONFIDENTIAL

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

There will be a Cabinet Meeting Wednesday, February 1, at 12:00 noon in the Cabinet Room.

Could you let my office know by January 30 whether or not you can attend and, if not, whom you would want me to submit to the President for his approval as an alternate.

Could you let my office know by 3:00 p.m. on Monday, January 30, any suggestions for the agenda that you may have for submission to the President.

Robert E. Kintner
Secretary to the Cabinet

REK:sw

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT THE SECURITY
FOUNDATION, E. O. 12356,
Sec. 1.1(a)

BY TH ON 3-25-89

C. F.

98

FG 11-8
FG 170

January 21, 1967

CONFIDENTIAL

MEMORANDUM FOR

THE HONORABLE ROBERT C. WEAVER

It will be appreciated if the various Departments and Agencies do not offer jobs to personnel working at the White House and in the Executive Office of the President without prior clearance at the White House.

Robert E. Kintner
Secretary to the Cabinet

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT TO BE REPRODUCED
EXCEPT BY AUTHORITY OF
SEC. 11(a)

BY TH ON 3-25-87

C. F.

29

January 19, 1967

JKE
FG 170

~~CONFIDENTIAL~~

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

SUBJECT: Cabinet Meeting Wednesday, January 18, 1967

You will remember that the President requested that Federal Departments cooperate more efficiently with volunteer organizations in behalf of the President's social objectives. This would be a companion effort to appropriate cooperation with governors and mayors with whom Governor Bryant maintains liaison. The President asked me to supplement his request for cooperative efforts with voluntary organizations.

Many national voluntary organizations which operate at a local level such as the Boy Scouts, the Girl Scouts, Kiwanis, Rotary Clubs, etc. are interested and active in projects along the lines of the President's programs to improve the health, education and general welfare of the country.

The President would like each Cabinet Member, in relation to his particular department, to seek out ways of cooperation with these organizations on a national level with the Cabinet Member and his associates and most particularly on a local and regional level with the appropriate local federal officials and the local representatives of the voluntary associations.

The President is asking each Cabinet Member to:

1. Prepare a list of private organizations which could be of help to the President's programs as they relate to his Department and submit it to the President by February 15.
2. Review past efforts to enlist the help of voluntary organizations and how these efforts might be improved.
3. Plan a comprehensive long-term future program

DETERMINED TO BE AN
ADMINISTRATIVE MARKING
NOT A SECURITY
FORWARD, P. O. 12356,
SEC. 1.1(a)

BY TH ON 3-25-81

enlisting the aid of appropriate private organizations on a program by program basis.

4. The President had prepared certain remarks describing his concept for Federal cooperation with voluntary agencies. Because of his desire to give a major amount of time to the discussion of upcoming Congressional legislation, the President summarized his desires concerning voluntary agencies. The following is the text of the remarks that the President prepared which I believe will give you a conception of the objectives that the President is seeking.

"Today we will be looking down the road at the year ahead. One thing is already clear. It will be a year of great tests. We will need all the help we can get on our journey.

"I think it will be helpful for us all to take a moment here, and go back to the beginnings of the American journey. I want to suggest a page from our past as a guide to our future. Some of you will remember it. It is a famous commentary by a visitor to our young nation. It is timeless in the strength it offers us today.

" 'These Americans,' our visitor wrote, 'are the most peculiar people in the world. In a local community in their country a citizen may conceive of some need which is not being met. What does he do? He goes across the street and discusses it with his neighbor. Then what happens? A committee comes into existence. Then the committee begins functioning on behalf of that need and -- you won't believe this, but it is true -- all of this is done without reference to any bureaucrat. '

"That was De Tocqueville's America. Our America is not so different. We have more people, more bureaucrats, and far more contact between them. But Americans are still the most peculiar people in the world when it comes to giving of themselves to their society. That is our peculiar strength as a nation, -- and I want us to take all advantage of it as a government.

I do not believe we are doing that today. Our partnership with the individual, the private group, the voluntary organization is strong. But it can and must be stronger. We need to enlist the best talents of all our people on a national, state and neighborhood scale.

"We need their help in Washington. We need it to pass our programs and make them work out in the country -- work out in the cities, the slums, the schoolrooms, offices and farms. That is where your programs will succeed or fail. And that is where you will find help waiting.

"I ask each of you to reach out for it. I want every Department and Agency to do three things:

"First -- prepare a list of those private organizations that you believe can help you do your job. I would like to receive your individual reports by February 15.

"Second -- review your past efforts to enlist the help of citizens and citizen groups. Look at all your programs. Find out what partnership efforts were made by Federal, State and local authorities.

"Third -- Plan a comprehensive campaign to enlist the help of private organizations during the year ahead. Do it on a program-by-program basis. And draft a letter to these organizations explaining your purpose in asking their help.

"I ask each of you to give your personal and immediate attention to these tasks. You will have mine throughout the year. We do not wish to displace or diminish the good works of individual citizens or groups. We want their help. We want their partnership in one united and more vigorous enterprise.

"It is the democratic enterprise. As we begin our own enterprises this year, we can turn back to De Tocqueville for comfort and confidence. 'The health of a democratic society,' he said, 'may be measured by the qualities of functions performed by private citizens.'"

If your reports to the President on this program are sent to the President, through the Secretary of the Cabinet, I will coordinate the information for presentation to the President.

Robert E. Kintner
Secretary to the Cabinet

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January 14, 1967

~~CONFIDENTIAL~~

MEMORANDUM FOR THE HONORABLE ROBERT C. WEAVER

There will be a Cabinet Meeting Wednesday, January 18, at 12:00 noon in the Cabinet Room.

Could you let my office know by January 16 whether or not you can attend and, if not, whom you would want me to submit to the President for his approval as an alternate.

Could you let my office know by 3:00 p.m. on Monday, January 16, any suggestions for the agenda that you may have for submission to the President.

Robert E. Kintner
Secretary to the Cabinet

REK:mjk

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WASHINGTON, D.C. 20410

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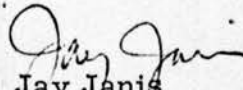
January 12, 1967

MEMORANDUM FOR: Honorable Lawrence Levinson
Deputy Special Assistant to the President

Attached please find two papers which deal with our overall aim of establishing a^x rehabilitation industry throughout the country.

Paper No. 1 results from our meeting in Joe's office last week. The paper describes, in outline fashion, the functions of the various entities involved in the plan. It has been cleared with Phil Hanna.

Paper No. 2 represents a new and somewhat different approach taken by the Secretary. We feel that Paper No. 1 and No. 2 can be melded.


Jay Janis
Executive Assistant
to the Secretary

Attachments