



# NEW YORK UNIVERSITY

Institute of Fine Arts

1 EAST 78TH STREET, NEW YORK, N.Y. 10021  
AREA 212 988-5550

*Hoover*

June 25, 1966

CONFIDENTIAL

Mr. Drew Pearson,  
The Washington Post  
Washington, D.C.

Dear Mr. Pearson,

I have tried several times, indirectly it is true, to bring a rather interesting scandal to your attention. Perhaps my efforts never did penetrate to you. One such effort was through Ed Michelson, perhaps it was Dorothea (his wife) who spoke to you. In any case I shall make this inquiry before attempting to get at this from some other direction.

It has to do with a real old Herbert Hoover "operation" with roots in World War I and the Belgian Relief Commission. That is ancient history but the story is well told in Hamill's Book on Herbert Hoover (1930).

= The current issue has to do with the last years of Hoover's life, his son Alan Hoover, Admiral Strauss, Sidney Mitchell, and W. Hallam Tuck. It has to do with a multi-million dollar "Educational" Foundation which this crew has "screwed" for about one million dollars and which they conspired (and are, so far as I can see) still trying to do out of the rest of its assets. The idea seems to be for one group to hand over to itself and especially to Allan Hoover, all the rest of the capital from the Educational Foundation to one of Allan Hoover's nearly personal Foundations named for his father.

There is much to this. It involves not only the persons named but the following Foundations

The Belgian American Educational Foundation of N.Y.

The Herbert Hoover Birthplace Foundation

The Hoover Presidential Library

The Hoover Foundation (still another! and not the same as above)

The Hoover Institution for War Revolution and Peace (Stanford)

The Herbert Hoover National Historic Site.

I am one of a group of some 300 scholars and professionals who has been indebted to the Belgian-American Ed. Foundation - who have formed an Association (Inc.) to do something about the scandal and the further scandals impending. Two of the Directors of the B.A.E.F. have a suit in the courts on the issue of the dirty work done. The thing has been put to the Congressional Committee (tax exempt foundations) but somehow not even a reply has been had from them.

Do let me know whether you might wish to look into this and our Association (American Association of C.R.B. Alumni, Inc.) will do all we can to help you with facts and information.

Sincerely yours,

Harry Bober

Avalon Foundation Professor in the Humanities; President Amer. Assn of CRB Alumni

June 29, 1966

Mr. Harry Bober  
New York University  
1 East 78th Street  
New York, New York 10021

Dear Mr. Bober:

I appreciate very much your giving me a chance to dig into Herbert Hoover's operations in connection with such dubious characters as Admiral Strauss, et al.

Ordinarily I would probably jump at the chance, but right now I am bogged down in problems resulting from the Dodd investigation and would not have a chance to run it down. In fairness to you, therefore, I must say no.

Sincerely,

Drew Pearson

DP/ch

November 22, 1955

*file RSB*  
*Herb Hoover*

Dear Mr. Fitzgerald:

Can't imagine anything pleasanter than to supply you the information you seek regarding this hombre. It's one of the maniacal phantasies of our times that this animate cadaver should be sanctified. I have seen a lot of grisly and ghoulish things in my time, but nothing compared to this man being selected by the current moribund President of the United States to lay the Veterans Day wreath on the sacred tomb of our Unknown Soldier; this man who drove veterans out of Washington with the torch, the bayonet and guns.

Can you conceive of anything like that happening in our country? Why, if it were put on the stage or screen, you would say it was a communist plot to besmirch and smear us. Yet it took place this month; on November 11.

I have somewhere in my books at home one and possibly two volumes dealing with the mysterious, devious and notorious financial machinations of this guy. One of the volumes was written by a newspaperman in Minneapolis, who was later murdered, presumably by gunmen. Forget his name at the moment, but I know I have the book because I ran across it not long ago while looking for some other material. I am also under the impression I have still another old volume on this subject. I'll have to look them up and let you know.

Also somewhere in my files, and it would be quite a chore rooting the stuff out, I have a lot of material on the "critter." Many, many years ago, Drew and I had an idea of doing a thorough study of this person, but too many things started happening and we never got around to the project. Then for a while, blissfully, he sank into the background and there was no apparent reason for reviving that stench. But now that he is being resurrected, maybe it's very necessary to rush out the de-lousing equipment. Sure would be grand to have you do that job, and I'll do my best to help in any way I can.

Sincerely,

Robert S. Allen

November 21, 1955

*col. Allen  
Fiji*

Dear Mr. Fitzgerald,

I am asking Bob Allen to see if he has any better sources than I on the Great Humanitarian. I know he used to.

I'm sending your letter on to Bob, who will enjoy it tremendously, and I'll be talking to him at dinner Tuesday night and try to follow it up.

I gathered from what one of the Syndicate salesmen told me that Paul Miller is keeping the stiletto out for me and probably will continue so to do for some time to come.

I got a kick out of your description of my old boss, "Darin'" Dave Lawrence.

Regards,

Drew Pearson

Mr. S. J. Fitzgerald  
Democrat and Chronicle  
Rochester 4, New York



# Democrat Chronicle

MORNING AND SUNDAY

ROCHESTER 4,  
NEW YORK

November 9, 1955

Dear Mr. Pearson:

In answer to my query regarding where I could lay my hands on some real, undoctored lowdown on Herbert Clark Hoover's mysterious career in finance, you were kind enough to write me last July that you would see what you could do in the way of digging up Old Sourpuss' past.

You noted at the time that Bob Allen did most of the work on the Great Engineer in your "Washington Merry-Go-Round," which was quite easy on the Old Boy, now that I look back on it.

I am particularly desirous of taking a peek at the period and sources of the Chunk made by the Great Humanitarian. Our library has little on it, save a shocker written back in the early depression days by a ne'er do well, anonymous scribe who seemed to know where a lot of bodies lay, ~~but~~ but who botched up his job.

What goads me on is the recent NBC hour-long interview and biog. on the ex-Nestor, in the course of which he said he never accepted a cent from the federal government for his own use. Gave it all away, in his big-hearted way etc.

Again, I want to apologize for pestering a busy man, but if you happen to have any leads in re the mining-stock, London days during which Honest Herb made his pile, I would appreciate hearing from you.

Sincerely,

*S. J. Fitzgerald*

S. J. Fitzgerald.

R.  
P.S.--L. F. Blanchard now directs the editorial page of the D&C, having been superseded as editorial director of the Gannett Group by Paul Miller, whom you must have known in his Washington (AP) correspondent days. Who did the stilletto work on your Merry-Go-Round some years ago on the Times-Union (p.m.) and your Sunday column on the D&C, I don't know for sure. George Cullen, who left our tel.ed. desk about 15 years ago for Washington free-lancing, and who, I believe, did a hitch for you, could give you an interesting dossier on LRB.

PP.S.--With the GOP in saddle our columnists are H.I. Phillips and Dave Lawrence! And even Darin! Dave is suspect.

*Citizens Committee for the Hoover Report*

777 Fourteenth Street, N.W.

Washington 5, D. C.

Robert L. L. McCormick  
STerling 3-4244

May 31, 1955

NOTE TO THE PRESS

This is a digest of the Hoover Commission Report on Research and Development in the Government. The Commission's Report was given out to the press by the Commission on Thursday, May 26, 1955, for release to the PM's of Tuesday, May 31, 1955.

The Citizens Committee for the Hoover Report is preparing a digest subsequent to the issuance of each Commission Report.

Research Memorandum Number Eleven  
Citizens Committee for the Hoover Report

DIGEST AND ANALYSIS  
OF THE  
HOOVER COMMISSION REPORT,  
ON  
RESEARCH AND DEVELOPMENT IN THE GOVERNMENT

- I. Background Facts
- II. Findings and Recommendations
- III. Why the Report is Important

"...the foundation of the greatest sector of human advancement in modern times is basic research into nature's laws and materials. It is from these sources that come the raw materials of applied science. We owe to basic research the fabulous improvement in the health of the Nation; the greatest industrial productivity known to man; the weapons of defense which have protected our independence; and our knowledge of the laws which govern the Universe."

Published by  
Research Department  
Citizens Committee for the Hoover Report  
777 Fourteenth Street, N. W.  
Washington 5, D. C.

MEMBERS, HOOVER COMMISSION

This twelve-man bipartisan body (The Commission on Organization of the Executive Branch of the Government) was unanimously created by Congress on July 10, 1953. It includes:

Herbert Hoover, Chairman

Clarence J. Brown

Herbert Brownell, Jr.

James A. Farley

Homer Ferguson

Arthur S. Flemming

Chet Holifield

Solomon C. Hollister

Joseph P. Kennedy

John L. McClellan

Sidney A. Mitchell

Robert G. Storey

MEMBERS, SUBCOMMITTEE ON  
RESEARCH ACTIVITIES IN THE DEPARTMENT OF DEFENSE

Mervin J. Kelly, Chairman

Frederick L. Hovde

Robert M. Kimball

C. Guy Suits

Clyde E. Williams



## I. BACKGROUND FACTS

### Size of the Program

Twenty-nine different agencies of the Federal Government conduct programs of research and development.

On the basis of the budget proposals for fiscal year 1956, the total expenditures for that year will be about \$2.4 billion.

- Of this, a little over \$2 billion will be expended by the Department of Defense.
- The major projects in civilian agencies are carried on in the Departments of Agriculture, Interior, Commerce, and Health, Education and Welfare.
- Both the Atomic Energy Commission and the National Science Foundation have important and specialized responsibilities also.

At least 124,000 military and civilian personnel participate in these programs.

### Present Organization of Research and Development in the Department of Defense

The very large research and development effort in the Department of Defense has developed over a relatively short period of time. "Under the pressures of the world situation these expenditures have progressed rapidly from about \$29,000,000 in fiscal year 1940.... The effective organization...requires the constant integration of military with civilian skills and effective coordination. The gains cannot be measured in dollars. They must be measured in terms of our defense."

Each of the Military Departments has always operated its own Research and Development program. Various attempts at integration and coordination have been made since the formation of the Department of Defense in 1947.

- Research and Development Board in the Office of the Secretary (discontinued in 1953).
- Presidential Reorganization Plan No. 6 (1953) creates two Assistant Secretaries of Defense -- for Research and Development and for Applications Engineering -- and an Assistant for Atomic Energy.



By Directives of the Secretary of Defense, the functions of the two Assistant Secretaries were defined. Coordination of the Atomic Weapons program between the Atomic Energy Commission and the Department of Defense was established in the Atomic Energy Act of 1946, which created a Military Liaison Committee.

## II. FINDINGS AND RECOMMENDATIONS

The Commission recognizes that the Research and Development programs of the Government comprise the largest integrated scientific and technical endeavor any nation has ever attempted.

"There is no tribute great enough to express the Nation's obligations to its scientists, engineers, and military personnel for their contributions to our constantly-increasing productivity and the strengthening of our national defense. And there can be no relaxation in this effort."

The five recommendations presented to implement the suggestions of the Commission's Task Force are directed toward improvements in organization.

"Comments on secondary weaknesses in organization are not intended to disparage this enormous accomplishment but to constructively improve its management, whose major conduct has the approbation of this Commission."

The major recommendations of the Commission and its Task Force are summarized below.

\* \* \* \* \*

First, the Commission points out that among Federal programs there is but a minor amount of basic research into the laws of nature and the nature of materials. "Yet the safety, the increase of productivity and the advancement of health in our Nation must come from constantly increasing knowledge through fundamental research."

-- Out of the approximately \$2.4 billion proposed as a research and development budget for the next fiscal year, less than \$130 million is to be devoted to basic research.

The neglect of basic research is not characteristic only of Government programs. Citing medical and health research as the most beneficial to mankind, the Commission states: "We are concerned over the fact that many private foundations devoted to research and education have in the recent past tended to deemphasize their medical programs. The Congress, of course, has not, nor should it have, the right to tell our great foundations, who probably have an aggregate income of over \$500,000,000 annually, how their programs should be conducted. However, as these private funds are diverted from medical research and medical education, appropriate increases in Federal appropriations may well be inevitable."

- Actual federal expenditure applicable to basic research in the medical field is only about \$18 million annually, less than 1 percent of total Government Research and Development expenditures.
- There is a "backlog" of 723 projects (totaling \$7.4 million) which the National Institutes of Health predict will not be undertaken because funds have not been requested.

"We must make sure of general support to this field which daily demonstrates such potential benefits for mankind."

Recommended --

that greater Federal support be given to basic and medical research.

\* \* \* \* \*

Second, the Commission finds that, while the high quality of the weapons systems gives constant evidence of successful accomplishment, there are areas where significant improvement can be made and economy realized.

"Criticisms have been expressed in various quarters that the Armed Services are not sufficiently daring and imaginative in their approach to radically new weapons and weapons systems." The Task Force shared that view.

- The Research and Development Board made most of these contributions during World War II. Since then, such approaches have been "largely inspired through informal proddings by civilian scientists and technologists."

These "proddings" have been productive. However, "so vitally important an area should not be left to chance."

Recommended --

that the Assistant Secretary of Defense (Research and Development) appoint a standing committee, of outstanding basic and applied scientists, reporting directly to him, to canvass periodically the needs and opportunities presented by new scientific knowledge for radically new weapons systems. The Assistant Secretary to make appropriate implementation of the committee's recommendations where action is indicated.

also, that the Weapons Systems Evaluation Group be shifted to contract operation with university or nonprofit organizations and then be expanded to a size adequate for performing studies required by the Assistant Secretary and the Joint Chiefs of Staff. The Assistant Secretary to be responsible for bringing the Weapons Systems Evaluation Group to an adequate level of size and effectiveness.

further, that an administrative review and assessment be made by the Department and each Military Department of the operations and contributions of all committees and consultants.

The Commission endorses its Task Force recommendations on these matters.

\* \* \* \* \*

Third, with respect to the organization of Research and Development in the Department of Defense, the Task Force found praiseworthy practices, as well as some which require improvement.

-- The discontinuance of the Research and Development Board and the establishment of the Assistant Secretaries resulted in "significant economies and efficiency." From September 1952 to December 1954, the staff at the Secretary of Defense level was reduced from 2,556 persons (of whom 300 devoted full time) to a total of 508, of whom 165 were full time.

-- There is much concern about waste and excess expenditure through duplication. "The Subcommittee finds some basis for this concern." The deficiencies arise from the "self-sufficiency complex" of each of the services. In research, there are areas of warranted duplication.

To improve management, by planning and control of "warranted" duplication while preventing that which is "unwarranted," several recommendations were made involving organization at the level of the Secretary of Defense.

Recommended --

that the Secretary's authority to withhold appropriated funds from any Research and Development project be "wisely and fearlessly" used to promote integration of the programs of the military services, prevent unwarranted duplication, and promote effectiveness and efficiency in the use of funds.

also, that the Office of the Assistant Secretary (Research and Development) emphasize the prevention of unwarranted duplication in its consideration of programs.

further, that the Department of Defense review the effectiveness of the recently established plan of combined operation of the Offices of the Assistant Secretaries for Research and Development and Applications Engineering, with a view to their integration.

also, that the level of basic research be increased above its present (estimated) level of \$20 million annually.

The Commission endorses its Task Force recommendations on these matters.

Additional recommendations were made for improved management at the level of the military services. They include:

1. Establishment of an Office of Assistant Secretary for Research and Development in each service. The Office to be restricted to the operation of that service. The Assistant Secretary to be trained in science and technology and experienced in administration of research and development.
2. Where the choice is possible, operations of research and development should be performed where they can be done most effectively. (The Task Force estimated that considerable work could be shifted to the civilian economy.)
3. That the Secretaries of the Army and Navy give strong support to the research and development staff reorganization of December 23, 1954. That the staffs be adequate in size and of the highest possible professional competence.

\* \* \* \* \*

Fourth, the Commission comments on the importance of personnel in a research and development program. Even with some shifts to the civilian economy,

some 30 per cent of the appropriated funds "would and must be expended within Government in areas vital to the overall success of the program. It is, therefore, most important that the personnel have the highest professional competence."

Recommended --

that military officers assigned to Research and Development serve for longer periods in order that they may become professionally adept. In order to make this possible, such officers should be given the same preferment and promotion as if they were rotated in short-term service.

the Senior Civil Service (as recommended in the Report on Personnel and Civil Service) is urgently required in Research and Development to provide competent administration.

Research and Development is a highly technical field, requiring specialized forms of administration.

Recommended --

that Presidential appointments of Assistant Secretaries of Defense and those in the three services who are concerned with Research and Development be made in the future from outstanding professional men in the field.

### III. WHY THIS REPORT IS IMPORTANT

Although such topics as "research and development," "basic research," and "applications engineering" may not occur with very great frequency in the thinking and conversation of most of us, there are two questions which are constantly discussed:

1. Can we remain ahead of potential aggressors in our development of weapons?
2. Are we expending enough of our available resources on basic research in order to make the maximum progress in this area?

These matters are recognized as being of vital concern. We know that progress in the first is necessary if we are to survive at all and that continued



progress over the years in the health field has contributed to our current high level productivity and ever-increasing standard of living.

This Report is, therefore, important because it is directed toward improving the management of that portion of necessary research which is administered by the Federal Government.

31 May 1955

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# THESE DAYS

BY GEORGE SOKOLSKY

Drew Pearson, in a recent column, wrote that someone had told him that Herbert Hoover had said this:

"The United States can't go on forever ignoring Communist China. We simply can't pretend that 400,000,000 people don't exist. I think eventually we'll have to work out some kind of arrangement whereby we can start up some trade with them. Of course, we couldn't send any military items, but there are a lot of other goods we could trade."

As Mr. Pearson quotes an informant, he now has an excuse for calling that person a liar. The statement is so preposterous, in view of the fact that at the moment Herbert Hoover is a member of a committee that is engaged in gathering signatures for a petition to the President against recognizing Red China, that I telephoned Mr. Hoover and he denied the allegation, the statement attributed to him, and its implications. He authorized me so to state.

## Red China

Mr. Pearson might well telephone to Mr. Hoover apologizing for giving circulation to a fantastic statement provided by a liar, but that is his option. For what the statement seeks to do is to make a hypocrite of Herbert Hoover in the sense that he is circulating a petition in which he does not believe. This is the exact wording of enough of that petition to give the heart of it:

"We hereby express our opposition to the admission of the so-called Chinese People's Republic to the United Nations for the following reasons:

"1. Such admission would destroy the purposes, betray the letter and violate the spirit of the charter of the United Nations. The charter dedicates the organization to insure peace by promoting freedom and respect of human rights, and subordinates the admission of new states to their ability and willingness, in the judgment of the member nations, to carry out the obligations defined above. The so-called Chinese People's Republic is constitutionally unable to do this since it officially declares itself to be a 'dictatorship' based on 'democratic centralism.' (Articles I and II of the Organic Law of the Central Government of the Chinese People's Republic.) This is the basic principle of Communist totalitarianism and excludes freedom of discussion or criticism of government; that is, it excludes freedom and democracy altogether."

Mr. Hoover has never been a hypocrite, not even when he was in the White House where noble men are often debased by high office and imprisoned by their entourage. He might have been re-elected in 1932 had he less of the moral stiff-neckedness and more of the hypocrite in his nature.

## Hoover Service

On Aug. 10, Herbert Hoover will be 80 years old. At such a great age, he continues to serve his people in a difficult public office. He commutes between New York and Washington weekly. He puts in a very long day at his desk. He serves without any compensation as a final, he says, public service to his country.

Such a man ought to command the respect even of those who disagree with his views or who dislike him personally. A story implying that he is a hypocrite in the matter of the rejection of Red China by the United States can only have a malevolent purpose.

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# VOICE OF THE PEOPLE

Writers should confine themselves to 200 or 300 words. Give full names and addresses. No manuscripts can be returned. Space for letters is obviously limited. Incoming mail far exceeds it. If a letter is not printed attribute it to lack of room. Address letters to Voice of the People, the Times-Herald.

## PURSUIT

Washington—Demagoguery is one of the cheapest types of politics. It is an appeal to ignorance. It is generally an attempt to lead by catchwords and clichés. One of the classical of this type is Roosevelt's "We have nothing to fear but fear itself."

Now we find Stevenson wise-cracking in the same strain, albeit after the first use of the word—fear—we went thru a constitutional revolution, and are now still going thru a revolution during the time Stevenson is using the same catchwords and other soporifics.

We are warned that we now have nothing to fear but the "fear of ourselves," implying that all we have to do is to go along more or less as usual. Well, if you will excuse me, there is great reason to fear "ourselves."

The great cities are loaded up with elements of people who are utterly ignorant of our system of government and are bringing out this country a form of paternalism that is bound to wreck it in the end. One of the curses of Roosevelt is that he has emphasized "rights" to the almost obliteration of the word duty.

All we hear from such politicians is rights, what people are "entitled" to. There is nothing in our Constitution that guarantees all people happiness. All that is said is that they have the right "to the pursuit of happiness." Pursuit is the very antithesis of hand-out. Yet the federal government has, since the early 30s, essayed the role of furnishing, or guaranteeing every family a bathtub, a radio, frigidaires, etc., etc., etc. This is paternalism in the rankest form, and yet, paternalism is generally condemned when politicians are discussed in intelligent circles, as paternalism is generally the forerunner of both political and economic trouble, usually coupled with a social collapse.

GEO. WASHINGTON WILLIAMS.

## WANTS CHANGE

Why do you not change the title of this column to the "Voice of the Editor"? It is anything but the voice of the people.

When you finish bluepencil letters sent you by people, and then print your garbled product,

the writers would never recognize the printed specimen.

Now please do not alibi with the old bromide "controversial," since your own editorials (however splendid) are most controversial from various points of view.

I am not interested whether or not you print the enclosed, but print all or none.

However, I do want you to know that there are some of us left who remember that "You can fool some of the people, some of the time, but you cannot fool all of the people all of the time."

A. R. G.

## CHICKENS

Boston, Mass.—Commenting on Attorney General Brownell's Chicago speech, Sen. Sparkman is reported as having accused Brownell of treating Truman "like a common chicken thief."

Our attorney general merely recited the cold, indisputable facts surrounding Harry Dexter White—facts which were verified in full by J. Edgar Hoover and by one of Sparkman's own fellow southern Democrats to boot. If Brownell's truthful account of the White case happens to conjure up in Sparkman's mind the picture of a thief taking even such an innocent item as a poor little chicken, well, then, it's just too bad about the honorable gentleman from Alabama!

Now, there are probably thieves still hiding in our Washington chicken coop. But today, alas! when we ask: "Who's there?" the customary answer is: "I decline to say, under the 5th amendment, lest I incriminate myself." In the old days the forthright reply used to be: "Dere's nobody here but us chickens!"

KENNETH D. ROBERTSON JR.

## WEATHER

Arlington—Now the weather prophets tell us that we are going to have some cold weather for a change. This has been the warmest year around here that I can remember. I wish we could have a few brisk days. Maybe some of the people who work for me would wake up and do a little something to earn the keep.

No SOUTHERNER.

## The Neighbors

By George Clark



"He says he can't get married now because his mother won't let him give up his freedom."

# THE ORIGINAL ROMEIKE PRESS CLIPPINGS

220 W. 19th St., NEW YORK 11, N.Y.

Tel. CHelsea 3-8860

Cir. (D 131,670) (\$ 250,529)

This Clipping From  
BOSTON, MASS.  
HERALD

JAN 3 - 1954

## Hoover's Statement

To the Editor of The Herald:

Several of your readers have called attention to a complete fabrication by Drew Pearson in your issue of December 27 under the title of "Hoover Favors Concessions to Red China."

Mr. Hoover has never entertained such an idea and never made such a statement.

BERNICE MILLER,  
Secretary to Herbert Hoover,  
New York.

# THE ORIGINAL ROMEIKE PRESS CLIPPINGS

220 W. 19th St., NEW YORK 11, N.Y.

Tel. CHelsea 3-8860

Cir. (D 196,775) (\$ 203,908)

This Clipping From  
WASHINGTON, D. C.  
POST  
JAN 2 - 1954

## Hoover On China

Mr. Drew Pearson on December 27 quoted at length certain unidentified "friends" of Mr. Herbert Hoover, purporting to show that Mr. Hoover favors recognition of and increased trade with Communist China. This seems quite extraordinary considering Mr. Hoover's sponsorship of the petition, addressed to President Eisenhower, by the Committee for One Million. This petition is "against the admission of Communist China to the United Nations," and Mr. Hoover with six other prominent sponsors intend to obtain at least one million signatures.

In part, it reads: "The so-called Chinese Peoples' Republic has shown its unwillingness to carry out the obligations of the Charter by systematically disregarding every human right and violating every freedom."

"Its admission would destroy the prestige and the position of the United States and of the Free World in Asia. The countries of that continent which still resist Communist aggression or infiltration would be discouraged by the cynical surrender of the Free World to expediency and appeasement..."

In view of these statements and of the circumstance that the signatures are being solicited from Mr. Hoover's New York address, it is inconceivable to me that these nameless "friends" quoted by Mr. Pearson know what they are talking about.

MONTGOMERY M. GREEN,  
Havre de Grace, Md.

**George Sokolsky**

## Pearson Circulates Lie About Herbert Hoover

Drew Pearson, in a recent column, wrote that someone had told him that Herbert Hoover had said this:

"The United States can't go on forever ignoring Communist China. We simply can't pretend that 400,000,000 people don't exist. I think eventually we'll have to work out some kind of arrangement whereby we can start some trade with them. Of course, we couldn't send any military items, but there are a lot of other goods we could trade."

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Mr. Pearson might well telephone to Mr. Hoover apologizing for giving circulation to a fantastic statement provided by a liar, but that is his option. For what the statement seeks to do is to make a hypocrite of Herbert Hoover in the sense that he is circulating a petition in which he does not believe.

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The so-called Chinese People's Republic is constitutionally unable to do this since it officially declares itself to be a 'dictatorship' based on 'democratic centralism'. (Articles I and II of the Organic Law of the Central Government of the Chinese People's Republic.) This is the basic principle of Communist totalitarianism and excludes freedom of discussion or criticism of government; that is, it excludes freedom and democracy altogether."

Mr. Hoover has never been a hypocrite, not even when he was in the White House where noble men are often debased by high office and imprisoned by their entourage. He might have been re-elected in 1932 had he less of the moral stiff-neckedness and more of the hypocrite in his nature. He chose to stick by his upbringing and his consciousness that a man can only do as he believes to be right, and so he was defeated for re-election. To say that he is not a facile politician might be correct; to say that he is a hypocrite, or to imply it, is an outrageous negation of a long and useful life.

Furthermore, Herbert Hoover has never believed that recognition should be a hurried process. He opposed the recognition of Soviet Russia from 1917 to 1933 and thereafter—even after Franklin D. Roosevelt did that deed with its disastrous concomitants. Governments that rise by murder and continue by murder, that disturb and absorb their neighbors, that employ slave labor and use slavery as a political weapon do not appeal to Herbert Hoover. Were he President today, he would not recognize Red China and also he would never sit down to a conference with Malenkov. It would be impossible for him to face a man who, for political advantage, had his close associate, Beria, shot down for doing what Malenkov agreed should be done. It is a matter of personal morals.

On August 10, Herbert Hoover will

be 80 years old. At such a great age, he continues to serve his people in a difficult public office. He commutes between New York and Washington weekly. He puts in a very long day at his desk. He serves without any compensation as a final, he says, public service to his country.

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# WESTERN UNION

W. P. MARSHALL, PRESIDENT

FX-1201

(38)

BOLS

Letter

NL = Night Letter

LT = Int'l Letter Telegram

VLT = Int'l Victory Ltr.

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DEA078

DE. POA009 NL PD=PORTLAND IND 8=

DREW PEARSON, COLUMNIST=

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*file  
Hoover*

WHEN HERBERT HOOVER WAS ON HIS FOOD MISSION FOR TRUMAN  
HE SPENT ALL HIS TIME IN BELGIUM WITH FORMER WESTERN  
EUROPE CARTELISTS. CONGRESSMAN EBERHARTER, PENNSYLVANIA,  
INVESTIGATED THIS IN A CONGRESSIONAL COMMITTEE BEFORE  
WHICH GENERAL GEORGE MARSHALL TESTIFIED TO THE TRUTH  
OF THIS FACT AND STATED THAT HE HAD NO AUTHORITY OVER  
HOOVER. I AM A QUAKER AND WANT A STATEMENT ON THIS. DO

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

CLAS SERVICE  
This Telegram  
gram is in-  
ferred to the  
address.

# WESTERN UNION

W. P. MARSHALL, PRESIDENT

FX-1201

SYM

LT = Telegram

VLT = Int'l Victory Ltr.

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination

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1934 JAN 8 PM 1 02

YOU WISH TO BE QUEIRIED BY ME BEFORE THE FRIENDS?  
HOWARD BOURNE..

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

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The enclosed material with respect  
to the Hoover Commission is for  
the Editor's information.

John B. Hollister  
Executive Director



THE WHITE HOUSE  
WASHINGTON

January 16, 1954

Dear Mr. President:

I appreciate very much your thoughtfulness in writing me relative to the progress that has been made by the Commission on Organization of the Executive Branch of the Government.

The nation is faced with basic issues that must be resolved in every one of the areas that you have selected for study. You have enlisted the services of some of our most outstanding leaders for membership on the task forces that you have established to carry forward these studies. Please convey to them my personal appreciation of their willingness to serve in this manner.

As you know I have a very real interest in the outcome of the work of the Commission. We are determined to do everything we can to put into effect sound principles of management in the conduct of the affairs of government. I look forward to having the benefit of your recommendations.

The time, thought, and energy that you are putting into this program as Chairman of the Commission is a source of real inspiration to all of us. The country is to be congratulated that you have once again been willing to undertake leadership in this work.

Sincerely,

A handwritten signature in dark ink, reading "Dwight D. Eisenhower". The signature is written in a cursive, flowing style with a large initial 'D'.

The Honorable Herbert Hoover  
The Waldorf Towers  
New York, New York

TRANSFERRED TO HANDWRITING FILE

**COMMISSION ON ORGANIZATION  
OF THE  
EXECUTIVE BRANCH OF THE GOVERNMENT**

**GENERAL ACCOUNTING  
OFFICE BUILDING  
WASHINGTON 25, D. C.**

January 13, 1954

The President  
The White House  
Washington, D. C.

My dear Mr. President:

We have made progress in the major set up of the Commission on Organization of the Executive Branch of the Government. The Commission was created by Public Law No. 108 of July 10, 1953. The membership of the Commission was completed in the latter part of August and the Commission held its first meeting on September 29, 1953.

The Presidential appointees to the Commission are:

Attorney General Herbert Brownell, jr.  
The Honorable James A. Farley  
Director of Defense Mobilization Arthur S. Flemming  
Herbert Hoover

The Vice-President's appointees are:

Senator Homer Ferguson  
Senator John L. McClellan  
Dean Solomon C. Hollister of the School of  
Engineering at Cornell University  
Dean Robert G. Storey of the School of Law  
at Southern Methodist University

The Speaker's appointees are:

Congressman Clarence J. Brown  
Congressman Chet Holifield  
The Honorable Joseph P. Kennedy  
Mr. Sidney A. Mitchell

The Honorable John B. Hollister is the Executive Director. Five of these members served on the Reorganization Commission of 1947-50.

**COMMISSION ON ORGANIZATION  
OF THE  
EXECUTIVE BRANCH OF THE GOVERNMENT**

**GENERAL ACCOUNTING  
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WASHINGTON 25, D. C.**

The President

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January 13, 1954

As of the present we have created the following nine major Task Forces to undertake investigations and to make recommendations. They are:

The Business Organization of the Department of Defense, Chairman Charles R. Hook and more than 10 members. The various Task Forces already on work on fractions of these problems will be represented on this Committee and another such Task Force will be created on Procurement;

Water Resources Development and Power, Chairman Admiral Ben Moreell and 25 members;

Medical Services, Chairman Chauncey McCormick and 15 members;

Personnel and Civil Service, Chairman President Harold W. Dodds and 9 members;

Legal Services and Procedure of the Executive Branch of the Government, Chairman Judge James M. Douglas and 15 members;

Use and Disposal of Surplus Property, Chairman General Robert E. Wood and 7 members;

Subsistence Management, Chairman Joseph P. Binns and 8 members;

Budgeting and Accounting, Chairman J. Harold Stewart and 6 members;

Lending Agencies, Chairman Paul Grady and 10 members.

In addition we are conducting staff investigations of certain other agencies as directed by the law. In all our work we have sought to avoid duplication with the work in progress for efficiency and economy by other Commissions, Committees of Congress and the Departments.

**COMMISSION ON ORGANIZATION  
OF THE  
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**GENERAL ACCOUNTING  
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The President

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January 13, 1954

The members of the Task Forces are chosen solely because of their experience in different fields. I have considered it in the public interest not to include representatives of any particular group interest. The representatives of such groups will be given full hearings.

The problems to be solved require a determination of fact and the deduction of recommendations therefrom. For the purpose of amassing the facts, each Task Force has been given adequate research staff. The recommendations of the Task Forces and of our staff will be reviewed by the Commission.

Due to the large proportion of voluntary service, the cash expenditures and outstanding obligations from September 29, to December 31, 1953 are \$152,035. Our paid staff comprises three persons, an Assistant to each Commissioner, together with research employees of the Task Forces. Such clerical help as we require is mostly secured on a reimbursable basis from the Executive Departments so as not to create a permanent staff.

Thus far, over 115 leading professional and administrative citizens have been enlisted upon our Task Forces. I will forward to you a list of them and of the other men and women associated in the work.

Yours faithfully,  
Herbert Hoover (signed)

Chairman

**COMMISSION ON ORGANIZATION  
OF THE  
EXECUTIVE BRANCH OF THE GOVERNMENT**

The Presidential appointees to the Commission are:

HERBERT HOOVER, *Chairman*  
Attorney General HERBERT BROWNELL, JR.  
The Honorable JAMES A. FARLEY  
Director of Defense Mobilization ARTHUR S. FLEMMING

The Vice-President's appointees are:

Senator HOMER FERGUSON  
Senator JOHN L. McCLELLAN  
Dean SOLOMON C. HOLLISTER of the School of Engineering at Cornell University  
Dean ROBERT G. STOREY of the School of Law at Southern Methodist University

The Speaker's appointees are:

Congressman CLARENCE J. BROWN  
Congressman CHET HOLIFIELD  
The Honorable JOSEPH P. KENNEDY  
MR. SIDNEY A. MITCHELL

The Honorable JOHN B. HOLLISTER, *Executive Director*



**COMMISSION ON ORGANIZATION  
OF THE  
EXECUTIVE BRANCH OF THE GOVERNMENT**

**Biographical Sketches of Task Force Members,  
Staff Members and Consultants  
January, 1954**

**Abrams, Frank W.**, New York City. Engineer. Syracuse University. Formerly member of various governmental Committees and civil activities, and Chairman of the Board of Standard Oil Company of New Jersey. Member, American Institute of Mining and Metallurgical Engineers. Trustee Syracuse University. Member of Commission's Task Force on Personnel and Civil Service.

**Andrews, Charles L.**, Memphis, Tennessee. Merchant. Lafayette College. President or member various cotton associations; served on various public committees. Now partner in the C. L. Andrews Cotton Company. Member of Commission's Task Force on Water Resources and Power.

**Barnard, Chester I.**, New York City. Engineer. Harvard University. Formerly engineer with American Telephone & Telegraph Co.; with Bell Telephone Company; President, Rockefeller Foundation and General Education Board. Now Chairman, National Science Board; Director National War Fund; Member, New Jersey Unemployment Relief Commission. Member, Task Force National Security Organization, first Hoover Commission. Member of Commission's Task Force on Personnel and Civil Service.

**Bates, William B.**, Houston, Texas. Lawyer. University of Texas. Served in the U. S. Army during World War I. Formerly District Attorney, 2d Judicial District of Texas. Now Chairman of the Board, Second National Bank of Houston and in active practice of law. Member Commission's Task Force on Water Resources and Power.

**Bestor, Paul**, Glen Ridge, New Jersey. Banker. Tarkio College, and Yale University. Formerly President, Federal Land Bank, Federal Intermediate Credit Bank, and Member, Federal Farm Loan Board. Now President, Trust Company of New Jersey. Member of the first Hoover Commission's Task Force on Lending Agencies. Member of Commission's Task Force on Lending Agencies.

**Binns, Joseph P.**, New York City. Cornell University. Served as Colonel of Army Air Force in World War II Chief of Supply and Service, ATC of the Army Air Force in Europe. Now Managing Direc-

tor, Waldorf Astoria and Vice President in Charge of Hilton Hotels Corporation operations in the East. Chairman of the Commission's Task Force on Subsistence Management and member of Committee on Business Organization of the Department of Defense.

**Bliss, George L.**, Mount Vernon, New York and Northampton, Massachusetts. Banker. University of Pennsylvania. Formerly Vice President, Franklin Society for Home-Building and Savings; President, Federal Home Loan Bank of New York. Served in both World Wars. Now President, Century Federal Savings and Loan Association, New York. Member of Commission's Task Force on Lending Agencies.

**Bodman, Henry T.**, Grosse Pointe Farms, Michigan. Banker. Princeton University. Formerly with Office of Production Management; served with Ordnance Department, U. S. A., in World War II; awarded Legion of Merit; Director, Reconstruction Finance Corporation. Now Vice President, National Bank of Detroit. Member of Commission's Task Force on Lending Agencies.

**Braceland, Francis J.**, Hartford, Connecticut. Psychiatrist. LaSalle College and Jefferson Medical College. Formerly associated with Mayo Clinic. Served as Captain U. S. Navy Medical Service during World War II; later with Veterans Administration. Member Armed Services Medical Advisory Committee. Now Psychiatrist in Chief, Institute of Living, Hartford. Member of Commission's Task Force on Medical Services.

**Bragg, K. B.**, Baltimore, Maryland. Civil engineer. University of Wisconsin. Formerly flood control engineer, Dayton, Ohio; Civil Engineer Corps, U. S. Navy. Now consulting engineer on water resources. Assistant to Commissioner Dean S. C. Hollister.

**Brainard, George C.**, Cleveland, Ohio. Executive. Cornell University. Served with Ordnance Department in both World Wars; later with Office of Production Management; War Production Board. Now Chairman of the Board, Federal Reserve Bank of Cleveland; President and Director, Addressograph-Multigraph Corporation. Member of Commission's Committee on Business Organization of the Department of Defense.

**Brandhorst, Otto W.,** St. Louis, Missouri. Dentist. Washington University. Formerly Chairman, Orthodontic Section, A.D.S.; past President, Missouri Dental Assn.; Member of Council on Education. Consultant, Social Security Board. Dean, Washington University School of Dentistry since 1945. Member of Commission's Task Force on Medical Services.

**Brassor, Francis P.,** Chevy Chase, Maryland; Attorney, Accountant and Federal Executive; Columbia University. Member of the Bar District of Columbia. Formerly Asst. Dean, School of Accountancy and Business Administration and member of Law School Faculty, Columbia University; Director of Bureau of Management Services, U. S. Civil Service Commission. Served as Executive Secretary of the Securities and Exchange Commission; of the Subversive Activities Control Board; and of the first Hoover Commission. Now Executive Secretary of the Commission.

**Brock, Pope F.,** Atlanta, Georgia. Lawyer. University of Georgia. Member Board of Regents, University System of Georgia. Now General Counsel, Coca-Cola Company, Atlanta. Member of Commission's Task Force on Water Resources and Power.

**Brown, Carey H.,** Scottsville, New York. Engineer. United States Military Academy. Served in the U. S. Army Engineer Corps from 1910-1930, and in many other governmental activities. Now General Superintendent of Engineering, Eastman Kodak Company. Member of Commission's Task Force on Water Resources and Power.

**Browne, Dudley E.,** Burbank, California. Certified Public Accountant. University of California. Past President, Controllers Institute of America; National Association of Cost Accountants. Now Comptroller, Lockheed Aircraft Corporation. Member of Commission's Task Force on Budgeting and Accounting.

**Bruce, Howard,** Baltimore, Maryland. Banker. Virginia Military Institute. Formerly with East River Gas Co., New Amsterdam Gas Co., and Consolidated Gas Co. of New York. Director of Materiel, Army Service Forces, War Dept., World War II; Deputy Administrator, Economic Cooperation Administration. Now Vice-Chairman, Baltimore National Bank. Member of Commission's Committee on Business Organization of the Department of Defense.

**Campbell, William W.,** Forrest City, Arkansas. Banker. University of Arkansas. Member of Board, Federal Reserve Bank of St. Louis for six years; member of the Board of Directors of the Arkansas Economic Council. Now President, National Bank of East Arkansas. Member of Commission's Task Force on Lending Agencies.

**Churchill, Edward D.,** Boston, Massachusetts. Surgeon. Northwestern and Harvard Universities.

Served in Medical Corps, U. S. Army in World War I, Colonel in World War II; Advisory Services with Armed Forces since the War. Now Chief Surgeon, Massachusetts General Hospital in Boston. Vice Chairman, Medical Services Task Force, first Hoover Commission. Member of Commission's Task Force on Medical Services.

**Clark, Herbert Watson,** San Francisco, California. Lawyer. University of Michigan. Formerly Special Assistant to U. S. Attorney General. Chairman, Committee of Bar Examiners, State of California; member, American Law Institute. Member of Commission's Task Force on Legal Services and Procedure.

**Coates, Charles B.,** Verona, New Jersey. Public Relations and Government Research. Rutgers University. Formerly staff director of two New York papers; Editor, Montclair (N. J.) Times; Asst. to Director of Public Relations, General Foods Corporation; Now President, Coates & McCormick, Inc. Assistant to Chairman Hoover 1947-1950; Vice Chairman and General Manager, Citizens Committee for Hoover Report. Consulting work for Commission.

**Cole, Albert Leslie,** Greenwich, Connecticut. Publisher. Formerly with Frank A. Munsey Publishing Company and Popular Science Publishing Co. Member, Press and Publications Advisory Committee, U. S. Advisory Commission on Information. Now Director and General Business Manager, Reader's Digest Association. Member of Commission's Task Force on Lending Agencies.

**Cooper, Clifford D.,** Covina, California. Executive. Pasadena City College and University of Texas. Past President U. S. Junior Chamber of Commerce; past member, Government Expenditures Committee, U. S. Chamber of Commerce. National Chairman of the Committee for Young Men in Government. Now President, Horning-Cooper, Inc. Member of Commission's Task Force on Lending Agencies.

**Cowles, Gardner,** New York City. Publisher. Harvard University. Now President of Cowles Magazines, Inc.; also President or Chairman of Board of Directors of several publishing companies. Member of Commission's Task Force on Lending Agencies.

**Crosby, Edwin L.,** Winnetka, Illinois. Physician and hospital administrator. Union College, Albany Medical College and Johns Hopkins University. Served in New York State Dept. of Health. Formerly Director, Johns Hopkins Hospital, and Professor Health Administration. Now Director, Joint Commission on Accreditation of Hospitals. Director of Research and Assistant Chairman of Commission's Task Force on Medical Services.

**Curran, Charles D.,** Chevy Chase, Maryland. Civil engineer. United States Military Academy and Cornell University. Formerly with U. S. Corps of Engineers; International Boundary & Water Commission, U. S. and Mexico; 1950-53, staff Director, Spec. Subcommittee of House Committee on Public Works. Administrator of Commission's Task Force on Water Resources and Power.

**Cuyler, Lewis B.,** Princeton, New Jersey. Banker. Princeton University. Served in U. S. Army Air Force as Assistant Chief of Staff with rank of Colonel; organized and administered A.A.F. Personnel Distribution Command. Now Vice-President in charge of Personnel, National City Bank of New York. Member of Commission's Task Force on Personnel and Civil Service.

**DeBakey, Michael,** Houston, Texas. Surgeon. Tulane University. Formerly Surgeon-in-Chief, Jefferson Davis Hospital and Methodist Hospital, Houston; Consultant to Veterans Administration and Army Medical Library. Colonel, Medical Corps, U. S. Army, World War II. Now Chairman, Department of Surgery, Baylor University, College of Medicine. Member of Task Force on Federal Medical Services, first Hoover Commission. Member of Commission's Task Force on Medical Services and member of Committee on Business Organization of the Department of Defense.

**Dixon, James P.,** Bethesda, Maryland. Public Health and Medical Administrator. Antioch College, Harvard and Columbia Universities. Commissioner of Health, Philadelphia and Professor Public Health and Preventive Medicine at the University of Pennsylvania; Medical Director in the U. S. Public Health Service (Reserve). Secretary to the Medical Task Force of the Commission.

**Dodds, Harold W.,** Princeton, New Jersey. Educator. Degrees several universities. Some time professor of Political Science at various Universities; Advisor to several foreign governments; member many Federal Advisory groups during and since World War II. Now President of Princeton University. Chairman, Commission's Task Force on Personnel and Civil Service.

**Douglas, James Marsh,** St. Louis, Missouri. Lawyer. Washington University. Formerly Chief Justice, Supreme Court of Missouri; chairman, Judicial Conference of Missouri; chairman, Appellate Judicial Commission of Missouri; lecturer medical jurisprudence, Washington University Medical School. Now in active practice of law. Chairman of Commission's Task Force on Legal Services and Procedure.

**Edison, Charles,** West Orange, New Jersey. Engineer. Degrees from several universities. Formerly Federal Housing Administration Director for Region No. 3; Assistant Secretary of the Navy, 1937-39; Secretary of the Navy, 1939-40, and Governor of New Jersey, 1941-44. Trustee, Stevens Institute of Technology. Now Chairman Board, Thomas A. Edison, Inc.; Director, International Telegraph and Telephone Corporation. Member of Commission's Task Force on Water Resources and Power.

**Erlicher, Harry,** Schenectady, New York. Executive. Educated in public schools. Formerly General Purchasing Agent and Vice President; General Electric Company; President and Director Loughborough Mining Company. Now Special Assistant to the Assistant Secretary of the Army (Materiel). Member of Advisory Committee to Task Force on Federal Supply, first Hoover Commission. Member of Commission's Task Force on Use and Disposal of Surplus Property.

**Forbes, Russell,** Tampa, Florida and Washington, D. C. Government official. Columbia University. Formerly, on New York University faculty; Commissioner of Purchase, New York City; Chairman, Committee on Army Supply Methods; Deputy Administrator, General Services Administration. Director, Task Force on Federal Supply, first Hoover Commission. Chief Consultant to Commission's Task Force on Use and Disposal of Surplus Property.

**Fowler, Cody,** Tampa, Florida. Lawyer. Cumberland University. Formerly president, American Bar Association. Member American Law Institute; American Judicature Society. Member of Commission's Task Force on Legal Services and Procedure.

**Grady, Paul,** New York City. Certified Public Accountant. University of Illinois. Served on various Committees of the American Institute of Accountants. During World War II served in Navy Department in development of the Navy's Cost Inspection Service. Now partner in firm of Price, Waterhouse & Co. Chairman, Task Force on Lending Agencies, first Hoover Commission. Chairman of Commission's Task Force on Lending Agencies.

**Graham, Evarts A.,** St. Louis, Missouri. Surgeon. Degrees from numerous colleges, including McGill University and University of Glasgow. Major, Medical Corps, U. S. Army, World War I; Formerly Surgeon-in-Chief, Barnes Hospital and St. Louis Children's Hospital; Chairman, American Board of Surgery. President, American College of Surgeons. Editor Year Book of Surgery since 1929. Now Professor of Surgery, Washington University School of Medicine. Member of Commission's Task Force on Medical Services.



**Graham, George A.,** Princeton, New Jersey. Professor. Monmouth College and University of Illinois. Formerly associated with the Federal Bureau of the Budget. Now Professor of Politics, Princeton University. Chairman, Task Force on Indian Affairs, first Hoover Commission. Director of Commission's Task Force on Personnel and Civil Service.

**Greene, Leroy D.,** Bethlehem, Pennsylvania. Formerly with Bethlehem Steel Company, in charge of buying and selling of scrap and demolition activities; member of the Mission sent by General B. B. Somervell to Europe on disposition of war scrap; also member of E.C.A. missions in 1948 and 1949 looking into disposition of German scrap. Now Consultant to Office of Defense Mobilization. Member, Iron and Steel Institute. Member of Commission's Task Force on Use and Disposal of Surplus Property.

**Gregg, Alan,** New York City. Physician. Harvard University. Served in Royal Army Medical Corps, World War I; Staff International Health Board of the Rockefeller Foundation; Associate Director and Director Medical Sciences of Rockefeller Foundation and Vice President of the Foundation. Chairman, Advisory Committee for Biology and Medicine, Atomic Energy Commission; Consultant to Veterans Administration; Member, Health Resources Advisory Committee, Office of Defense Mobilization. Member of Commission's Task Force on Medical Services.

**Growdon, James P.,** Pittsburgh, Pennsylvania. Engineer. University of Nebraska. Formerly consultant U. S. Army Engineers, U. S. Navy, several foreign governments, and various construction projects. Veteran of both World Wars. Engineer of Navy's underground oil storage installations at Pearl Harbor. Member of Commission's Task Force on Water Resources and Power.

**Hall, Joseph B.,** Cincinnati, Ohio. Executive. University of Chicago. Formerly President, Hamilton Bond and Mortgage Company and Executive Secretary, Chicago Mortgage Bankers Association. Member Board Federal Reserve Bank of Cincinnati. Now President of the Kroger Company. President, Manufacturers and Merchant Indemnity Company. Member of the Commission's Committee on Business Organization of the Department of Defense.

**Harno, Albert J.,** Urbana, Illinois. Lawyer. Dakota Wesleyan and Yale Universities. Formerly President, Association American Law Schools; President, National Conference Commissioners on Uniform State Laws. Now Dean, College of Law, University of Illinois. Chairman Board of Directors, American Judicature Society. Member of Commission's Task Force on Legal Services and Procedure.

**Hawley, Paul R.,** Chicago, Illinois. Formerly Major General U. S. Army Medical Corps. Degrees from numerous colleges. Entered Medical Corps., U. S. Army in 1916 Major General in 1944. Chief Medical Director U. S. Veterans Administration. Head of Blue Cross and Blue Shields Commissions. Now Director, American College of Surgeons and President, Health Service Inc.; Ohio National Life Insurance Co. Member of first Hoover Commission's Task Force on Federal Medical Services. Member of Commission's Task Force on Medical Services.

**Heddleston, Russell A.,** Takoma Park, Maryland and East Liverpool, Ohio. Government Official. Ohio State University, and University of Pittsburgh. Served with U. S. Air Force, World War II. Formerly with Reconstruction Finance Corporation and War Assets Administration; staff, House Post Office and Civil Service Committee; Defense Production Administration; Office of Defense Mobilization. Served on first Hoover Commission staff. Assistant to Commissioner Clarence J. Brown.

**Hinds, Julian,** Los Angeles, California. Engineer. University of Texas. Formerly with United States Bureau of Reclamation; Engineer in charge Calles Irrigation Project and Dam, Mexico; Engineer, Department Water and Power, City of Los Angeles; Now General Manager and Chief Engineer, Metropolitan Water District of Southern California. Member of Commission's Task Force on Water Resources and Power.

**Hollister, John B.,** Cincinnati, Ohio. Lawyer. Yale and Harvard Universities. Served in World War I as Captain, U. S. Army and regional director American Relief Administration. Member, House of Representatives, 1931-37. Member of many business and civic boards. Executive Director of the Commission.

**Hook, Charles R.,** Middletown, Ohio. Executive. With Armco Steel Corporation since 1902. Advancing from night superintendent to President and now Chairman of the Board. Served in various activities in World War II, Member Business Advisory Council Department of Commerce, and various civic activities. Chairman of Commission's Committee on Business Organization of Department of Defense.

**Horner, Wesley Winans,** St. Louis, Missouri. Consulting Engineer. Washington University. Formerly Chief Engineer, City of St. Louis; Engineering Faculty, Washington University. Member, National Resources Planning Board; Member, Engineering Advisory Committee of Atomic Energy Commission. Now engineering consultant. Member of Commission's Task Force on Water Resources and Power.

**Hotchkis, Preston**, San Marino, California. Insurance Executive. Universities of California and Southern California. Associated with various insurance and indemnity companies. Served as Member, War Finance Committee of U. S. Treasury Dept. for California, 1942-45. Now Treasurer and Vice Chairman of Founders' Fire & Marine Insurance Co. Also Vice President and Director, California Insurance Federation, Inc. Member of Commission's Task Force on Lending Agencies.

**Humphreys, H. E., Jr.**, Scarsdale, New York. Manufacturer. University of Pennsylvania. Formerly Vice-President, now President and Chairman of the Board of U. S. Rubber Company. Former Trustee and Mayor of Scarsdale, New York. Member of Commission's Task Force on Budgeting and Accounting.

**Ilgenfritz, Carl A.**, Pittsburgh, Pennsylvania. Executive. Educated in public schools of Youngstown, Ohio. Formerly purchasing agent for Brier Hill Steel Co., United Alloy Steel Corporation and other steel concerns. Now Vice President for Purchases and Director, U. S. Steel Corp. of Delaware. Member, Advisory Committee to Task Force on Federal Supply, first Hoover Commission. Member of Commission's Task Force on Use and Disposal of Surplus Property.

**Jarchow, Christian E.**, Chicago, Illinois. Business Executive. University of Illinois. Served in U. S. Army World War I. Member Advisory Committee, School of Commerce, University of Illinois. Formerly auditor, comptroller and now Executive Vice-President of the International Harvester Company. Member of Commission's Task Force on Budgeting and Accounting.

**Jirgal, John**, Chicago, Illinois. Certified Public Accountant. University of Wisconsin. Formerly associated with the Railroad Commission of Wisconsin. In active practice as a specialist in appraisal, financial investigation and rate making; has done extensive business reorganization, recapitalization and liquidation work. Member of Commission's Task Force on Water Resources and Power.

**Jolly, Thomas D.**, Pittsburgh, Pennsylvania. Engineer. Carnegie Institute of Technology. Served in U. S. Army in World War I. Chief Engineer and Director of Purchasing, now Vice-President Aluminum Company of America. Member, Task Force on Federal Supply, first Hoover Commission. Member of Commission's Task Force on Use and Disposal of Surplus Property.

**Josephs, Devereux C.**, New York City. Executive. Harvard University. Formerly Chairman, Teachers Insurance and Annuity Association; former President, Carnegie Corporation of New York. Now Chairman of Board, New York Life Insurance Co. Member of Commission's Task Force on Personnel and Civil Service.

**Keller, Arnold B.**, Hobart, Indiana. Manufacturer. Mt. Morris and Eureka (Illinois) Colleges. Formerly with the Rutland (Ill.) Bank and the Gary (Ind.) State Bank. Now Vice-President, Treasurer, Director International Harvester Company. Member, Advisory Committee, Task Force on Lending Agencies of first Hoover Commission. Member of Commission's Task Force on Lending Agencies.

**Kelly, Mervin J.**, Short Hills, New Jersey. Research Engineer. Formerly physicist with Western Electric Company. Member of several technical societies and institutes; served on governmental committees. Formerly physicist, now President, Bell Telephone Laboratories. Member of Commission's Committee on Business Organization of the Department of Defense.

**Kennedy, Robert F.**, Boston, Massachusetts. Lawyer. Harvard and Virginia Universities. Formerly Special Assistant to the Attorney General, Criminal Division, Justice Department; Assistant Counsel of the Senate Investigations Subcommittee, United States Senate. Assistant to Commissioner Joseph P. Kennedy.

**Kieffer, Jarold A.**, Washington, D. C. University of Minnesota; formerly assistant Department of Political Science, University Minnesota; Executive Secretary Manpower Committees, Office Defense Mobilization; Assistant to Director of Organization & Personnel, Atomic Energy Commission. Assistant to Commissioner Arthur S. Flemming.

**King, Arthur Franklin**, San Francisco. Publisher. Ohio Wesleyan University. Formerly with McGraw-Hill Publishing Company and President King Publications. Member of Commission's Committee on Business Organization of the Department of Defense.

**Klein, Julius**, Washington, D. C. Business consultant. Harvard University. Formerly Chief of Latin American Division, Department of Commerce; U. S. Commercial Attache, Buenos Aires; Director, Bureau of Foreign and Domestic Commerce; Assistant Secretary of Commerce; and Consultant to various governments. Did special work for first Hoover Commission. Reporting on foreign economic agencies of the Federal Government for the Commission.

**Klumpp, Theodore George**, New York City. Pharmaceutical Industry Executive. Princeton and Harvard Universities and Philadelphia College of Pharmacy and Science. Now President of Winthrop-Stearns, Inc., N. Y., and Winthrop Products, Inc., of New Jersey; and Vice President of U. S. Pharmacopeia. Associated with various medical activities. Member of Commission's Task Force on Medical Services.

**Kracke, Edward A.**, Montclair, New Jersey. Certified Public Accountant. Harvard University. Formerly President of New York State Society of Certified Public Accountants; served on many committees of the American Institute of Accountants, as a member of the Board of Examiners of the Institute. Now partner, Haskins and Sells. Has been consultant to the House Appropriations Committee. Served on staff first Hoover Commission. Member of Commission's Task Force on Water Resources and Power.

**Kresl, Carl**, Hinsdale, Illinois. Formerly on the staff of Sears, Roebuck and Company. Member of Commission's Task Force on Use and Disposal of Surplus Property.

**Landis, James McCauley**, New York City. Lawyer. Princeton and Harvard Universities. Formerly with United States Department of Labor; Member Federal Trade Commission; Chairman Securities and Exchange Commission; Dean Harvard Law School; Chairman Civil Aeronautics Board; Member Commission on Uniform State Laws Massachusetts. Consultant to Advisory Commission Council of National Defense and to War Department. Now in active practice of law. Member of Commission's Task Force on Legal Services and Procedure.

**Leavell, Hugh Rodman**, Boston, Massachusetts. Public Health specialist. Universities of Virginia, Harvard and Yale. Formerly Medical Director, U. S. Public Health Services. Associated with a number of Public Health activities. Now Professor of Public Health Practice, Harvard School of Public Health. Member, first Hoover Commission Task Force on Federal Medical Services. Member of Commission's Task Force on Medical Services.

**Lee, J. Bracken**, Salt Lake City, Utah. Governor of Utah. Served in United States Army, World War I. Formerly in insurance business and Mayor of Price, Utah. Member of Commission's Task Force on Water Resources and Power.

**Lindemer, Lawrence Boyd**, Stockbridge, Michigan. Lawyer. University of Michigan. Formerly assistant prosecutor; and member of the State Legis-

lature. Served in Air Force, World War II. Assistant to Commissioner Homer Ferguson.

**McClelland, George K.**, Greenwich, Connecticut. Yale University. Formerly staff member on Civil Aeronautics Board. Assistant to Commissioner Sidney A. Mitchell.

**McCormick, Chauncey**, Chicago, Illinois. Executive. Yale and Northwestern Universities. Captain, U. S. Army, World War I. District Director American Relief Commission in Eastern Poland, later in Roumania. Formerly member Illinois Child Welfare Commission; member National Committee on Children and Youth. Now Chairman of the Board Illinois Children's Aid Society; President Art Institute of Chicago; Trustee American Foundation for the Blind and Chicago Foundling's Home. Chairman of Commission's Task Force on Medical Services.

**McCormick, Robert L. L.**, Manassas, Virginia. Public relations and government research. Yale University. Formerly with Chemical Bank and Trust Company; Navy Department and Office of Military Government for Germany; Assistant to Chairman of first Hoover Commission; Director of Research Citizens Committee for Hoover Report. Now Vice President, Coates & McCormick, Inc. Consultant to the Commission.

**McFarland, Carl**, Missoula, Montana. Lawyer. Universities of Montana and Harvard. Formerly Assistant to Attorney General of the United States. Member various commissions and committees concerned with legal procedures. Now President of Montana State University. Member of Commission's Task Force on Legal Services and Procedure.

**MacLean, Basil C.**, Rochester, New York. Hospital Administrator. McGill University and Johns Hopkins Universities. Formerly Superintendent of Montreal General Hospital and Touro Infirmary, of New Orleans; past president of American College of Hospital Administrators; now Director, Strong Memorial Hospital and Professor of Hospital Administration, University of Rochester. Served as Lt. Col., Medical Corps, U. S. Army, World War II. Consultant, first Hoover Commission. Member of Commission's Task Force on Medical Services.

**Malone, Ross L., Jr.**, Roswell, New Mexico. Lawyer. Washington and Lee University. Formerly City Attorney, Roswell, New Mexico; Deputy Attorney General of United States. Trustee, Southwestern Legal Foundation. Member of Commission's Task Force on Legal Services and Procedure.



**Martin, Walter B.,** Norfolk, Virginia. Physician. Johns Hopkins University and Virginia Polytechnic Institute; Chief of Medicine, St. Vincent's Hospital and Attending Specialist, U. S. Public Health Service Hospital, Norfolk. Served with Medical Corps during both World Wars. Civilian Medical Consultant to Army Surgeon General. President Elect, American Medical Association. Member of Commission's Task Force on Medical Services.

**Mattei, Albert Chester,** San Francisco. Engineer. Stanford University. President Honolulu Oil Corporation. Member National Petroleum War Committee World War II. Member of Commission's Task Force on Water Resources and Power.

**Maxwell, David F.,** Philadelphia. Lawyer. University of Pennsylvania. Member Pennsylvania and American Bar Association, (Chairman, House of Delegates, 1952-3). Member of Commission's Task Force on Legal Services and Procedure.

**Mead, George Houk,** Dayton, Ohio. Executive. Hobart College and Massachusetts Institute of Technology. Member and Chairman, Business Advisory Council, U. S. Department of Commerce; various government boards and commissions during World War II. Now Chairman of the Board, Mead Corporation. Commissioner, first Hoover Commission. Member of Commission's Committee on Business Organization of the Department of Defense.

**Medina, Harold R.,** New York City. Judge. Princeton and Columbia Universities. Judge, U. S. District Court, Southern District of New York. Now Judge of the Court of Appeals for 2d Circuit. Member of Commission's Task Force on Legal Services and Procedure.

**Metz, Harold W.,** Washington, D. C. Political Scientist. Cornell University. Formerly research specialist, New York State Planning Board. National Resources Planning Board, senior staff member, Brookings Institution; consultant to Senate Committee on Appropriations, consultant to House Committee on Ways and Means. Served on staff of first Hoover Commission. Now Director of Research for the Commission.

**Miller, James Roscoe,** Evanston, Illinois. Educator. Universities of Utah, and Northwestern. Formerly Medical Director, Chicago-Northwestern Railroad. Served in Army and Navy Reserve during World War II. Member, Commission on Veterans' Medical Problems, National Research Council. Trustee of several hospitals. Director, Northwestern University School of Medicine. Now President, Northwestern

University. Member of Commission's Task Force on Medical Services.

**Miller, Leslie A.,** Cheyenne, Wyoming. Formerly Member House of Representatives and Senate, State of Wyoming. Collector of Internal Revenue, Wyoming District. Governor of Wyoming. Chairman of Task Force on Natural Resources, first Hoover Commission. Member of Commission's Task Force on Water Resources and Power.

**Mitchell, Don G.,** Summit, New Jersey. Executive. Cincinnati, Florida and Northeastern Universities. Formerly associated with American Can Co., Marshall Field & Co. Now President, Sylvania Electric Products Co.; Member, Executive Committee and Chairman Board of Directors, American Management Association and National Arbitration Association. Member of Commission's Task Force on Personnel and Civil Service.

**Monat, Anna H.,** Washington, D. C. Livingston Academy of Art. Formerly Executive Assistant to Secretary of U. S. Senate; Information Specialist, War Assets Administration. Assistant Clerk, Senate Committee on District of Columbia. Assistant to Commissioner James A. Farley.

**Mooney, James D.,** New York City. Engineer and Industrial Consultant. New York University, Case Institute of Technology. Formerly Vice President, and Member Board of Directors General Motors Corporation; Formerly President and Chairman of the Board, Willys Overland Motors, Inc. Served in U. S. Army during World War I; Captain, U. S. Navy during World War II. Member of Commission's Task Force on Use and Disposal of Surplus Property.

**Moreell, Ben,** Pittsburgh, Pennsylvania. Civil Engineer, Washington University. Admiral U. S. Navy. Served in Navy from 1917 to 1947. During World War II, Chief, Bureau of Yards and Docks, and employed in many other governmental activities. Now Chairman of the Board of Jones and Laughlin Steel Corporation. Chairman of Commission's Task Force on Water Resources and Power.

**Morrison, Harry Winford,** Boise, Idaho. Engineer. University of Idaho. Formerly Superintendent, U. S. Bureau of Reclamation, Boise, Idaho. In active practice, engineering and contracting. Director of Six Companies, Inc., builders of Hoover and Parker Dams. Member of Commission's Task Force on Water Resources and Power.

**Murrow, Lacey V.,** Washington, D. C. Civil Engineer. Washington State College. Formerly Director of Highways, State of Washington. In World War II served with U. S. Air Force with final rank of Brigadier General. Now Director of Transportation and Research with the Association of American Railroads. Member of Commission's Task Force on Water Resources and Power.

**Neely, Frank H.,** Atlanta, Georgia. Organization specialist. Formerly with Westinghouse Electric & Manufacturing Co., Fulton Bag & Cotton Mills. Now Chairman of the Board of Rich's in Atlanta. Chairman Federal Reserve Bank of Atlanta. Member of the Commission's Committee on Business Organization of the Department of Defense.

**Newnam, Frank H., Jr.,** Houston, Texas. Civil Engineer. Texas A & M College. Formerly Engineer with Texas Highway Department. Chief Engineer for Headquarters S.O.S. China Theatre; Chief of Engineering Division, Galveston District, Corps of Engineers. Now in active practice as engineering consultant. Member of Commission's Task Force on Water Resources and Power.

**Paul, Willard S.,** Washington, D. C. Lt. General U. S. A. (Retired). Clark University, Dartmouth College; Johns Hopkins University. Served in Field Artillery, World War I; later Adjutant General's Department in charge of classification of all military personnel; in World War II, was Commander, 26th Infantry Division; G-1, S.H.A.E.F., Deputy Chief of Staff, Far East Theatre; Asst. Chief of Staff, G-1, Director Personnel, War Dept. General Staff. Now Assistant to the Director of Office of Defense Mobilization and Consultant to the Assistant Secretary of Defense for Manpower and Personnel. Member of Commission's Task Force on Personnel and Civil Service.

**Peck, David W.,** New York City. Judge. Wabash College; Harvard Law School. Now Presiding Justice, Appellate Division, 1st Department, Supreme Court of New York. Member of Commission's Task Force on Legal Services and Procedure.

**Pirnie, Malcolm,** New York City. Engineer. Harvard and Rensselaer Polytechnic Institute. Recipient, Hoover Medal Award of American Society of Civil Engineers; President's Certificate of Merit for outstanding services in the study and formulation of specific proposals for postwar industrial control measures. Now in general practice as consulting engineer and consultant to various Government agencies. Member of Commission's Task Force on Water Resources and Power.

**Polk, Harry E.,** Williston, North Dakota. Publisher. University of North Dakota; Owner of Williston Herald and other weekly papers in North Dakota and Montana. State Director, National Reclamation Association. Member of Commission's Task Force on Water Resources and Power.

**Pound, Roscoe,** Watertown, Massachusetts. Lawyer. University of Nebraska and seventeen other colleges. Formerly Professor, Harvard University; Dean of Harvard Law School. Awarded American Bar Association medal for "conspicuous service to cause of American jurisprudence"; Member, President Hoover's National Commission on Law Observance and Enforcement. Member of Commission's Task Force on Water Resources and Power.

**Price, Gwilym A.,** Pittsburgh, Pennsylvania. Executive. University of Pittsburgh. President of Westinghouse Electric & Manufacturing Co. Member of Commission's Task Force on Budgeting and Accounting.

**Ramspeck, Robert,** Washington, D. C. Atlanta Law School. Formerly Solicitor, City Court, Decatur, Georgia; Member 71st-79th Congresses; Vice President Air Transport Association of America; Chairman, Civil Service Commission. Now Vice-President, Eastern Air Lines, Inc. Member of first Hoover Commission's Personnel Task Force. Member of Commission's Task Force on Personnel and Civil Service.

**Reavis, John Wallace,** Cleveland. Lawyer. Cornell University. Served with U. S. Naval Aviation, World War I. Now in active practice of law. Member of Commission's Task Force on Water Resources and Power.

**Renard, George A.,** New York City. Lawyer. University of Illinois. Formerly practiced law in Illinois; Executive Secretary-Treasurer, National Association of Purchasing Agents, Member, U. S. Navy Advisory Committee on Procurement, and U. S. Munitions Advisory Board on Stockpiling Materials. Member, Advisory Committee to Task Force on Federal Supply, first Hoover Commission. Member of Commission's Task Force on Use and Disposal of Surplus Property.

**Richberg, Donald Randall,** Washington, D.C. Lawyer. Universities of Chicago and Harvard. Has acted as Chief Counsel in various government suits; General Counsel, National Recovery Administration. Now in active practice of law. Member of Commission's Task Force on Water Resources and Power.

**Richey, Lawrence**, Washington, D. C. Public official. Was Special Assistant in the Food Administration, World War I. Secretary to the President of the United States; Assistant to Chairman of first Hoover Commission and Assistant to Chairman of this Commission.

**Roback, Herbert**, Washington, D. C. Economist. New York University. Economist to various government and private agencies. Staff Director, Subcommittee on Reorganization, House Committee on Government Operations. Assistant to Commissioner Holifield.

**Roberts, Arthur B.**, Cleveland, Ohio. Engineer. Case Institute. Formerly Director of City Public Utilities, Cleveland. Served as Lt. Col., U.S.A., in Ordnance Department, World War I; served on Investigative Staff, House Appropriations Committee; Consultant with first Hoover Commission. Member of Commission's Task Force on Water Resources and Power.

**Roberts, George**, New York City. Lawyer. Yale and Harvard Universities. Formerly special counsel to Reconstruction Finance Corporation, and member of Secretary of War's Advisory Board. Now in active practice of law. Special consultant to the Commission's Task Force on Legal Services and Procedure.

**Robertson, Reuben B., Jr.**, Cincinnati. Executive. Yale University. Served in U. S. Army during World War II. Trustee, various institutions. Member, Business Advisory Council, Department of Commerce. Now President, Champion Paper & Fibre Company. Member of Commission's Committee on Business Organization of the Department of Defense.

**Sawyer, Robert William**, Bend, Oregon. Editor-Publisher. Harvard University. Formerly practiced law in Boston; member, Oregon State Highway Commission; President Oregon Reclamation Congress; Member and President, National Reclamation Association; Oregon Economic Council. Now Chairman Oregon Capitol Planning Commission; Editor-Publisher of Bend (Oregon) Bulletin. Member of Commission's Task Force on Water Resources and Power.

**Schneider, Franz**, New York City. Executive. Formerly Financial Editor of New York Post, New York Evening Star. Served in the Army during World War I; was Deputy Administrator of War Shipping Administration during World War II; Special Advisor to the Director of Office of War Mobilization and Reconversion. Now Executive Vice-President of Newmont Mining Corporation. Staff Member of National Security Organization Task Force, first Hoover Com-

mission. Member of Commission's Committee on Business Organization of the Department of Defense.

**Scully, Miles, Jr.**, Alexandria, Virginia. Government Organization Specialist. University of Illinois. Legislative Assistant to Senator John L. McClellan; Professional Staff Member U. S. Senate Committee on Government Operations; Staff Aide, first Hoover Commission; Public Relations Director of National Fund for Medical Education; Assistant to Commissioner John L. McClellan.

**Shannon, William D.**, Seattle, Washington. Engineer. University of Michigan. Connected with engineering staff of Detroit River Tunnel and other projects. District Manager, War Production Board, 1941-43; Chairman, Legislative Public Utilities Committee; Member Board of Engineers of Council of State Government since 1947. Washington State Senator since 1950. Member of Commission's Task Force on Water Resources and Power.

**Shine, Henry M., Jr.**, Dallas, Texas. Lawyer. Harvard. Formerly Director of Publications of the Southwestern Legal Foundation, and Administrative Editor of the Oil and Gas Reporter; Member American, Texas, and Dallas Bar Associations; Assistant to Commissioner Robert G. Storey.

**Smith, Reginald Heber**, Boston. Lawyer. Harvard University. Member and Vice President National Legal Aid Association. Assistant Editor of the Journal of the American Bar Association, and Director, Survey of Legal Profession in America for American Bar Association. Now in active practice of law. Member of Commission's Task Force on Legal Services and Procedure.

**Sproul, Allan**, Scarsdale, New York. Banker. University of California. Formerly with Federal Reserve Bank of San Francisco; served as Chairman, War Finance Committee, Second Federal Reserve District, 1943-45. Now President Federal Reserve Bank of New York. Member Advisory Committee, Task Force on Lending Agencies, first Hoover Commission. Member of Commission's Task Force on Lending Agencies.

**Starr, Edward, Jr.**, Philadelphia. Banker. Yale and Pennsylvania Universities. Served in World Wars I and II. Member of a committee for disposal of overseas surplus in the Pacific area after World War II; Director of various business concerns; Vice President Philadelphia Art Alliance; Trustee Chestnut Hill Hospital, Episcopal Hospital. Now partner Drexel & Co., Member of Commission's Task Force on Use and Disposal of Surplus Property.



**Stason, E. Blythe**, Ann Arbor, Michigan. Universities of Michigan, Wisconsin and Massachusetts Institute of Technology. Formerly Michigan Commissioner in National Conference on Uniform State Laws; member, Michigan Constitution Revision Study Committee. Now Dean of Michigan University Law School; Member of Commission's Task Force on Legal Services and Procedure.

**Stewart, J. Harold**, Boston, Massachusetts. Certified Public Accountant. Northeastern University. Past President of Massachusetts Society of Certified Public Accountants and of American Institute of Accountants. During World War II, Chairman, Committee on Cost Principles, Joint Contract Termination Board and later Assistant Director, Office of Contract Settlement. Chairman of Commission's Task Force on Budget and Accounting.

**Sullivan, Joseph M.**, Gettysburg, Pennsylvania. Certified Public Accountant. Connecticut College of Commerce. Formerly with Farm Credit Administration and Cost Inspection Service, Navy Department. Special Assistant, Assistant Secretary of Defense. Now Commission's Director of Budget and Accounting Task Force.

**Tangeman, Walter W.**, Cincinnati, Ohio. Executive. University of Cincinnati. Major in Ordnance Department U. S. Army, World War I. Served on various commissions in relation to production in World War II. President of University of Cincinnati Research Foundation; Member of the Executive Committee of Machinery and Allied Products Institute. Now Executive Vice President, The Cincinnati Milling Machine Company. Member of Commission's Task Force on Surplus Property.

**Tiffany, Kenneth C.**, Royal Oak, Michigan. Certified Public Accountant. University of Detroit. Served in Finance and Procurement in War Department during World War II. Formerly Director of Finance and now Vice-President, Burroughs Adding Machine Co. Member of Commission's Task Force on Budget and Accounting.

**Tipton, Royce J.**, Denver, Colorado. Engineer. University of Colorado. Formerly connected with the Rio Grande Compact negotiations on behalf of Colorado; Consulting Engineer to U. S. Bureau of Reclamation; Colorado Water Conservation Board; Colorado Planning Commission; Consultant to State Department in negotiation of 1944 Treaty with Mexico. Advisor to foreign governments on water resources development. Chief Engineer, San Luis Valley Land & Mining Company. Member of Commission's Task Force on Water Resources and Power.

**Tuck, William Hallam**, Upper Marlboro, Maryland. Executive. Member of Hoover relief organi-

zations during and after World War I and after World War II; War Department Mission on Supplies for Japan and Korea; Director-General, International Refugee Organization; Served with British Expeditionary Forces and U. S. Army during World War I; in World War II served as Captain, U.S.N.R. in the Office of Naval Intelligence, Office of Occupied Areas, and as Head, Civil Affairs Division in Europe. Member of Commission's Task Force on Personnel and Civil Service.

**Tuttle, Elbert Parr**, Atlanta, Georgia. Lawyer. Cornell University. Now General Counsel for the Treasury Department. Trustee, Cornell University and Atlanta University. Member of Commission's Task Force on Legal Services and Procedure.

**Vanderbilt, Arthur T.**, Newark, New Jersey. Justice. Wesleyan, Columbia and Tulane Universities. Formerly Dean, New York University Law School, Judge, Circuit Court, New Jersey. Now Chief Justice of the Supreme Court of New Jersey. Special Consultant to Commission's Task Force on Legal Services and Procedure.

**Wescott, Jay B.**, Arlington, Virginia. Management Consultant. Michigan and Harvard Universities. Formerly teacher and consultant in public administration at Georgia Teachers College and the University of Pennsylvania; official and consultant to the War Food Administration, Office of Military Government in Germany, State Department, and Mutual Security Agency. Consultant for the Commission's study of Independent Agencies.

**White, Leonard D.**, Chicago, Illinois. Dartmouth, Clark, Harvard and Chicago Universities. Political Scientist. Taught at Clark College, Dartmouth and Chicago Universities. Formerly Member, Civil Service Commission and President's Committee on Civil Service Improvement. Member since 1950, Civil Service Commission Loyalty Review Board. Now Professor of Public Administration, University of Chicago. Member, Personnel Task Force, first Hoover Commission. Member of Commission's Task Force on Personnel and Civil Service.

**Wilbur, Dwight L.**, San Francisco. Physician. University of Pennsylvania. Formerly Consulting Physician and Asst. Prof. of Medicine, Mayo Clinic. Asst. Chief and Chief, Medical Service, U. S. Naval Hospital, Oakland, California, during World War II. Associated with the Medical Services of the Veterans Administration and the Dept. of the Army; connected with a number of hospital staffs, medical organizations and publications. Now member of faculty Stanford University School of Medicine. Member of Commission's Task Force on Medical Services.

**Winternitz, Milton C.,** New Haven, Connecticut. Medical Research. Johns Hopkins and Yale Universities. Served as Major, Medical Corps, U. S. Army, World War I. Formerly Dean of Yale University Medical School, Professor of Pathology, and Associate Director, Institute of Human Relations, Yale University. Now Chairman, Division of Medical Sciences, National Research Council; also Director, Board of Science Advisors, Jane Coffin Childs Memorial Fund for Cancer Research. Member of Commission's Task Force on Medical Services.

**Wise, Gerald S.,** Baltimore, Maryland. Executive. University of Iowa. Commander, U. S. Navy, World War II. General Manager of Sears, Roebuck & Company, Baltimore; Chairman, Advisory Committee to Maryland State Commission for Administrative Re-organization of the State Government. Director of Commission's Task Force on Surplus Property.

**Wolcott, Robert Wilson,** Downingtown, Pennsylvania. Manufacturer. Lehigh University. Now Chairman of Board Lukens Steel Company. Director, American Iron and Steel Institute; Chairman of American Industries Salvage Commission. Member of Commission's Committee on Business Organization of the Department of Defense.

**Wood, Robert E.,** Chicago, Illinois. Executive. United States Military Academy. Director of Panama Railway and Chief Quartermaster-General of the Army in construction of the Panama Canal, 1905-15; Acting Quartermaster-General, U.S.A., during World War I. Entered business life in 1919 and is now Chairman of the Board, Sears, Roebuck & Company. Member, Task Force National Security Organization, first Hoover Commission. Chairman of Commission's Task Force on Surplus Property and member of Commission's Committee on Business Organization of the Department of Defense.

**Wright, David J.,** Cleveland, Ohio. Lawyer and Executive. Adelbert College and Western Reserve Law School. Formerly Professor at Western Reserve University. Formerly Vice-President and now President Thompson Products, Inc. Member of Commission's Task Force on Budget and Accounting.

**Wright, Edward Ledwidge,** Little Rock, Arkansas. Lawyer. Little Rock College and Georgetown University. Served on National Conference of Commissioners on Uniform State Laws; American Law Institute; American Judicature Society; Trustee, Southwestern Legal Foundation; International Association of Insurance Counsel. Now in active law practice. Member of Commission's Task Force on Legal Services and Procedure.

*Hoover  
Commission*

Sept 3-53

TO: DP  
FROM: TOM

In the story I left last night about the Hoover Commission, I mistakenly reported that the late Bob Taft was a member of the original Hoover Commission. He was not a member, but he took a very deep interest in it.

Following are the names of the members of the newly created Commission:

Appointed by Pres. Eisenhower

Herbert Hoover  
Jim Farley  
Herbert Brownell  
Arthur S. Flemming, chief of the Office of Defense Mobilization

Appt. by V. P. Nixon

Solomon C. Hollister, dean of the College of Engineering, Cornell U., and an old friend of Hoover's. Had a hand in building Boulder Dam.  
Robert G. Storey, dean of the Law School, Southern Methodist U. Tax lawyer and director of insurance and telephone companies.  
Sen. Homer Ferguson, R. of Michigan  
Sen. John McClellan, D. of Arkansas

Appointed by Speaker Joe Martin

Sidney A. Mitchell, New York banker and director of the American Gas and Electric Co. Was old friend of Hoover's. His father was one of the organizers of Electric Bond and Share.  
Joseph Kennedy, former ambassador  
Rep. Clarence Brown, R. of Ohio  
Rep. Chet Holifield, D. of Calif.

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(Drew; The election of a chairman and vice chairman will not take place at the White House, but will occur just before or after the session with Eisenhower.)

The newly-created Hoover Commission, which was set up to study changes in government operations, will have its first meeting with President Eisenhower on September 29 -- but already the fur has been flying backstage over who will serve ~~as~~ as Vice Chairman of the Commission.

Herbert Hoover will be voted back into his old job as chairman, but GOP Senator Homer Ferguson of Michigan and GOP Congressman Clarence Brown of Ohio are both vying for the vice chairmanship, formerly held by Dean Acheson.

Because of his closeness to the late Senator Bob Taft, Congressman Brown will have the backing of Taft forces, ~~but~~ but Senator Ferguson will have the potent support of General Motors and other big business groups.

There has been much speculation over ~~what Hoover and~~ <sup>what Hoover and</sup> ~~what his colleagues will~~ his colleagues will investigate first, inasmuch as the new Commission is topheavy with conservatives, including such anti-New Dealers as former Ambassador Joe Kennedy of Boston and Jim Farley of New York.

So when they meet with Eisenhower, I predict that Hoover and his 11 colleagues will tell Ike that they plan:

Number one --To look into government competition with private enterprise, with an eye to eliminating such competition, including ~~primarily~~ public power projects.

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Number two -- The Commission will go after the most popular New Deal program of all, the Social Security old age pension and assistance program. Though the late Senator Taft, who was a member of the original Hoover Commission, strongly opposed an investigation of the Social Security program -- on the ground that it was doing an important and effective job, and should be left ~~alone~~ alone -- the new commission will <sup>(none the less)</sup> decide to make Social Security one of its prime targets.

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*Herbert Hoover*

# TEN DON'TS BY MR. HOOVER

We can successfully defeat the Communist attempt to capture the United States by fighting it with truth and justice implemented with a few don'ts.

1. Don't label anyone as a Communist unless you have the facts.
2. Don't confuse liberals and progressives with Communists.
3. Don't take the law into your own hands. If Communists violate the law, report such facts to the law enforcement agency.
4. Don't be a party to the violation of the civil rights of anyone. When this is done you are playing directly into the hands of the Communists.
5. Don't let up on the fight against real fascists, the K.K.K. and other dangerous groups.
6. Don't let Communists in your organization or labor union outwork, outvote or outnumber you.
7. Don't be hoodwinked by communist propaganda that says one thing but means destruction of the American way of life. Expose it with the truth.
8. Don't give aid and comfort to the Communist cause by joining front organizations, contributing to their campaign chests or by championing their cause in any way, shape or form.
9. Don't let Communists infiltrate into our schools, churches and molders of public opinion, the press, radio and screen.
10. Don't fail to make democracy work with equal opportunity in the fullest enjoyment of every American's right to life, liberty and the pursuit of happiness.