

NATIONAL COMMISSION ON URBAN PROBLEMS

ROOM 640, 806 15TH ST. N. W., WASHINGTON, D. C. 20005

PHONE: 382-8226

June 28, 1968

Dear Mr. Levinson:

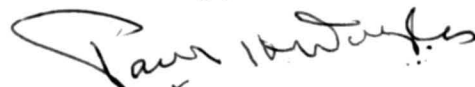
I am happy to send you Volume 2 of the Hearings of the National Commission on Urban Problems.

As you will note, it covers a wide range of the topics assigned to us to study -- building codes, housing and related problems in the inner city, zoning, land use, and housing costs, special problems of the inner fringe, public housing and renewal, urban design, urban technology, and governmental structures (local, metropolitan, regional, state, and national) to deal with all of these issues. The index should be helpful in locating questions of particular interest to you.

The remaining three volumes of hearings are at the printers, and additional research reports will be issued while we complete the final report and recommendations.

With all best wishes.

Faithfully,



PAUL H. DOUGLAS

Mr. Larry Levinson
THE WHITE HOUSE
Washington, D. C.

Book filed oversized attachment
2417

RECEIVED
AUG 5 1968
CENTRAL FILES

March 22, 1968

EXECUTIVE
SO 5

FG 738	FG 145-9
IG/San Francisco	FG 265
FG 150	FG 807
IG/Pittsburgh	FG 240
FG 145	FG 175-6
FG 155	FG 283
FG 175	FG 115
FG 175-5	IG/Cleveland
IG/Detroit	FG 291
FG 165	FG 216-1
FG 145-10	FG 232
<u>FG 170/N*</u>	*Natl. Commission on Urban Problems

President and Mrs. Johnson invite you to an informal reception at the White House on Friday, March 29, 1968 at five o'clock, honoring the President's Council on Recreation and Natural Beauty and the Citizen's Advisory Committee on Recreation and Natural Beauty. Please present this telegram at the southwest gate. R.S.V.P.
The Social Secretary The White House.

ALIOTO, Joseph L., Mayor S Fran.	CAIN, Stanley A., Interior
ALLOTT, Gordon, Senator	CALLISON, Charles H., Natl Audubon Soc.
ANDERSON, Clinton P., Senator	CANTY, Don, Urban America
ANTELL, James B., Tulsa, Okla.	CAREY, Hugh L., Congress
ASPINALL, Wayne N., Congress	CASSIDY, William F., Dept. of Army
BACON, Edmund N., Phila. Pa.	CAVANAGH, Jerome P., Mayor of Det.
BAKER, Jr., Howard H., Senate	CHURCH, Frank, Senate
BAKER, John A., Agriculture	CLAUSEN, Don H., Congress
BARCELLA, Ernest L., General Motors Corp.	CLAY, Grady, Landscape Architecture
BARING, Walter S., Congress	COHELAN, Jeffery, Congress
BARR, Joseph M., Mayor Pgh.	COHEN, Wilbur J., HEW
BAYH, Birch, Senate	COOPER, John Sherman
BENDETSEN, Karl R., Champion Papers Inc.	CRAFTS, Edward C., Bur. of Outdoor Recreation
BERRY, E.Y., Congress	CRAMER, William C., Congress
BIBLE, Alan, Senate	DAVIS, Joseph H., Citizens Adv. Comm
BLACK, David S., Interior	DIAMOND, Henry, NYC
BLAKE, Peter J., Architectural Forum Magazine	DOUGLAS, Paul H., Washington, D.C.
BLATNIK, John A., Congress	DRAKE, Dixie, League of Women Voters
BODINE, Leo V., Natl Assn. of Mfg.	DUNN, William E., Assn General Contract ors of America
BOOTH, Arch N., Washington, D.C.	EDMONDSON, Ed., Congress
BORUM, Rodney L., Commerce	EDWARDS, Max N., Interior
BOW, Frank T., Congress	ELLIS, James R., Seattle, Wash.
BOYD, Alan S., Transportation	EVANS, James H., NYC
BRANDBURG, Stewart M., Wilderness Soc.	FALLON, George H., Congress
BRIDWELL, Lowell K., Transportation	FANNIN, Paul J., Senate
BROSIUS, William, Natl Assn. of Home Builders	FARR, Fred, Bureau of Public Roads
BROWER, David, Sierra Club	FASSIER, Jean, Redwood City, Calif.
BURDICK, Quentin N., Senate	FAVOR, Homer, Morgan State College
BURRELL, Berkeley G., Natl Business League	FISCHER, John, Harper Magazine
BURTON, Laurence J., Congress	FISHER, Harold W., Standard Oil of N.J.
BURTON, Phillip, Congress	FISHER, Joseph L., Resources for the Future Inc.
BYRD, Robert C., Senate	FISHER, Yule, Natl Highway Users Cong.

President and Mrs. Johnson invite you to an informal reception at the White House on Friday, March 29, 1968 at five o'clock, honoring the President's Council on Recreation and Natural Beauty and the Citizen's Advisory Committee on Recreation and Natural Beauty. Please present this telegram at the southwest gate. R.S.V.P.
The Social Secretary The White House

FOLEY, Thomas S., Congress	KACHLEIN, Jr., George F., Ame Auto Assn
FRASER, Charles, Sea Pines Plantation	KASTENMEIER, Robert W., Congress
FREEMAN, Orville L., Agriculture	KAUFFMANN II, Rudolph, Star/D.C.
FROME, Michael, Alexandria, Va.	KAZEN, Jr., Abraham, Congress
FUHRMAN, Ralph E., Water Pollution Control Federation	KEE, James, Congress
GABRIELSON, Ira N., Wildlife Management Institute	KEIM, Robert, The Advertising Council Inc
GARDNER, John W., Washington, D.C.	KIMBALL, Thomas L., Natl Wildlife Federation
GILLETTE, E. Genevieve, Ann Arbor, Mich	KIMELMAN, Henry L., Interior
GRAHAM, Philip L., Washington Post	KLUCZYNSKI, John C., Congress
GREER, Dewitt C., Austin, Tex.	KNOTT, Jr., Lawson B., Wash., D.C.
GRUEN, Victor, LosA	KUCHEL, Thomas H., Senate
GRUENING, Ernest, Senate	KUHNS, William G., General Public Utilities Corp.
GUNTHER, John J., US Conf. of Mayors	KYL, John, Congress
HAAGEN-SMIT, Aire J., Calif. Institute of Tec.	KUPFERMAN, Theodore R., Congress
HAAR, Charles M., HUD	LAGASSE, Alfred B., Ame Soc of Lands- cape Architects
HACKENDAHL, Richard H., Washington, D.C.	LEDERER, Robert F., American Assn. of Nurserymen
HALEY, James A., Congress	LEVEE, Michael, Beverly Hills, Calif.
HALPRIN, Lawrence, S Fran	LOWE, Jeanne R., NYC
HAMILTON, Grade T., Atla	LUCE, Charles F., Consolidated Edison Co.
HANSEN, Clifford P., Senate	MCCARTHUR, Donald M., Washington, D.C.
HANSEN, Julia Butler, Congress	MACKEY, M. Cecil, Transportation
HARTZOG, Jr., George B., Natl Park Service	MAHON, George H., Congress
HASSELL, EEdward W., Commerce	McCLENAHAN, Mabel R., Natl Fed. of Business & Professional Women Clubs
HATFIELD, Mark O., Senate	McCLURE, James A., Congress
HAWORTH, Leland J., Natl Science Founda	McCURDY, William F., Evanston, Ill.
HAYDEN, Carl, Senate	McGOVERN, George, Senate
HEALY, Patrick, Natl League of Cities	McGUIRE, Robert G., Wash., D.C.
HILLENBRAND, Bernard F., Natl Assn. of Counties	McKEE, William F., FAA
HODGES, Luther, Rotary Intl	McQUADE, Lawrence C., Commerce
HOLLANDER, Richard, Washington Daily News	MEANY, George, Wash., D.C.
HOOVER, Theresa, YWCA, NYC	MEEDS, Lloyd, Congress
HORNIG, Roberta, Washington, D.C.	METCALF, Lee, Senate
HOSMER, Craig, Congress	MIDDLETON, John T., HEW
HOUSEMAN, William, House & Garden Magazine	MINK, Patsy T., Congress
HUXTABLE, Ada Louise, NY Times	MOLER, James M., Kiwanis International
IKARD, Frank N., Ame. Petroleum Inst	MONTOYA, Joseph M., Senate
JACKSON, Henry M., Senate	MOORE, Joe G., Jr., Interior
JOHNSON, Alfred E., Wash., D.C.	MOOT, Robert C., SBA
JOHNSON, Carl, Wash., D.C.	MORRIS, Thomas D., Defense
JOHNSON, Harold T., Congress	MORTON, Rogers C.B., Congress
JONES, Charles F., Humble Oil & Refining Co.	MOSS, Frank E., Senate
JORDAN, Len B., Senate	MUSKIE, Edmund S., Senate
	NELSON, Gaylord, Senate

President and Mrs. Johnson invite you to an informal reception at the White House on Friday, March 29, 1968 at five o'clock, honoring the President's Council on Recreation and Natural Beauty and the Citizen's Advisory Committee on Recreation and Natural Beauty. Please present this telegram at the southwest gate. R.S.V.P.
The Social Secretary The White House

ODELL, Jr., Arthur, Charlotte, NCar.	UDALL, Stewart L., Interior
OFFICER, James E., Interior	UDALL, Morris K., Congress
OHARA, James G., Congress	VENNARD, Edwin, Edison Electric Inst
OWINGS, Nathaniel, S Fran	ECKARDT, Wolf Von, Wash., D.C.
PARTRIDGE, Robert, Natl Rural Electric Cooperative Assn.	WAGNER, Aubrey J., Tenn. Valley Authority
PEARCE, Edgar D., General Fed. of Womens Clubs	WARBURTON, Ralph HUD
PENFOLD, Joseph, Izaak Walton League of America	WASHINGTON, Walter E., Wash., D.C.
PERIN, Reuben L., Keep Ame. Beautiful Inc	WEAVER, Robert C., HUD
PERKINS, James E., Natl Tuberculosis Assn	WEESE, Harry M., Chicago, Ill.
POINT, William H., Defense	WEHRLE, Max, Urban Land Institute
POLANCO-ABREU, Santiago, Congress	WHITE, Lee C., Federal Power Commission
POLLOCK, Howard W., Congress	WHITE, Richard, Congress
POOLE, Blucher, Indpls., Ind.	WYATT, Wendell, Congress
PREZIOSO, Sal J., Wash., D.C.	WHYTE, William H., NYC
RADIN, Alex, Wash., D.C.	WILLIAMS, Robert, Ame Inst of Planners
RANDOLPH, Jennings, Senate	WOLOZIN, Harold, Volunteers Digest
REID, Louis, Interior	WOOD, Robert C., HUD
REINECKE, Ed., Congress	ZIMMERMAN, Gordon K., Natl Assn of Soil and Water Conservation
REUTHER, Walter P., Det.	YOUNG, Milton R., Senate
ROCKEFELLER, Laurance S., NYC	
ROWAN, Jan, Reinhold Publishing Corp.	
RUMOSHOSKY, Adam J., Ame Petroleum Inst.	
RYAN, William F., Congress	
SAYLOR, John P., Congress	
SCHEICK, William, Ame Inst of Architects	
SIKES, Robert L.F., Congress	
SITTON, Paul L., Transportation	
SKUBLITZ, Joe, Congress	
SLAYTON, William L., Urban Ame Inc.	
SMITH, C.R., Commerce	
SMITH, Anthony Wayne, Natl Parks Assn	
SMITH, Bromley K., Wash., D.C.	
SMITH, R.E., Hou, Tex.	
SMITH, Jr., Spencer M., Wash., D.C.	
STEIGER, Sam, Congress	
STEINIGER, Edward L., Sinclair Oil Corp.	
STOKES, Carl B., Cleveland, Ohio	
STORY, William S., Wash., D.C.	
TAYLOR, Roy A., Congress	
TOWELL, William E., Sme Forestry Assn.	
TRAIN, Russell E., Conservation Foundation	
TROESTER, Jr., Carl, Ame Assn for Health Physical Education & Recreation	
TUNNEY, John V., Congress	
TURNER, Francis C., Bureau of Public Roads	

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

March 7, 1968

FOR: Joe Califano

FROM: Fred Bohen *Fred Bohen*

EXECUTIVE

FH 170/71*

FH 604

HS2

FH 11-6

ALG

LH

MC

William D. Colman has been working with the Douglas Commission on a half-time basis since February 15th and will work through June 1st under the present arrangement.

At my suggestion, Colman worked this out himself with *Paul* Douglas and Bryant. It was sealed some time ago at a meeting of the three men.

Attachment

*
NATIONAL COMMISSION ON URBAN PROBLEMS
*

Howard E. Shuman
David Walker

Nothing else sent to
Central Files as of 3/18/68
W.R.

RECEIVED
MAR 8 1968
CENTRAL FILES

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

January 19, 1968

FOR: Joe Califano

FROM: Fred Bohen *Fred Bohen*

I have looked into the attached and talked discreetly with Bill Colman about the problems that Senator Douglas' request would bring to Farris Bryant and ACIR.

Colman is unavailable until mid-February, because ACIR is coming out with a study and having a conference on Rural-Urban Balance on February 2-3.

He would be available by his lights and would like to help Douglas from February 15th - July 1st or thereabouts. From what I can determine, Douglas needs his help in organizing the report. Given the complexity of Douglas' task, a well-organized, readable report would be a real asset to us.

I recommend that you call Bryant and see if he will let Douglas borrow Colman from February 15th on. If necessary, the Deputy Executive Director of ACIR, David Walker, could be given an "Acting Executive Director" title, according to Colman.

Attachment

January 20, 1968

Reminder to call Bryant.

3/6
Boken
When does this
stand?
f

12/16 → Bohan
sum
white your views
Joe

NATIONAL COMMISSION ON URBAN PROBLEMS

ROOM 640, 806 15TH ST. N. W., WASHINGTON, D. C. 20005
PHONE: 382-8226

December 4, 1967

The Honorable Joseph Califano
The White House
Washington, D. C.

Dear Joe:

Our Commission is now beginning its detailed work on the substantive recommendations for our final report. We have held hearings in 18 cities across the country. We have over 40 studies underway, almost all of which are directly related to the subjects of building codes, housing codes, zoning and land use, development standards, and state and local government and taxation as spelled out in Section 301 of the Housing Act of 1965. In almost every case those studies not directly related to Section 301 are directly related to the President's charge to us to determine how an adequate supply of housing for Americans with low incomes can be brought about. The studies will generate an abundance of information on a wide variety of relevant subjects. Our next major task is to integrate these materials, bring them into focus, and make our recommendations.

To help accomplish this very large job we hope to draw upon the experience and ability of Mr. William G. Colman who is presently the Executive Director of the Advisory Commission on Intergovernmental Relations.

Mr. Colman has two special qualifications which would be of great help to us. First, he is very knowledgeable about a large number of the subject matters before us. In his present position he has been in charge of studies and reports on such issues as local and State governmental structure, property taxes, building codes, the problems of special districts, and a variety of other subjects affecting States, regions, cities and metropolitan areas. Secondly, he has unusual experience in the administrative job of publishing reports similar to those which we must organize and publish. These are unique qualifications.

We therefore want to ask for your help in making his services available to us over much of the remaining period of the life of our Commission. While it might not be possible to have the full-time services of Mr. Colman, we hope he might be able to work with us for at least half to three-quarters of his time and for at least the period between the first and the middle of the year. If you would be willing to ask Governor Farris Bryant to release him to us under such conditions that would be helpful to us indeed.

CODES, ZONING, TAXATION, DEVELOPMENT STANDARDS AND LOW-COST HOUSING

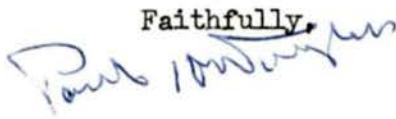
RECEIVED
JOE CALIFANO, JR.

1967 DEC 5 AM 9 20

Cont. page 2

With best wishes.

Faithfully,

A handwritten signature in blue ink, appearing to read "Paul H. Douglas", written over the word "Faithfully".

PAUL H. DOUGLAS
Chairman

and

A handwritten signature in blue ink, appearing to read "Howard E. Shuman", written over the word "and".

HOWARD E. SHUMAN
Executive Director

Biographical Data

on

Wm. G. Colman

Wm. G. Colman was born and reared in the State of Missouri and now resides in Maryland. He was educated at the University of Missouri, receiving a Master's degree in political science, and did additional graduate work at the University of Chicago.

He worked in the State governments of Missouri, Louisiana, and Oregon, where he established and administered civil service systems.

During the period 1947-1954 he held a number of technical and executive positions with the Department of State, the foreign aid agencies, and the Office of Defense Mobilization.

In 1954-55 he served as Assistant Director of Research for the "Kestnbaum" Commission on Intergovernmental Relations, and later as Executive Assistant to the Director of the National Science Foundation. Since 1960, he has been Executive Director of the Advisory Commission on Intergovernmental Relations.

He served in the Navy in World War II and is presently active in the Naval Reserve, with the rank of Commander.

A.C.I.R. REPORTS

<u>Series</u>	<u>Date</u>	<u>Title</u>
A-1	1/61	Coordination of State and Federal Inheritance, Estate and Gift Taxes.
* A-5	7/61	Gov't structure, organization, and planning in metropolitan areas.
A-7/s	6/61	Intergovernmental cooperation in Tax Administration.
* A-9	9/61	Local Property Taxes and the Coordinating role of the State.
* A-10	9/61	State Constitutional and Statutory Restrictions on Local Government debt.
* A-11	6/62	Alternative Approaches to Governmental Reorganization in Metro. Areas.
* A-12	10/62	State Const. and Stat. Restrictions upon the Structural, Functional and Personal Powers of Local Govt.
* A-13	10/62	Intergov'tal Responsibilities for Water Supply and Sewage Disposal in Metropolitan Areas.
A-15	12/62	Apportionment of State Legislatures
A-16	3/63	Transferability of Public Employee Retirement Credits Among Units of Govt.
* A-17	6/63	Role of the States in Strengthening the Property Tax, Vol. I & II
A-18/s	6/63	Industrial Development Bond Financing
A-19/s	1/64	Role of Equalization in Fed. Grants (s = grants enacted by 88th Cong/II)
A-21	5/64	Statutory & Admin. Controls Associated with Fed. Grants for Pub. Assist.
* A-22	5/64	The Problem of Special Districts.
A-23	9/64	Intergov'tal Aspects of Documentary Taxes.
A-24	9/64	State-Federal Overlapping in Cigarette Taxes.
* A-25	2/65	Metro., Social & Econ. Disparities: Implications for Intergov'tal Relations in Central Cities & Suburbs
* A-26	1/65	Relocation: Unequal Treatment of People & Business Displaced by Gov'ts.
A-27	10/65	Federal-State Coordination of Personal Income Taxes.
* A-28	1/66	Building Codes: A Program for Intergov'tal Reform.
* A-29	4/66	Intergov'tal Relations in the Poverty Program.

- * M-15/s 5/62 Factors Affecting Voter Reactions to Gov'tal Reorg. in Metro. Areas.
- * M-16 10/62 Measures of State & Local Fiscal Capacity and Tax Effort.
- M-17 6/65 The A.C.I.R.
- * M-21 9/63 Performance of Urban Functions: Local and Area-wide.
- M-23/s 7/64 Tax Overlapping in the U. S. 1964
- M-26 1/65 State Technical Assistance to Local Debt Management.
- * M-32 8/66 Metropolitan Councils of Governments .
- M-33 8/66 1987 State Legislative Program of the A.C.I.R.

Summary of CR A-6, 8/65: State & Local Taxation of Privately Owned Property
Located on Federal Areas.

Summary of CR A-3 plus Supplement: Investment of Idle Cash Balances by State
and Local Gov'ts. (Summary 8/65, Sup. 1/65)

In preparation - Fiscal Balance in the American Federal System

* Revised.

EXECUTIVE

September 13, 1967

ND 9-8

FG 125-5

ND 9/W*

FG 170/N*

Dear Paul:

★ LEW
Thank you for your personal report on
General Walt. I share your great regard
for his rare abilities. You can be
confident that they will not be overlooked.

Sincerely,

Honorable Paul H. Douglas
★ National Commission on
★ Urban Problems
806 15th Street, Northwest
Washington, D. C. 20005

LBJ:CM:pcs

RECEIVED
SEP 15 1967
GENERAL FILES

EXECUTIVE

FG647

(4)

FG170/N*

FG11-3

THE PRESIDENT'S COMMITTEE ON URBAN HOUSING

1816 16TH STREET, N.W.
WASHINGTON, D. C. 20036

August 19, 1967

Dear Senator Douglas:

On behalf of the Committee, and personally, I am grateful to you for joining us at dinner last Tuesday and for your interest and support in working in close liaison together on our respective assignments.

I believe it was important that our own Committee had the opportunity to benefit from your advice and counsel at this early stage in our existence. While there are bound to be some unavoidable areas of overlapping efforts, you may be sure that our Executive Director, Howard Moskof, will remain in close contact with Mr. Shuman for purposes of sharing information and keeping him advised of our plans for assembling data.

After becoming better acquainted with the magnitude of your assignment, it is quite clear to us that you have earned our nation's continuing respect and gratitude for your dedication to serving our country.

Sincerely,

Edgar F. Kaiser
Chairman

The Honorable Paul H. Douglas
Chairman, National Commission
on Urban Problems
806 15th Street, N. W.
Washington, D. C. 20005

cc: Mr. Joe Califano ✓
The Honorable Robert C. Weaver

RECEIVED
AUG 28 1967
CENTRAL FILES

Nothing else sent to
Central Files as of 9/1/67

EF
LCL
has seen

EXECUTIVE
FG170/N*

②

NATIONAL COMMISSION ON URBAN PROBLEMS

ROOM 640, 806 15TH ST. N. W., WASHINGTON, D. C. 20005
PHONE: 382-8226

July 24, 1967

Honorable Lawrence E. Levinson
Deputy Special Counsel to the
President
The White House
Washington, D. C.

Dear Mr. Levinson

I am enclosing a copy of the material I have sent to Joe Califano on the studies which have been authorized by the Commission. I think you will find that they conform very closely to the Section 301 requirements and to the President's charge to the Commission on January 12th.

I would be delighted to talk to you about our progress at your convenience.

With best wishes.

Sincerely

Howard E. Shuman
Executive Director

Enclosure

HES;dp

RECEIVED
JUL 27 1967
FBI FILES

CODES, ZONING, TAXATION, DEVELOPMENT STANDARDS AND LOW-COST HOUSING

Studies Authorized by National Commission on Urban Problems

Zoning and Land Use

Authority:

"The Congress finds that the general welfare...requires that local authorities be encouraged and aided to prevent slums, blight, and sprawl...."

"The Congress further finds that there is a need to study...zoning... and development standards...."

"The Housing and Home Finance Administrator is therefore directed to study the structure of...

(2) State and local zoning and land use laws...."

---Section 301, The Housing Act of 1965

"The Commission will report to the President and to the Congress.

Its charter is twofold:

First: to work with the Department of Housing and Urban and conduct a penetrating review of zoning...."

---President Johnson, January 12, 1967

Studies:

1) Introducing Regionalism into Land Use Control.

(A study of the conflict between local autonomy and regional needs and goals with respect to zoning and land use controls.)

2) New Techniques in Land Use and Development Controls.

(A study of innovative devices especially in new towns and developments with special reference on how they help to avoid sprawl and blight.)

3) The Problems of Land Assembly.

4) Land Value Trends.

(An analysis of land value trends over time, and land value determinants, i.e., zoning changes, highway and irrigation programs, speculation, etc.)

5) Zoning in the Suburbs.

(Case studies with special reference to costs, and the effects of large lot zoning.)

6) Zoning in the Central City.

(A study with special reference to increasing costs and how nonconforming uses inhibit redevelopment.)

7) Zoning as an Exclusionary Device.

(Case study of the use of zoning to exclude "undesirables.")

Building Codes---Housing Costs, Technology and Design

Authority:

"The Congress finds that the general welfare of the Nation requires that local authorities be encouraged and aided to provide for decent, durable housing...."

"The Congress further finds that there is a need to study...building codes...and development standards in order to determine how...private enterprise can be encouraged to serve as large a part as (it) can of the total housing and building need...."

"The Housing and Home Finance Administrator is therefore directed to study the structure of

(1) State and local urban and suburban housing and building laws, standards, codes, and regulations and their impact on housing and building costs, how they can be simplified, improved, and enforced, at the local level and what methods might be adopted to promote more uniform building codes and the acceptance of technical innovations including new building practices and materials."

---Section 301, Housing Act of 1965

"The Commission will report to the President and to the Congress. Its charter is twofold:

First: to work with the Department of Housing and Urban Development and conduct a penetrating review of...building codes...."

---President Johnson, January 12, 1967

Studies:

1) The Impact of Local Building Codes on Housing Costs.

(A study of selected metropolitan areas of building codes and their effects on the costs of construction.)

2) An Analysis of the Structure of Building Codes.

(Purpose, to determine how codes may be simplified in structure and conduct.)

3) An Analysis of Building Code Administration.

(A study with special reference to achieving more uniform administration and training.)

4) Analysis of the Building Industry.

(A study of the current state of the building industry and its capacity to meet the total housing and building need.)

5) Building and Urban Technology.

(A review of industry's potential in meeting the need to increase the housing inventory and improve the urban environment.)

6) Development Standards and the Urban Design Process.

(A review of development standards and the urban design process, their effects upon housing and the urban environment, with recommendations for improvements.)

Housing Programs, Including Housing Codes

Authority:

"The Commission will report to the President and to the Congress.

Its charter is twofold:

...

Second: to recommend the solutions, particularly those ways in which the efforts of the Federal government, private industry, and local communities can be marshalled to increase the supply of low-cost decent housing."

---President Johnson, January 12, 1967

"The Congress further finds that there is a need to study housing... codes...."

---Section 301, The Housing Act of 1965

Studies:

1) An Analysis of Housing Needs.

(A study of the existing housing inventory and needs and the efforts needed to meet those housing needs.)

2) Evaluation of Subsidies and Other Incentives to Induce Low and Moderate Income Housing.

(Description and analysis of existing programs; appraisals of relative needs for each; and the role of various groups and programs in increasing the supply of housing for low and moderate income groups.)

3) A Study of Policies Related to the Occupancy of Subsidized Housing.

(A study to identify the problems which prevent subsidized housing from adequately fulfilling the needs of low and moderate income families. It would also analyze means of securing community acceptance of subsidized housing.)

4) Housing Codes.

(A definitive study of housing codes, their adequacy and administration, and their importance in helping to provide a decent home in a suitable living environment for all Americans.)

Governmental Structure and Finance

Authority:

"The Congress further finds that there is a need to study...tax policies...."

"The Housing and Home Finance Administrator is therefore directed to study the structure of...

(3) Federal State, and local tax policies with respect to their effect on land and property cost and on incentives to build housing and make improvements in existing structures."

---Section 301, Housing Act of 1965

"The Commission will report to the President and to the Congress.

Its charter is twofold:

First: to work with the Department of Housing and Urban Development and conduct a penetrating review of...taxation...."

---President Johnson, January 12, 1967

Studies:

1) Demographic Developments.

(This study is to provide an authoritative, reasoned summary of recent and prospective trends in the scale, location, and composition of urban population in the United States.)

2) Urban Property Taxation.

(This study will pertain to property taxes, with special reference to housing and to urban government financing. It will summarize key data, review various major problems and proposals for property tax "reform," and offer a set of suggested recommendations for the Commission's consideration.)

*3) Federal Taxation in Relation to Housing.

(This study will summarize data and major issues on this subject, and will include suggestions for Commission action.)

*In cooperation with Housing Program Studies

4) State and Federal Financial Assistance for Urban Government.

(As tentatively planned, this would be a background study, summarizing trends and alternative forms for intergovernmental financial aid, recent major proposals on the subject, and factors affecting the choice among various types of grant provisions.)

5) Lessons From School District Reorganization for Other Adjustments in Urban Government Structure.

(A study of the school district reductions to determine if there are lessons applicable to reducing the number of other urban jurisdictions.)

Social Problems

Authority:

"The Congress finds that the general welfare of the Nation requires that local authorities be encouraged and aided to prevent slums, blight, and sprawl...and provide for decent, durable housing so that the goal of a decent home and a suitable living environment for every American family may be realized as soon as feasible."

---Section 301, Housing Act of 1965

"No greater challenge faces America than the future of its cities."

"The problems are deeply rooted. They are as old as the cities from which they grow."

"We have learned that difficulties borne from generations of decay and neglect do not yield to quick or easy solutions."

---President Johnson, January 12, 1967

Studies:

- 1) The Problems of Housing the Large Poor Family.

(This study to be carried out in conjunction with Housing Program study number three.)

- 2) An Analysis and Description of the Ghetto.

(A study of the economic, social and political structure of the ghetto largely pulled together from existing sources.)

- 3) A Study of Creative Community or Neighborhood Organization.

(A study of the importance of developing a sense of Neighborhood and Community organization and the means by which this can be achieved.)

MTI

EXECUTIVE
FGI 70/N *

★
NATIONAL COMMISSION ON URBAN PROBLEMS

ROOM 640, 806 15TH ST. N. W., WASHINGTON, D. C. 20005
PHONE: 382-8226

June 14, 1967

Honorable Joseph A. Califano, Jr.
Special Assistant to the President
The White House
Washington, D. C.

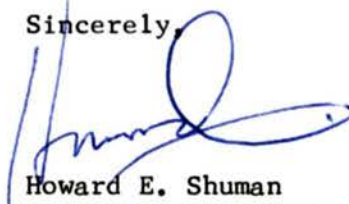
Dear Mr. ^{Joe}Califano:

At our Commission meeting and hearing in Pittsburgh last Friday and Saturday, the Commission decided to hold two days of hearings in Detroit on the 28th and 29th of July in lieu of a hearing in Cleveland on the 28th and in Detroit on the 29th.

This action was taken in particular because of the enclosed letter from Mayor Cavanagh indicating that he could not be present on the 29th. We are going to Detroit a day early to hear from him and to examine the large amount of cooperative housing in Detroit as well as the new mass-produced housing sponsored by the Archdiocese of Detroit.

With best wishes.

Sincerely,



Howard E. Shuman
Executive Director

Enclosure

HES;dp

RECEIVED
JOE CALIFANO, JR.

1967 JUN 16 PM 12 09

City of Detroit

EXECUTIVE OFFICE

JEROME P. CAVANAGH
MAYOR

May 3, 1967

The Honorable Paul H. Douglas
Chairman
National Commission on Urban Problems
Room 640, 806 15th Street, N. W.
Washington, D. C.

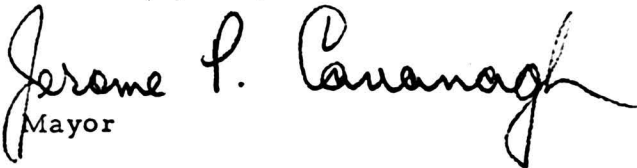
Dear Senator Douglas: *

I am in receipt of your letter of April 24 outlining the plans of the Commission to hold hearings in eighteen cities across the country.

I am pleased to learn that you plan to come to Detroit. However, I want to call to your attention that the National League of Cities will be holding its annual convention in Boston, July 29 - August 2, and I and many of my department heads will be attending that meeting. In addition, the National Association of Counties will be holding its convention in Detroit on those dates.

If at all possible, it would be appreciated if your hearings in Detroit could be scheduled a week or two later. Thank you for your consideration.

Sincerely yours,


Mayor

JPC/hmo

BB/je C
40

WW

EXECUTIVE (2)
505
FG-170/NA

THE WHITE HOUSE
WASHINGTON

April 26, 1967
8:10 p.m.

* National Commission
on Urban Problems

Mr. President:

Joe Califano says the Douglas Commission on Codes, Zoning and Taxation (Urban Problems) will be meeting here on May 12 and 13 (Friday and Saturday).

On the 12th, they'll be in Room 459, EOB; on Saturday, the 13th, they will leave at 8:00 a.m. for a meeting in Baltimore, which will be their last meeting in the Washington area until some time in September.

Shall Califano arrange for a reception in the White House Mess on Friday night, May 12? (The President's schedule is free that evening).

YES _____ NO ✓

Marvin

Mrs. Enger - Sen. Douglas' stopp
notified
11:40, 4/27/67
de
128-21264

BBJ
J
EXECUTIVE (2)

*FG170/N**

THE WHITE HOUSE
WASHINGTON

1
April 24, 1967
Monday, 3:45 p.m.

FOR THE PRESIDENT

FROM Joe Califano *JC*

Paul Attached is a status report on Senator
Douglas' work on the National
Commission on Urban Problems.

Attachment

RECEIVED
MARVIN WATSON

1967 APR 25 AM 9 34

7 APR 24 PM 4 04

RECEIVED

APR 27 1967

CENTRAL FILES

National Commission on Urban Problems
806 - 15th Street, N.W., Suite 640
Washington, D.C. 20005

PROGRESS REPORT
March 15, 1967

The Commission was appointed Jan. 12, 1967, under the chairmanship of Paul H. Douglas.

Between Feb. 9 and Mar. 11, the entire Commission met for four full days of meetings in Washington, with virtually complete attendance.

Twenty expert witnesses have addressed and been quizzed by the Commission on the subjects of building codes, taxes and revenues, housing codes, land use and zoning, low-cost housing and renewal.

A staff has been assembled. The Commission has moved from temporary to permanent headquarters.

Plans for public hearings have been set in motion.

The Commission has taken two tours, and each Commissioner has received more than a dozen reports on topics vital to the Commission's task.

Meetings

Feb. 9. Organizational meeting.

Feb. 25. Discussions of building codes, taxation, housing codes.

Mar. 10-11. Discussions of zoning and other land use regulations; low-cost housing; urban renewal. Also tours of Washington's Southwest Urban Renewal area and of Claridge Towers, a "turnkey" project for the elderly.

Expert Witnesses and Speakers

Organizational meeting:

Joseph A. Califano, Special Assistant to the President
Robert C. Weaver, Secretary, Department of Housing and Urban Development
H. Ralph Taylor, Assistant Secretary HUD
Remarks by HUD Assistant Secretaries Philip N. Brownstein, Charles M. Haar, and Dwight A. Ink

Building Codes:

James H. Pickford, Senior Analyst, Advisory Commission on Intergovernmental Relations
Robert M. Dillon, Executive Director, Building Research Advisory Board

Taxation and Local Government Revenues

Morris Beck, Professor of Economics, Rutgers University
 Alan Manvel, Chief of Governments Division, Bureau of the Census

Zoning and Other Land-Use Regulations

Dennis O'Harrow, Executive Director, American Society of Planning Officials
 Jack Noble, Planning Consultant to Puerto Rico

Urban Renewal

Thomas Appleby, Executive Director, D.C. Redevelopment Land Agency
 Anna Miller, Special Assistant to the Director, DC RLA

Housing Codes

Frank P. Grad, Professor of Law, Columbia University

Low-Cost Housing

Mary Nenno, Associate Director for Program Planning and Research,
 National Association of Housing and Redevelopment Officials
 Edward Aronov, Executive Director, National Capital Housing Authority

Lunch Speakers and other Special Sessions

Robert C. Wood, Under Secretary, Department of Housing and Urban Development
 William L. Slayton, Executive Director, Urban America
 Dr. Leonard Duhl, Special Assistant to the Secretary, HUD

Technical Material Distributed to all Commissioners

Building Codes: A Program for Intergovernmental Reform (Advisory Commission for Intergovernmental Affairs, 1966)

Housing Codes and Their Enforcement (A study for HUD, Legislative Drafting Research Fund, Columbia University, 1966)*

Tax Policy and Urban Redevelopment: An Evaluation of Federal, State and Local Incentives for Investment in Urban Real Estate (Background paper for HUD by Prof. Morris Beck, Rutgers University, 1966)*

Building Codes in the United States (Paper for the Commission written by Commission Member David L. Baker, 1967)

Building Codes and the Producers of Building Products (by Douglas Parsons for the Producers' Council, Inc., 1966)

Report on Model Codes (Joint Committee on Building Codes - prepared for HUD, 1966)*

A Report on the Local Administration of Building Codes (Public Administration Service, 1966)

Problems of Zoning and Land-Use Regulation in the United States (American Society of Planning Officials report for HUD, 1966)*

Specification- Versus Performance-Type Building Codes (Building Research Advisory Board, for National Academy of Sciences and HUD, 1966)*

Planned-Unit Development (FHA Land Planning Bulletin No. 6, 1964)

Land-Use Intensity Standards, the LIU Scale and Zoning (by Byron R. Hanke, FHA, 1966)

*These studies were prepared in anticipation of the creation of the National Commission on Urban Problems

Plan for the Valleys (Green Spring and Worthington Valley Planning Council, 1964)

Census data (prepared by Alan Manvel, 1967)

The Conflict Between Regional Goals and Local Land Use Controls (Study for HUD by Ross, Hardies, O'Keefe, Babcock, McDugald and Parsons, 1966) *

Claridge Towers (Specifications of low-rent elderly housing project under "turnkey" method, National Capital Housing Authority, 1966)

Packet of materials on Southwest Washington Urban Renewal, provided by D.C. Redevelopment Land Agency: Community Services and Family Relocation (1964); Annual Report (1965); Southwest Renewal Area data sheets (1967); Shaw School Sites proposals (1966); Where Are They Now? (Health and Welfare Council, National Capital Area, 1966); and other brochures

The Zoning Game - Municipal Practices and Policies, by Richard F. Babcock (University of Wisconsin Press, 1966)

Staff

Under the direction of Howard E. Shuman, Executive Director, and Mrs. Jane C. Enger, Executive Secretary, a large portion of the staff has been hired. Many of the staff are already on board full time, and others will be shortly. The staff includes specialists in housing codes, urban renewal, building codes, housing law, taxation, public housing, zoning and land use, social problems, relocation, community development and public relations.

Firm Future Plans

Next meeting--Chicago, Apr. 6 and 7.

Public Hearings--The first hearing is expected to be held in Baltimore in May with others in many parts of the country continuing through the summer.

A Working Commission

Most sessions have consisted of two twenty-minute presentations by experts. The special studies which have been reproduced and distributed and the expert witnesses have served as the starting point for spirited and probing discussions by members of the Commission. The Commission members combine a wide variety of specialized talents in urban affairs and have themselves brought a wealth of information and perspective into these discussions. They have raised important questions not only about the particular topics but also about the way these matters fit into the whole urban picture.

*See footnote, page 2

②
EXECUTIVE
FG 170/N*

X★
NATIONAL COMMISSION ON URBAN PROBLEMS
806 15th Street, N.W. Suite 640
Washington, D. C. 20005

March 31, 1967

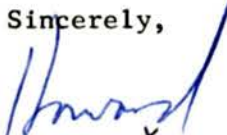
Honorable Lawrence E. Levinson
Deputy Special Counsel to the
President
The White House
Washington, D. C.

Dear Mr. ^{Larry} ~~Levinson~~:

I want you to have the enclosed biographical sketches of the staff members of the Commission. Everyone will be on board full time by the 10th of April.

With best wishes.

Sincerely,


Howard E. Shuman
Executive Director

Enclosure

HES;dp

NATIONAL COMMISSION ON URBAN PROBLEMS

The Staff

HOWARD E. SHUMAN, Executive Director

Mr. Shuman, administrative assistant to Senator Paul H. Douglas for the past six years, was previously legislative assistant to the senator. An economics instructor at the University of Illinois before coming to Washington, Shuman drafted reports for the Senate Finance Committee, the Senate Banking and Currency Committee and the Joint Economic Committee. He has written on economics and political science and has written for The New Republic, Commonweal, English Speaking World, Oxford Isis, Current Economic Comment and the American Political Science Review. He received the Silver Pen Award for an article on civil rights. His academic background includes B.S. and M.A. degrees from the University of Illinois, B.B.A. from the University of Michigan, and B.Litt. from Oxford University, England. He was the third American in one hundred and thirty years to be elected president of the Oxford Union Society, Oxford's prestigious debating society.

GORDON E. HOWARD

Since 1962, Mr. Howard has been Assistant Commissioner for Program Planning, for the Urban Renewal Administration. Besides serving as policy advisor to the URA commissioner, he was responsible for developing renewal legislation, for evaluation and statistical programs, and for demonstrations and experiments. For three years he was deputy executive director, D. C. Redevelopment Land Agency, helping manage one of the largest and most comprehensive renewal programs in the nation. He has also served as Acting Chief, Appalachian Division, of the Area Redevelopment Administration; URA area supervisor for the Midwest, Northeast and East; head of URA's economic development section; regional economist, Federal Public Housing Authority; and principal urban planner, National Housing Agency. He also has experience in mortgage loan work, veterans housing, land use surveys and urban research. He has served as assistant to the director of the American Society of Planning Officials. Mr. Howard received an A.B. from the University of Chicago, and pursued graduate studies in land-economics and planning at the University of Wisconsin, where he earned Phi Beta Kappa.

ALLEN D. MANVEL

Mr. Manvel, comes to the Commission from the U.S. Bureau of the Census, where he was chief of the Governments Division. In 1961, he was on leave to serve as Assistant Director (for metropolitan areas) on the Advisory Commission on Intergovernmental Relations. Previously he was Principal Administrative Analyst, Bureau of the Budget; Acting State Budget Director, state of Illinois; consultant to the United Nations fiscal division; director of a special commission on a statistical program for New York for the Russell Sage Foundation; and lecturer in public administration at George Washington University and the U.S. Department of Agriculture graduate school. He has written on state aid to schools, budgeting and a wide range of topics for the National Tax Journal, State Government, Public Management, Municipal Finance and other specialized journals. He did undergraduate work at Wheaton College and Occidental College, and graduate studies at the University of Chicago and Harvard.

DAVID M. PELLISH

Mr. Pellish is chief of the Bureau of Project Development for New York City's Housing and Redevelopment Board. In this position, he manages 42 urban renewal projects. For three years before taking this city job in 1964, he directed a housing codes study for the State of New York. After reviewing U. S. and Canadian housing and building codes, he wrote the final report, "A Comprehensive Model Housing Code." He has had his own architect-planning practice, designing residential, institutional and commercial establishments; preparing land-use surveys and other material for zoning cases, and consulting on master plans and related work. He earned a B.A. from Brooklyn College, studied design at the Illinois Institute of Technology, and earned masters degrees in both architecture and city planning from the Massachusetts Institute of Technology.

WALTER RYBECK

Washington Bureau Chief of the Cox Newspapers and the Dayton Daily News correspondent since 1961, Mr. Rybeck was editorial writer on the Dayton paper specializing in urban affairs for eight years. Earlier he was a reporter in Fairmont, West Virginia, state editor in Columbus, Ohio, and a columnist from South America. He organized a symphony and little theater in Fairmont; started annual Outdoor Education Conferences in Yellow Springs, Ohio; helped start urban renewal and a metropolitan studies organization in Dayton; organized research on property taxation and renewal in Dayton, and initiated a group in the American Institute of Planners to focus on new tools for land-use regulation. He has written extensively on overlapping jurisdictions, land speculation, cultural development and racial segregation as they affect the dynamics of cities. He earned a bachelor's degree in economics and political science at Antioch College.

FRANK THOMAS DeSTEFANO

Before he joined the Commission, Mr. DeStefano was assistant director, National Association of Housing and Redevelopment Officials, with responsibility for housing code matters. He also worked in the areas of low-cost housing, renewal and public housing during his four years with NAHRO. As an analyst in the Housing and Home Finance Agency, he worked primarily with data on the housing market, mortgage analysis, residential repair, and default-foreclosure problems. With the Boston Municipal Research Bureau, he studied municipal expenditures throughout the metropolitan area and helped devise computer projections of this data. He assisted with urban research at the Massachusetts Institute of Technology and the University of California (Berkeley), where he received his bachelor's degree.

JOHN H. NOBLE

Since last September, Mr. Noble has been preparing land-use policies and zoning regulations for Puerto Rico with the firm of Smith, Haines, Lundberg and Waehler. As assistant director, American Society of Planning Officials, he developed special reports on innovations in land-use controls, state planning laws, model statutes on land use, outdoor advertising, and zoning of public property. He also edited "Zoning Digest," summarizing court cases on land-use controls. In 1965-1966, he served on the White House task force on urban problems. He earned a B.A. from Oberlin College, an LL.B., magna cum laude, from Harvard Law School, and studied city planning for a year at the Royal Academy of Fine Arts, Copenhagen.

WALTER L. SMART

Mr. Smart is the director of family relocation for the Boston Redevelopment Authority. In this position since 1961, he has been in charge of helping families displaced from four urban renewal areas and responsible for social programs connected with the renewal work.

Earlier, in Philadelphia, he was director of community organization for the United South End Settlements and then the relocation director for the Germantown Settlement House. He did undergraduate work at Morehouse and Miles Colleges, and earned his master's degree in social work at Atlanta University.

STANLEY D. HECKMAN

As an attorney with the Washington law firm of Arent, Fox, Kintner, Plotkin & Kahn for the past two years, Mr. Heckman has dealt with real estate development questions of eminent domain and zoning. An honor graduate and Phi Beta Kappa of George Washington University, he received an LL.B., magna cum laude, from Harvard Law School, and attended the London School of Economics for a year as a Knox Fellow.

MRS. JANE CAREY ENGER, Administrative Officer

Mrs. Enger, who will serve as chief office administrator of the Commission and as secretary to the chairman, has been secretary to Mr. Douglas for the past fifteen years. She was educated at Mundelein College.

Other research-clerical assistants are Miss Catherine Hartigan, graduate of Catholic University; Mrs. Anne Slattery Healy, with a bachelor's degree from Northwestern University and a master's degree from Georgetown University; Mrs. Nancy Stewart, who attended the University of Maryland; Miss Sone Takahara, a graduate of Carleton College with experience in the State Department; and Mrs. Patty A. Tirana, a graduate of Wellesley.

Mrs. Mary R. Carlsen is an administrative officer for the Department of Housing and Urban Development who is serving as liaison between HUD and the Commission for its many housekeeping and personnel matters.

BB/df
MEMORANDUM

THE WHITE HOUSE
WASHINGTON

EXECUTIVE (3)

FG-170/NA

PR 18-3

10:55 a.m., Thursday
March 2, 1967

FOR THE PRESIDENT

FROM Joe Califano *JCF*

Attached is a biography on Alexander ^xFeinberg, the person whom the Homebuilders want added to the Douglas Commission. An FBI name-check has been made, and he is acceptable to Douglas.

I recommend that Feinberg be added to the Commission. If you approve, we will announce this this afternoon or tomorrow, using the press release which is also attached.

Approve ✓

Disapprove _____

Attachments

FOR THIS WEEK END

** National Commission On Urban Problems*

RECEIVED
MR. MARVIN WATSON

1967 FEB 30 AM 11 30

RECEIVED
MAR 6 1967
CENTRAL FILES

BIOGRAPHY

ALEXANDER FEINBERG
622 Cooper Street
Camden, New Jersey 08108

PERSONAL DATA

Born 1908, Philadelphia, Pennsylvania
Resident of New Jersey
Married to Evelyn R. Feinberg
Graduate of Dickinson Law School
Admitted to the Bar in 1934
1942-46 -- Served in U.S. Navy, going from Ensign to
Lieutenant; most of service aboard Destroyer Escorts

CURRENT ACTIVITIES

Since 1934, Practicing Attorney in the same firm:
Evoy and Feinberg
General Counsel to the New Jersey Expressway Authority
In the Home Building Business actively for the last 10 years
General Counsel for the New Jersey Home Builders Association
for 20 years
Specialist in Zoning and Planning Law, frequently serving as
Special Counsel for other attorneys in these fields

PAST EXPERIENCE

1950-53 -- Assistant U.S. District Attorney
Member of Governor Meyner's Advisory Planning Commission and
a Member of the Commission which drafted the state enabling
act for planning in 1950

The President today announced the appointment of Alexander Feinberg to the National Commission on Urban Problems. Mr. Feinberg is presently General Counsel of the New Jersey Home Builders Association and a specialist in housing and urban affairs. His biography is attached.

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

March 2, 1967

TO: Joe Califano

FROM: Jim Gaither *JCG*

Attached is a press release on the appointment of Feinberg to the Douglas Commission. I have informed Howard Shuman of the appointment and its possible announcement today. If this appears acceptable, I suggest that you send it on to George Christian.

THE WHITE HOUSE
WASHINGTON

February 23, 1967

For: Joe Califano
From: Jake Jacobsen *JJ*

Here's a bio on Alex Feinberg. This
is the man the Homebuilders want to
put on the Commission on Zoning,
Taxation and Codes -

*Given to Mildred
on 2/24
for name check*

February 24, 1967

FOR Mildred Stegall

FROM Joe Califano

Could you please give us a name check on
Mr. Feinberg.

*Name check
okay per Mildred
2/24*

BIOGRAPHY

ALEXANDER FEINBERG
622 Cooper Street
Camden, New Jersey 08108

PERSONAL DATA

Born 1908, Philadelphia, Pennsylvania
Resident of New Jersey
Married to Evelyn R. Feinberg
Graduate of Dickinson Law School
Admitted to the Bar in 1934
1942-46 - Served in U. S. Navy, going from Ensign to
Lieutenant; most of service aboard Destroyer Escorts

CURRENT ACTIVITIES

Since 1934, Practicing Attorney in the same firm:
Evoy & Feinberg
General Counsel to the New Jersey Expressway Authority
In the Home Building Business actively for the last 10 years
General Counsel for the New Jersey Home Builders Association
for 20 years
Specialist in Zoning and Planning Law, frequently serving as
Special Counsel for other attorneys in these fields

PAST EXPERIENCE

1950-53 - Assistant U. S. District Attorney
Member of Governor Meyner's Advisory Planning Commission and
a Member of the Commission which drafted the state enabling
act for planning in 1950
Democratic Candidate for Congress in 1958; lost by a small
margin in an election with some 200,000 votes
Recommended for appointment as Federal Judge in early 1960
by Senator Harrison Williams; cleared for this by the
New Jersey and American Bar Associations but decided to
withdraw from consideration preferring to continue
professional and business activities

EXECUTIVE

FA 170/11*

3

ew/ef

X
NATIONAL COMMISSION ON URBAN PROBLEMS
X

806 15th Street, N.W. Suite 640
Washington, D. C. 20005

March 1, 1967


Mr. Joseph Califano
Special Assistant to the President
The White House
Washington, D. C.

Dear Joe,

I am enclosing a copy of a letter I have just sent to Secretary Weaver. I think it is of great importance that we get an extension and that it be done soon.

With best wishes,

Faithfully,



Paul H. Douglas
X

PHD:hst

RECEIVED
MAR 9 1967
CENTRAL FILES

RECEIVED
JOE CALIFANO, JR.

1967 MAR 3 AM 8 58

NATIONAL COMMISSION ON URBAN PROBLEMS

806 15th Street, N.W. Suite 640
Washington, D. C. 20005

March 1, 1967

Honorable Robert C. Weaver
Secretary
Department of Housing and Urban Development
600 Normandy Building
Washington, D. C.

My dear Mr. Secretary:

At the first meeting of the National Commission on Urban Problems the Commission decided that a six month extension in the time period for making its final report must be requested from the Congress.

Presently the report is due in March of 1968, just a year from now. In addition, we are obligated to present to you, 60 days ahead of that date, a report and detailed studies in order that you may meet your obligation under Section 301 of the Housing Act of 1965. That gives us only ten months from now to act. It is therefore essential that we ask for and receive a six month extension. I know that you agree with us on this subject.

However, may I also urge that such an extension be asked for soon. In my opinion we should not wait for a general housing bill which might not be enacted until next fall. It is important that we know very soon what amount of time we have.

It is my personal judgment that if we were to enlist the support of the key House and Senate members--and I would be very happy to help on this--that we should get an extension passed in a relatively short time.

With best wishes,

Faithfully,

Paul H. Douglas

18070

February 23, 1967

Dear Paul:

Douglas

Now that the Commission is organized, I want to tell you and the other members how pleased I am that you have begun your vitally important work.

The functions of the ^{xx}National Commission on Urban Problems, whose establishment I announced on January 12, 1967, will be:

- To conduct a thorough review of zoning, housing and building codes, taxation and development standards, working with the Department of Housing and Urban Development, and
- To recommend ways in which the efforts of the Federal Government, private industry, and local communities can be marshalled to increase the supply of low-cost decent housing.

I understand that you and Secretary Weaver are making arrangements under which the Commission's studies will be financed, and will serve the purpose of fulfilling the Secretary's statutory responsibility to make recommendations relating to codes, zoning, taxation, and development standards, under Section 301 of the Housing and Urban Development Act of 1965 and other statutes. I know that your Commission will make good use of the funds provided by Congress.

RECEIVED
FEB 27 1967
CENTRAL FILES

The Commission is embarking upon a challenging task -- to identify and solve some of the difficult problems which now beset our cities -- and to help make them better places for our citizens to live and work.

I am looking forward to receiving the Commission's report.

Sincerely,

Honorable Paul H. Douglas
Chairman
National Commission on Urban Problems
Washington, D. C.

LBJ:LEL/lbs

Sent - 2/24/67 - To: Shoreham Building
806 - Fifteenth Street, N. W., Suite 640

copy to Secy. Weaver - 2/24/67 - 18071

THE WHITE HOUSE
WASHINGTON

Mr. Hopkins -

Should go out
today - Pls send
copy of ltr to
Sey Weaver,
~~Done~~ with Regt.

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

7:55 p.m., Thursday
February 23, 1967

FOR THE PRESIDENT

FROM Joe Califano 

The Douglas Commission on Codes, Zoning, Taxation and Development Standards has held its first meeting and is now moving into the substance of its work.

Although you announced the formation of this Presidential Commission in a press release last month, there is no formal document for the record which officially establishes its existence.

To complete the cycle, Justice, HUD, Douglas' people, and Levinson have worked out a brief letter for your signature formally establishing the Commission. In addition to giving the Commission your formal blessing, it will help the Douglas group attain the necessary house-keeping and financial support from HUD, whose funds are being used for the study.

I recommend your signature on the attached letter to Douglas.

Attachment

February 16, 1967

2:15 p.m.

for

Larry:

(Proposed Memo. President
to sign to Senator Douglas.)

Frank Wozencraft called re [REDACTED] -- said
Howard Shuman has some questions. Mr. Wozen-
craft thinks now that it should not go into the
President until those questions have been settled.

Lora

From the desk of Robert C. Wood
UNDER SECRETARY

2/15

Larry -

Herewith a short draft
letter for The President, pre-
pared by Wozencraft, reviewed
& approved by the Secretary,
& with a copy dispatched to
Scheulman.

It meets the two objectives
a) independent Commission charter
& b) obligation to report regularly
to Secretary's statutory obligations
on EO 1.
Mr. Douglas returns to Washington
tomorrow. B

DRAFT: 2/15/67

Honorable Paul H. Douglas
Chairman
National Commission on Urban Problems
Washington, D. C.

Dear Paul:

How pleased I am

Now that the ~~organization meeting of the~~ Commission^{ORGANIZED} is behind you, I want to ~~express to~~^{Tell} you and the other members ~~of~~^{SATISFACTION} gratification that you are ~~launched on the~~^{HAVE BEGUN YOUR} vitally important work of the ~~National Commission on Urban Problems -- Codes, Zoning, Taxation, and Development Standards, whose creation I announced on January 12.~~

~~As I outlined on January 12,~~^{ON URBAN PROBLEMS} The functions of the National Commission will be:

First, To conduct an ~~independent and penetrating~~^{THOROUGH} review of zoning, housing and building codes, taxation and development standards, working with the Department of Housing and Urban Development, and

Second, To recommend ~~solutions, particularly~~ these ways in which the efforts of the Federal Government, private industry, and local communities can be marshalled to increase the supply of low-cost decent housing.

^{YOU &}
^{UNDER WHICH} ^{FULFILLING}
~~I understand that~~ Secretary Weaver ~~and you~~ are making
^{will serve the purpose of} arrangements whereby the Commission's studies will be ^{FINANCED} funded
and ~~integrated~~ ^{with the Secretary's} responsibility to make
recommendations relating to codes, zoning, taxation, and
development standards, ^{UNDER} ~~pursuant to~~ Section 301 of the
Housing and Urban Development Act of 1965 and other ~~relevant~~
statutes. I know that your Commission will make ~~good~~
~~prudent and effective~~ use of the funds ~~thus~~ provided by
~~the Congress for the purposes to which these statutes were~~
directed.

¹⁵ ^{ING}
~~You and the members of~~ The Commission ~~have~~ embarked
upon a challenging task -- to identify and solve some of
the difficult problems which now ~~beset~~ ^{-- AND} our cities, ^{to HELP}
make them better places for ^{OUR CITIZENS} ~~all~~ to live and work. I am
looking forward to receiving the ^{COMMISSION'S REPORT} ~~product of your work.~~

THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D.C. 20410

MEMORANDUM FOR: Joseph Califano
Special Assistant to the President

SUBJECT: Douglas Commission on Urban Problems

Attached is a letter to the President and a proposed letter for his signature concerning the Commission on Urban Problems.

You will note in the letter to Senator Douglas, the Chairman of the Commission, we have stressed the statutory duties which reside in my office with respect to the section 301 code study. I think this is most important for the guidance of the Chairman and other members of the Commission.

The Chairman has not seen the precise wording we propose. Since I did not participate in the initial negotiations with the Chairman, I am not sure what his reaction might be to the requirement in the penultimate paragraph that I concur in the legality of the proposed expenditures of the Commission. I would suggest that you advise the President in the light of your background knowledge on these matters.


Robert C. Weaver

RECEIVED
JOE CALIFANO, JR.

1967 FEB 21 PM 7 41

THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D.C. 20410

FEB 21 1967

Dear Mr. President:

Enclosed is a proposed letter from you to Senator Douglas which would provide a broad outline of the responsibilities of the National Commission on Urban Problems and its relation to this Department. This letter is proposed because of Senator Douglas' feeling that the press release of January 12 announcing creation of the Commission does not provide adequate basis for the Commission to proceed as a Presidential agency.

Also, I would like to inform you of one problem I have as we move forward with the initial administrative arrangements of the Commission.

Of particular concern to the Senator is the status of the Commission in relation to our Department, and he undoubtedly desires as complete independence as possible. This is reflected not only in his desire to control the substance of his study, an objective with which I fully concur, but in his desire to have complete freedom in formulating his budget. He feels that control of the substance of his study is dependent on full control of his budget.

The formulation of the Commission budget necessarily involves compliance with statutory requirements for which I am responsible to the Congress. Your 1965 Message on the Cities recommended the establishment of a Temporary National Commission on Codes, Zoning, Taxation, and Development Standards. In legislating on the matter, the Congress did not entirely follow this recommendation, but authorized studies of these subjects by the Housing and Home Finance Administrator. Appropriations were made to me for the purpose of undertaking such studies. Although I regard it as highly advantageous to draw upon the high-calibre Presidential Commission which has been established, with its ability to undertake a thorough and penetrating analysis, this in no way relieves me of the legal responsibilities.

Because of the legal situation imposed upon me, I am deeply concerned about entering into any arrangement with the Commission which would impair my ability to meet my obligations to the Congress. Basically these are two:--First, I have the responsibility for seeing that a thoughtful and complete study is undertaken in accordance with law. Second, it is essential that all expenditures by the Commission be for undertakings within the range of activities for which funds have been appropriated by the Congress.

In this situation, we have explored every possibility for meeting our legal commitments without impinging upon the independent study or the stature of the Commission.

The enclosed draft letter stresses the independence of the Commission, but also charges the Commission with securing my prior concurrence in committing funds to ensure that they are being used in a manner consistent with legislative intent. Although I have not discussed this language with Senator Douglas, in my judgment this approach offers the best balance between the Commission's independence and my statutory obligations.

The second meeting of the Commission is scheduled for February 25, and I know Mr. Douglas is anxious to have a letter from you by that date.

Respectfully yours,



Robert C. Weaver

Enclosure

The President
The White House
Washington, D. C. 20501

Dear Paul:

Now that the organization meeting of the Commission is behind you, I want to express to you and the other members my ^{pleasure} ~~gratification~~ that you are launched on the vitally important work of the National Commission on Urban Problems -- Codes, Zoning, Taxation, and Development Standards, whose ^{solution} ~~creation~~ I announced on January 12.

As I outlined on January 12, the functions of the National Commission will be:

First, to conduct a review of zoning, housing and building codes, taxation and development standards, working with the Department of Housing and Urban Development, and

Second, to recommend solutions, particularly those ways in which the efforts of the Federal Government, private industry, and local communities can be marshalled to increase the supply of low-cost decent housing.

I understand that Secretary Weaver and you are making arrangements whereby the Commission's studies will be funded with appropriations available to him, and the Secretary can satisfy his statutory obligation to make recommendations relating to codes, zoning, taxation, and development standards pursuant to section 301 of the Housing and Urban Development Act of 1965 and other relevant statutes.

In this regard, I want you and the other members of your Commission to have complete freedom in exercising your authority to plan and undertake the study and make the recommendations outlined in my January 12

announcement. This independence is essential to the penetrating and objective study which I contemplate.

Of course, the Secretary will remain responsible to the Congress for seeing that all expenditures by the Commission are for undertakings within the range of activities for which funds have been appropriated. In order that the Secretary may meet this statutory obligation, I am sure you will want any commitments by the Commission affecting these expenditures to have reasonable prior concurrence by him as to their authority under law and legislative history.

You and the other members of the Commission have embarked upon a challenging task -- to identify and solve some of the difficult problems which now beset our cities, to make them better places for all to live and work. I look forward to receiving the product of your work.

Very sincerely yours,

Honorable Paul H. Douglas
Chairman
National Commission on Urban Problems
Washington, D. C.

THE UNDER SECRETARY OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D. C. 20410

January 20, 1967

MEMORANDUM FOR: Joseph A. Califano, Jr.
Special Assistant to the President

SUBJECT: Launching the Douglas Commission

Since the January 12th announcement of the Douglas Commission it has become clear that its effective and early activation can proceed by one of two routes:

- The issuance of an Executive Order and/or letter from the President that clearly outlines the composition, charter and working relationships of the Commission as a key focal point for this Administration's continuing attack on urban problems. (Copies of draft order and memoranda are attached.)

Pros

Such action would assure high visibility, broad scope, effective interagency collaboration and adequate support in space and personnel.

Cons

However, it would require token contributions from sources other than HUD and might raise questions with the Appropriation Committee concerning the structure of the 301 Study.

- Establishment of the Commission legally by HUD in which Secretarial letters of appointment emphasize the Presidential interest and use the Secretary's general authority for research as well as specific 301 authority to generate broad charter.

Pros

This approach guarantees immediate activation, reduces possible flak from the Congress, and simplifies mandate.

Cons

However, unless public posture is handled expertly, it can reduce status of Commission, complicate housekeeping functions and interagency support, and lessen impact. These limitations could be overcome only by firm assurance of continued White House support in apparently small but critical areas of space and personnel including Budget and Civil Service and of continuing expressions of Presidential interest.

These issues need to be resolved at the earliest possible date to enable operations to get underway quickly and on the basis of clear understanding of all concerned.

Robert C. Wood

Attachment

JANUARY 12, 1967

Office of the White House Press Secretary

THE WHITE HOUSE

STATEMENT ON NATIONAL COMMISSION
CODES, ZONING, TAXATION AND
DEVELOPMENT STANDARDS

No greater challenge faces America than the future of its cities.

The problems are deeply rooted. They are as old as the cities from which they grow.

We have learned that difficulties borne from generations of decay and neglect do not yield to quick or easy solutions.

That is why men of vision and good will have committed themselves to find the right answers. We know those answers can be found.

Today we renew and continue that search.

I am pleased to announce that one of our most distinguished statesmen and economists -- Senator Paul H. Douglas -- will head a Commission of distinguished citizens to make the thorough study of our cities and urban areas I recommended to the Congress in my 1965 message on the American City and which the Congress approved in 1966.

Under Senator Douglas' direction the Commission will report to the President and to the Congress. Its charter is twofold:

First: to work with the Department of Housing and Urban Development and conduct a penetrating review of zoning, housing and building codes, taxation and development standards. These processes have not kept pace with the times. Stunting growth and opportunity, they are the springboards from which many of the ills of urban life flow.

Second: to recommend the solutions, particularly those ways in which the efforts of the Federal Government, private industry, and local communities can be marshalled to increase the supply of low-cost decent housing.

I am delighted that Senator Douglas will continue to serve his country in this promising and challenging assignment.

This Commission is a valuable new addition to our Government-wide efforts -- led by Robert Weaver, our able Secretary of Housing and Urban Development -- to help arrest the growing blight of our central cities and to bring about an urban renaissance that will make the American city a better place for all to live and work.

I urge all citizens to cooperate and assist the Commission in its vital work.

#

Office of the White House Press Secretary

- - - - -

THE WHITE HOUSE

MEMBERS ON THE COMMISSION ON CODES,
ZONING, TAXATION AND DEVELOPMENT
STANDARDS

Paul Douglas - Chairman

David L. Baker,
Supervisor of the 2nd District of
Orange County, California

Hugo Black, Jr., Lawyer
Miami, Florida

Lewis Davis, Architect
Brody & Associates
New York, New York

John DeGrove, Professor
Florida Atlantic University
Boca Raton, Florida

Anthony Downs, Treasurer
Real Estate Research Corporation
Chicago, Illinois

Ezra Ehrenkrantz, President
Building Systems Development, Inc.
San Francisco, California

Jeh Johnson, Architect
Poughkeepsie, New York

John Lyons, General President
International Association of Bridge
Structural and Ornamental Iron Workers

Richard W. O'Neill, Editor
House and Home Magazine

Richard Ravitch, Vice President
HRH Construction Corporation
New York, New York

Carl Sanders
Former Governor of Georgia

Chloethiel W. Smith
Washington Architect and City Planner

Thomas Vandergriff, Mayor
Arlington, Texas

Coleman Woodbury, Professor of Urban Affairs
University of Wisconsin

#

Name	Date
Nintety	12/3/68

JANUARY 12, 1967

Office of the White House Press Secretary

THE WHITE HOUSESTATEMENT ON NATIONAL COMMISSION
CODES, ZONING, TAXATION AND
DEVELOPMENT STANDARDS

No greater challenge faces America than the future of its cities.

The problems are deeply rooted. They are as old as the cities from which they grow.

We have learned that difficulties borne from generations of decay and neglect do not yield to quick or easy solutions.

That is why men of vision and good will have committed themselves to find the right answers. We know those answers can be found.

Today we renew and continue that search.

I am pleased to announce that one of our most distinguished statesmen and economists -- Senator Paul H. Douglas -- will head a Commission of distinguished citizens to make the thorough study of our cities and urban areas I recommended to the Congress in my 1965 message on the American City and which the Congress approved in 1966.

Under Senator Douglas' direction the Commission will report to the President and to the Congress. Its charter is twofold:

First: to work with the Department of Housing and Urban Development and conduct a penetrating review of zoning, housing and building codes, taxation and development standards. These processes have not kept pace with the times. Stunting growth and opportunity, they are the springboards from which many of the ills of urban life flow.

Second: to recommend the solutions, particularly those ways in which the efforts of the Federal Government, private industry, and local communities can be marshalled to increase the supply of low-cost decent housing.

I am delighted that Senator Douglas will continue to serve his country in this promising and challenging assignment.

This Commission is a valuable new addition to our Government-wide efforts -- led by Robert Weaver, our able Secretary of Housing and Urban Development -- to help arrest the growing blight of our central cities and to bring about an urban renaissance that will make the American city a better place for all to live and work.

I urge all citizens to cooperate and assist the Commission in its vital work.

DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT

Office of the Secretary

ORDER

National Commission on Urban Problems -- Codes,
Zoning, Taxation, and Development Standards

WHEREAS the President has designated the National Commission on Urban Problems -- Codes, Zoning, Taxation, and Development Standards (hereinafter called the "Commission") to conduct a thorough study of the cities with special reference to problems relating to codes, zoning, taxation, and development standards and the supply of low-cost decent housing; and

WHEREAS Section 301 of the Housing and Urban Development Act of 1965 directs the Secretary of Housing and Urban Development (hereinafter called the "Secretary") to conduct a study relating to housing and building codes, zoning, tax policies, and development standards and to make a report based on such study to the President and the Congress; and

WHEREAS this study is of great importance to the general public, private industry, and government, and can contribute significantly to the realization of national housing and urban development objectives; and

WHEREAS the advice and recommendations of the Commission would materially assist the Secretary in conducting this study and making his report; and

WHEREAS the President has directed the Commission to work with the Department of Housing and Urban Development (hereinafter called the "Department") on this matter:

NOW, THEREFORE, it is ordered as follows:

1. The Commission shall, in connection with its study of urban problems, advise the Secretary in accordance with section 601 of the Housing Act of 1949, as amended (12 U.S.C. 1701h), Executive Order 11007 (27 Fed. Reg. 1875), concerning the Secretary's study and report on housing codes, building codes, zoning, tax policy and development standards and other studies, pursuant to Section 301 of the Housing and Urban Development Act of 1965 (42 U.S.C. 1456, Note); section 602 of the Housing Act of 1956 (12 U.S.C. 1701d-3); section 3(b) of the Department of Housing and Urban Development Act (5 U.S.C. 624a(b)); and sections 1010 and 1011 of the Demonstration Cities and Metropolitan Development Act of 1966.
2. In this connection, the Commission shall:
 - (a) Conduct a comprehensive study identifying in detail the problems of American cities and urban areas, with special reference to problems arising from present policies in the areas of codes, zoning, taxation, and development standards and from the insufficient supply of low-cost decent housing.
 - (b) Develop and evaluate appropriate solutions to the problems identified in (a) above, indicating the contribution to such solutions that can be made by government at all levels, private industry, universities, and other sources.

(c) Advise the Secretary with respect to its findings and recommendations relating to codes, zoning, taxation, and development standards to assist him in making his report on these matters pursuant to section 301 of the Housing and Urban Development Act of 1965, and provide the Secretary with the results of studies conducted by the Commission bearing on these matters. Such advice and assistance shall be rendered at least 60 days in advance of the date by which the Secretary is required to submit a report to the President and the Congress under Section 301.

(d) Submit its final report and recommendations to the President, the Congress, and the Secretary.

3. Paul H. Douglas serves as the Chairman of the Commission. The Commission shall meet at the call of the Chairman. Meetings may be held in Washington, D. C., or such other places as may be reasonably necessary to assure achievement of the objectives of this Order.
4. Pursuant to section 6(f) of Executive Order 11007, compliance with the requirements of section 6(a) of that Order is hereby waived. Because of the broad scope of the Commission's inquiry into urban problems and the working nature of the Commission, the requirements that meetings be called by or approved by full-time salaried officers or employees of the Department and that the agenda be formulated or approved by such officers or employees would interfere with the proper functioning of

the Commission. The delineation of the functions of the Commission set forth in section 2 of this Order, and the continued application to the Commission of the requirements of sections 6(b) and (c) of Executive Order 11007, will ensure that Commission operation is subject to Government control and purpose. I therefore find that waiver of the requirements of section 6(a) is in the public interest.

5. Each member of the Commission shall receive \$100 per diem when engaged in the performance of duties pursuant to this Order and may be allowed, while away from his home or regular place of business, transportation expenses and \$16 per diem in lieu of subsistence as authorized by section 5 of the Act of August 2, 1946, as amended (5 U.S.C. 5703), and section 7(e) of the Department of Housing and Urban Development Act (5 U.S.C. 624d(e)).

Effective as of February 5, 1967

Robert M. Evans
Secretary of Housing and Urban Development

msg/gh

EXECUTIVE
*FG 170/N**

THE WHITE HOUSE
WASHINGTON

February 13, 1967

Mr. Califano:

Senator Douglas's Commission would like to have a reception following their third meeting on Friday, March 10, 1967, from 6 to 8 p.m. Cocktails and hors d'oeuvres for about 30 people.

I have checked with LtCommander Jackson and he has nothing scheduled in the Mess for that evening.

f
dl

xx
National Commission on
Urban Problems
Howard E. ^x Shuman

fixed
Feb. 1968

NATIONAL COMMISSION ON URBAN PROBLEMS

Temporary Address:
1800 K St., N.W. Rm. 605

February 14, 1967

Mr. Donald C. Legates
Office of the Assistant
to the President
The White House
Washington, D. C.

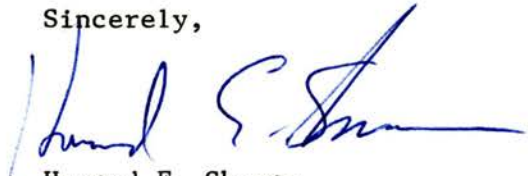
Dear Mr. Legates:

This is to acknowledge the assignment of Room 459 in the Executive Office Building on February 25, 1967 and again on March 10, 1967 for the meetings of the National Commission on Urban Problems.

With regard to the reception to be held on March 10, we are preparing a guest list as requested by you. We will forward it when we hear from you as to whether it will be possible for the White House Mess to accommodate us on that date.

Thank you again for your assistance,

Sincerely,



Howard E. Shuman
Executive Director

HES:st

THE WHITE HOUSE
WASHINGTON

February 11, 1967

Larry:

x
Mark Richman called about the Douglas
Commission/HUD item.

He said there is basically a group of problems, which are not really legal problems, that require straightening out. To do this you would have to bang the heads of HUD and Douglas' Comm (in the form of its Exec Sec) together. He thinks there should be a meeting of both parties with you presiding to go over the points one-by-one.

There seems to be a question of the degree of control of this Commission which HUD should have -- budget, personnel, attendance at meetings, etc. There is a basic question of independence.

I asked Mr. Richman about the memo he was to get up. He said in view of the nature of above and since you are getting into personalities he felt it should not be reduced to memo form.

He is available to discuss with you on the phone. I have his home phone number.

469-8750

Lora

*
Natl Commission on Urban Problems.
x

EXECUTIVE

FD-170/N* (4)

PR 18

*div
cc*

January 31, 1967

FOR Howard Shuman
FROM Larry Levinson

Would you please take care of this and
respond directly on behalf of George
Christian.

Attachment

*Lynn L. Westergaard
Georgia Municipal Assoc.
Paul H. Douglas*

** Nat'l Commission on Urban Problems.*

Nothing else sent to
Central Files as of 3/24/67
S.H.

RECEIVED
MAR 21 1967
CENTRAL FILES

THE WHITE HOUSE
WASHINGTON

January 28, 1967

TO: Larry Levinson

From: George Christian

Could you get this to the
right people to answer their
inquiry?

Note the February 3 deadline.

OK
1/28/67
J. M. 19.66

RECEIVED
JOE CALIFANO, JR.

1967 JAN 28 PM 7 01

GEORGIA MUNICIPAL ASSOCIATION



MAYOR JOHN L. CROMARTIE, *President*
SAINTSVILLE

MAYOR WILLIAM JACK HAMILTON, *First Vice President*
DECATUR

MAYOR RICHARD B. RAY, *Second Vice President*
PERCY

W. ELMER GEORGE, *Executive Director*

406 FULTON FEDERAL BUILDING / ATLANTA, GEORGIA 30303 / TELEPHONE 688-0472

ACTIVE PAST PRESIDENTS

CITY COMMISSIONER J. STEVE KNIGHT
COLUMBUS
IMMEDIATE PAST PRESIDENT
CITY COMMISSIONER JOHN E. YARBROUGH
ROME, GA.
MAYOR RANDOLPH MEDLOCK
STONE MOUNTAIN, GA.
MAYOR W. B. WITHERS
MOULTRIE, GA.
CITY COMMISSIONER CARL E. PRUETT
GRIFFIN, GA.
MAYOR B. F. MERRITT, JR.
MACON, GA.

FIRST DISTRICT

PRESIDENT
MAYOR P. B. EDWARDS
PORT WENTWORTH
DIRECTOR
MAYOR JACK A. LEROY
ASLEY

SECOND DISTRICT

PRESIDENT
MAYOR THOMAS W. LAWHORNE
SYLVESTER
DIRECTOR
COUNCILMAN J. C. MINTER
CAIRO

THIRD DISTRICT

PRESIDENT
MAYOR T. GRIFFIN WALKER
AMERICUS
DIRECTOR
MAYOR DAVID I. SAMMONS
PORT VALLEY

FOURTH DISTRICT

PRESIDENT
MAYOR LEE R. POTTER
AVONDALE ESTATES
DIRECTOR
CITY COMMISSIONER WILLIAM C. PAINTER, JR.
DECATUR

FIFTH DISTRICT

PRESIDENT
MAYOR MARION L. NOLAN
COLLEGE PARK
DIRECTOR
ALDERMAN E. GREGORY GRIGGS
ATLANTA

SIXTH DISTRICT

PRESIDENT
MAYOR J. GARDNER NEWMAN
LAGRANGE
DIRECTOR
MAYOR HERBERT H. JONES
MCDONOUGH

SEVENTH DISTRICT

PRESIDENT
MAYOR L. HOWARD ATHERTON, JR.
MARIETTA
DIRECTOR
CITY COMMISSIONER S. LEROY HANCOCK, JR.
ROME

EIGHTH DISTRICT

PRESIDENT
MAYOR RALPH V. CROFT
BRUNSWICK
DIRECTOR
CITY MANAGER JOHN L. LEE
EASTMAN

NINTH DISTRICT

PRESIDENT
MAYOR LEE E. CARTER
HARTWELL
DIRECTOR
MAYOR CARL BARRETT
HOLLY SPRINGS

TENTH DISTRICT

PRESIDENT
MAYOR GEORGE A. SANCKEN, JR.
AUGUSTA
DIRECTOR

DIRECTORS
STATE
AT LARGE

MAYOR B. ED JOHNSON
COLUMBUS
ALDERMAN CECIL TURNER
ATLANTA

COUNCILMAN GEORGE BULLOCK
ATHENS
MAYOR JOHN C. EDENFIELD
THOMASTON
MAYOR AUBREY E. GRIFFIN
MARIETTA

CITY MANAGER GEORGE D. ADKINS
PRESIDENT, CITY MANAGERS' SECTION
THOMASVILLE
CITY CLERK R. L. HUDDINS
PRESIDENT, CITY CLERKS' SECTION
DECATUR

January 26, 1967

Mr. George Christian, Press Secretary
Office of the President
The White House
1600 Pennsylvania Avenue, N. W.
Washington, D. C. 20500

Dear Mr. Christian:

On January 12 of this year President Johnson released a statement dealing with the appointment of Senator Paul H. Douglas to head of Commission on Codes, Zoning, Taxation and Development Standards of cities and urban areas and to work with the Department of Housing and Urban Development.

Insofar as one of the members of the Commission is former Georgia Governor Carl Sanders and since this body deals with the revitalization of cities in Georgia and the nation, it is my intention to develop an article in the Georgia Municipal Journal, our Association publication, dealing with the Commission and its purposes and aspirations.

Could you please supply me with any and all information on the Commission; also, the address of Senator Douglas, as I would like to correspond with him in gaining additional material.

I would appreciate your assistance in this matter at your earliest convenience since I am trying to meet a deadline of February 3. Thank you.

For your information, I am enclosing a copy of our current magazine.

Sincerely,

Lynn R. Westergaard, Editor

LRW/bh

January 31, 1967

FOR Howard Shuman
FROM Larry Levinson

If you are looking for additional people to fill out some of your important panels or sub-panels, may I suggest Howard M. Nemerovski, a San Francisco lawyer who is young and very bright.

He served as John Gardner's White House Fellow last year, and I am attaching some background material on Nemerovski.

Attachment

xx
*National Commission on Codes,
Zoning, Taxation & Development Standards*

Aug +
Nothing else sent to
Central Files as of 3/31/67
LB

RECEIVED
MAR 21 1967
CENTRAL FILES

THE WHITE HOUSE
WASHINGTON

January 26, 1967

Larry:

What are the chances of getting
Nemerovski on this panel now?

Tom
Tom Johnson

1:00 P.M., Thursday
January 12, 1967

MEMORANDUM FOR THE PRESIDENT

FROM: Joe Califano

I would like to add my endorsement to Bill Moyers' for Howard Nemerevski.

Nemerevski is one of the brightest and most able young lawyers I know. He was John Gardner's White House Fellow last year, and Gardner says that he did a terrific job. Gardner recommends him very highly.

There is a spot open on the Douglas Commission on Codes and Zoning, and Nemerevski would be ideal for the Commission. I recommend that he be added.

APPROVE _____

DISAPPROVE _____

JC:WTJ:ap

*orig not sent to
file as of 2/22/68*

MEMORANDUM

③
THE WHITE HOUSE
WASHINGTON

Wednesday, January 11, 1967
1:50 p. m.

MEMORANDUM FOR THE PRESIDENT

FROM:

Bill Moyers *BM*

I recommend that we place Howard N. Nemerovski on the National Commission on Codes, Zoning, Taxation, and Development Standards. As you may remember Nemerovski was considered for the chairmanship of the Equal Employment Opportunity Commission.

He is a bright lawyer, a former White House Fellow, a strong Democrat and would bring to two the number of attorneys on the Commission.

I know he has the endorsement of John Gardner, with whom he spent one year as a special assistant. In addition, Tom Johnson knows him personally and endorses his ability without qualification.

Joe C-
Approve

Disapprove

I don't know this boy Joe
Do we have a
place?

L

COMMISSION ON WHITE HOUSE FELLOWS

WASHINGTON

HOWARD N. NEMEROVSKI

4720 Chevy Chase Drive

Chevy Chase, Maryland

Mr. Howard N. Nemerovski, 32-year-old San Francisco attorney, was born in Chicago, Illinois and attended public schools in Oak Park, Illinois, a suburb of Chicago. He attended the University of Michigan, receiving an Industrial Engineering B. S. degree in 1955 and a J. D. degree (with honors) from the Law School in 1957.

As an undergraduate at Michigan, Mr. Nemerovski was Chairman of the all-campus Student Judiciary Council and of the Engineering College Honor System Council. He was president of his senior class, authored two Michigan Union Operas (musical comedies which toured eight cities), was vice president of the Michigan Union and was elected to several honorary societies: Michigamua (all campus), Vulcans (engineering), Triangles (engineering), and Mimes (all campus). He was a student member of the University Development Council and belonged to Zeta Beta Tau Fraternity.

At Michigan Law School, Mr. Nemerovski was Senior Editor of the Law Review, a moot court judge, one of the 16 participants selected for the Campbell Competition (senior moot court) and was a recipient of several scholarships. He graduated 9th in his class of 253, and was elected to the Order of the Coif (national legal scholastic honorary) and to Barristers Honorary (senior men).

In 1957, Mr. Nemerovski associated with the San Francisco law firm of Pillsbury, Madison and Sutro, becoming a member of the State Bar of California in December 1957.

In January 1958, Mr. Nemerovski entered the Air Force as a First Lieutenant in the Judge Advocate General's Corps. He was stationed at Wright-Patterson AFB, Ohio. He specialized in government procurement law, prepared and tried cases before the Armed Services Board of Contract Appeals and drafted and coordinated procurement regulations, including regulations governing patent rights and trade secret data. He completed his tour of duty in October 1960 as a Captain, receiving the Air Force Commendation Medal.

HOWARD N. NEMEROVSKI

Mr. Nemerovski returned to San Francisco in 1960, resuming his association with Pillsbury, Madison and Sutro, and in 1962, he became associated with the law firm of Howard, Prim, Smith, Rice, and Downs, concentrating on corporate, real estate, tax, probate, estate planning, government contract, and savings and loan law. He is on leave of absence from that firm during his participation in the White House Fellows program.

Mr. Nemerovski and his wife, Jacqueline, are the parents of two boys, James, age 3, and Robert, age 1. They are residing during the year of the White House Fellows program in Chevy Chase, Maryland.

Mr. Nemerovski is a past president of the San Francisco Barristers Club (the below 36 section of the Bar Association, comprising over 1300 members). He has served on the Board of Directors of the San Francisco Bar Association and of the San Francisco Legal Aid Society, and on a number of Bar Association committees. He was California co-chairman of the American Bar Association Program on Presidential Mobility and Vice Presidential Vacancy. He has written several legal articles and has lectured frequently on government procurement law and civil rights legal matters, and is a co-author of the Government Contracts textbook published by the California Continuing Education of the Bar and of the Civil Rights Legal Handbook published by the California State Conference of Barristers. He is a Visiting Lecturer at the University of California Law School and served as a grader for the California Bar Examination for three years.

Mr. Nemerovski is a member of the Board of Directors of the San Francisco Homemakers Service. In 1964, he drafted the ordinance establishing the San Francisco Human Rights Commission and was one of the first members of that Commission, being appointed by Mayor Shelley in 1964. He served as Chairman of the Housing Committee and member of the Urban Development Committee of the Commission. He was Chairman of the Commission on Law and Social Action, and is vice president of the American Jewish Congress in Northern California. He is a member of the Bay Area Jewish Community Relations Council. He was appointed by Governor Brown in 1964 to the Northern California Executive Committee of Citizens Against Proposition 14 (anti-fair housing initiative measure), serving

HOWARD N. NEMEROVSKI

as Chairman of the Speakers Bureau. He has spoken and debated on civic affairs and public issues on radio, television, and before civic and church groups.

Mr. Nemerovski was on the Executive Committee of the Speakers Bureau in Governor Brown's successful 1962 California re-election campaign, editing the Speakers' Manual, and served in the same capacity during John F. Shelley's successful 1963 mayoralty campaign in San Francisco. He was President of the San Francisco Democratic Association, a "down town" political club with approximately 80 members, and was a member of the California Democratic Council Civil Rights Issues Development Committee in 1964.

Mr. Nemerovski was a member of the San Francisco Junior Chamber of Commerce, serving as Program Chairman and Executive Vice Chairman of the Governmental Affairs Commission.

Mr. Nemerovski was nominated as San Francisco's Outstanding Young Man in 1964 and 1965.

From the desk of

Walter W. Heller

X

January 26, 1967

Mrs. Juanita Roberts --

R

Here are a couple of items from the
Minneapolis ^XStar that the President might
enjoy if he has not seen them.

W.W.H.

RECEIVED
FEB 17 1967
CENTRAL FILES

New Job for Paul Douglas

PRESIDENT Johnson made a wise choice when he named former Sen. Paul Douglas, the Illinois Democrat, to head the national commission that will conduct a "penetrating" study of some of the basic factors that affect urban life, such as zoning, housing and building codes, taxation and development standards.

The commission's warrant is to make a thorough survey of cities and urban areas with these baselines, and it is good to know that so able an economist and former legislator will direct it.

This is another indication that the federal government's role must be more than pouring money into states and localities or putting up buildings. As a resident of Chicago and a former alderman there, Douglas knows first-hand that the task of reviving our blighted cities must be accomplished block-by-block. The most grandiloquent plan must ultimately be translated into a complex of local needs, practices and conditions.

THE MINNEAPOLIS STAR
Monday, January 23, 1967

EXECUTIVE

FG170/N*



THE
UNITED STATES GOVERNMENT

Memorandum

GENERAL SERVICES ADMINISTRATION

Region 3

Washington, D.C. 20407

TO : Mr. Jim Jones, Administrative
Assistant to Mr. Marvin Watson

Date: January 13, 1967

FROM : Manager, White House Area

SUBJECT: Request for Space From a Proposed
Commission

In reply refer to:

EXECUTIVE

WH3-2-2

FG240

FG170/NA

At 3:30 p.m. this date I received a telephone call from a Mr. Howard Schuman advising me he was to be the Administrative Officer for The National Commission on Code Zoning Taxation and Development Standards.

His discussions with Mr. Levenson and/or Mr. Califano over the past few days led him to believe he would be housed in the Executive Office Building.

His immediate requirement is, I quote, a telephone and closet in which to hang his hat.

I informed him I would contact Mr. Jim Jones for information and guidance.

Please let me know if I can be of service.

C. F. Rotchford
C. F. Rotchford

1-14-67
TOLD TO GET SPACE
ROTCH FOR H
HOM
ELSE WHERE
JLJ



Buy U.S. Savings Bonds Regularly on the Payroll Savings Plan