Boston, Virginia January 1, 1941

Dear Harold:

This is the first day. To you, the first say.

Can you be in Washington, Mayflower Hetel, the weekend of January tenth, with probably a day or two earlier to handle your personal affairs?

Sincerely, in the interest of corkscrews Thursday and Friday and the infinite plane on Saturday and Sunday,

Charles E. March

P. S. The due bill marches on at the May-flower.

C. R. M.

LEAKE, HENRY, YOUNG & GOLDEN ATTORNEYS AT LAW SUITE 410 GULF STATES BUILDING DALLAS, TEXAS

SAM A. LEAKE (1864-1935) W. T. HENRY HAROLD H. YOUNG HAWKINS GOLDEN J. MANUEL HOPPENSTEIN HARRY M. STANFIELD

January 6, 1941

Mr. Charles E. Marsh, 1703 New York Avenue, N. H., Hashington, D. C.

Dear Mr. Marsh:

Your letter of January 1st, addressed to me, in which you enclosed a copy of a letter to Mr. Ben Belt, came in while I was in San Antonio.

One of the purposes in seeing you and Ben Belt in Washington is to confer with Vice President Wallace. Mr. allace told me in San Antonio that he does not expect to be in Washington before January 14th and he suggested that the three of us see him on January 15th. He said that if we would notify him that this date is satisfactory, he will have us out to his house, which, of course, will give us a chance to educate him on Mexico and Central and South America.

Under the circumstances, I believe it would be better for me to be in Washington on the 15th instead of on the 10th.

I am very glad that I went to San Antonio and I wish that you could have been there. Mr. Fallace wired me on Wednesday, asking me to be in San Antonio on Thursday, January 2nd. I assumed that you had received a similar telegram, but he told me that he had expected me to notify you and he was disappointed because he did not get to see you. We had a long talk. I wrote a speech for him, giving him the standard Texas names, like Houston, Austin, Hogg, Reagan, Rayburn, Lyndon Johnson, Grover Hill, etc. He paid tributes to all of these men and made many friends for himself.

Last year was a rather prosperous one, from the standpoint of gross receipts. Somehow, the members of this firm who watch the pot boil came out with a lot more money than I did, although a lot more money passed through my fingers.

Two columnists have said that Corcoran is through. I did not take the first story seriously, but today Pearson and Allen, without mincing many words, say that Roosevelt has turned Corcoran down.

I will see you anon.

Sincerely yours,

HHY-D

Think Harold Young should be the full-time Wallace move-around-the-country.

If it is an Iowa boy, or one heretofore identified with the Agriculture Dept.,

not so good.

Texas will have Rayburn as its 1944 candidate. Indiana will have McMutt. A logical outcome might be McMutt and Rayburn, as Rayburn would be more than pleased to climb as high as his former teacher-boss, Garner, and ther would be many House members pushing him out of the speakership so that they themselves might move up. Rayburn would know that if the Democratic Party were not successful in 1944 he would lose his speakership. All this is promised on a 1942 majority.

MeNutt is now the leading candidate for nomination. McHale, his manager, has been active four years already. Every state in the union has been combed. He not only has line-ups everywhere, but is beginning to get the early bandwagen herd which somes from the invisible thousands who look ahead and slowly coalesse their b cliefs into action around state leaders. McMutt has gained through the Chicago Convention more than has Wallace. Mallace got a becing while McMutt got great applause for his speech that the party leader is always right, when he could have captured the vice presidency on a showdown. Somebody was smart enough to tell McMutt that a vice presidency without Roosevelt's consent was death, so he made the best comecut from a bad situation I have ever seen.

I do not know Mollutt. I do know Meliale. I have watched the Indiana crowd in action. I think they are low class, without ideals, without vision, but damn good politicians and organizers. If politicians are to pick the next democratic nominee, I see a general trading beginning now for the support of the big city bosses headed up by Flynn.

These bosses ought to be able to continue inspite of sporadic attacks from Washington, because the new fashion in politics will be the defense of America.

This will distract the average man from the rottenness within the Democratic Party. He will sleep while the city machines lie low. Amy attack on city machines

just as any attack on trusts and price-fixing of labor and material, will have to wait for Mr. Average Man, and will be tied up in someway with defense from Mr. Hitler. It is absolute at this time that Mr. Average Man and Roosevelt, who is the super average man, won't look at domestic items this Spring. That puts Arnold; the Attorney General's office; civic reforms, such as health and the doctors' union, labor racketeer clean-up, nome building costs, and all such matters "down t.e line."

young

1705 New York Avenue, N. W. Washington, D. C. January 11, 1941

Dear Mr. Hirsh:

I have an apology. I was moving around too much to get action out of New York on your attempt to reach me by telephone. I told you you could reach me at any time, but the secretary at New York did not put you on the "must" list. You are there now, and you shall be able to reach me through Eldorado 5-6789, New York, and Miss Stockel, the secretary at that point, will call me promptly and I shall get in touch with you.

I have just called you and found that the call evidently has been cancelled. I then called your office, and this being Saturday noon, found it closed. If I do not call you by Wednesday, it will be because I shall have sent this letter to you, and you will have the opportunity to re-instate the call if the purpose of your call has not been climinated by my delay. Any way in which I can help you is still my desire.

I have the pleasantest of recollections concerning our mosting at the Mayflower, and your aid in the Pinchot matter.

Sincerely,

Charles S. March

THE VICE PRESIDENT'S CHAMBER WASHINGTON

February 4, 1941

Mr. Harold Young 410 Gulf States Building Dallas, Texas

Dear Harold:

I spoke to the President about our proposed setup and about my desire to get a Spanish speaking person for our third place in the office. He thought it was a good idea and suggested among other things that we might consult Maury Maverick. I don't think it is at all mandatory to consult Maury. On the other hand, if you can safely and discreetly call Maury on the telephone or drive down to see him, it might be that he could give you an excellent suggestion. There are a great many more people who speak Spanish in his part of the country than in your part. I am leaving to your judgment as to how you act on the President's suggestion. I know you will remember, of course, that you, Miss Huss and I will probably have to live with this man for some little time.

I told the President about you and the matter seems to be cleared satisfactorily at the White House.

With best regards, I am

Sincerely yours

34 aw allace

Pear Harold -On the 31/2 hour trip back from Burlington A found Will Riley has many things on bis mine. It is supereme ancern at the moment is that down democracy should win in 1942. He feels in your contacts at Burlin to he could have given in Son worth while he he feels in a few cases you Sow farm folks to the exclusion of the old line people. But the one thing which on-Ohns him is wrining in 1942 and he thinks we and especially you, can help.

It a mentions by the way that 5 enator 4 ening last man felt a little the soul so that selvino ealled him to the chai and but not invited burn to one of the Senate lunchens. and expendit found white a little betting with to Riley is much interested in the Circuit Judgeship as I told him I would new attorner defend the new "matt Art quin" or norman fittell. Pransferred to Handwriting Fi

It a wanted me to find out from one of these if and when Frank Comfort, the national Committeem an box recommended Eichn in exchange for a certain favor which Confort tried to get has a certain alient in his law practice. Please remind me of these things when I return. acquainter with Jake more at the right tenia and in the right way. HRWALLACE

LEAKE, HENRY, YOUNG & GOLDEN ATTORNEYS AT LAW SUITE 410 GULF STATES BUILDING

DALLAS, TEXAS

SAM A. LEAKE (1864-1935) W. T. HENRY HAROLD H. YOUNG HAWKINS GOLDEN J. MANUEL HOPPENSTEIN HARRY M. STANFIELD

February 5, 1941

Mr. Charles E. Marsh, Care Mayflower Hotel, Washington, D. C.

Dear Mr. Marsh:

I am enclosing herewith two bills from the Mayflower Hotel, one for \$46.37 and the other for \$13.15.

It is my understanding that you are to pay these bills to the extent of the room rent charges. Please advise me if this is correct and if so, I will send you a check for the charges for restaurant, valet, telephone, etc.

Yours very truly,

Harvelynn

My dear Harolds

Dinmer is just ever. Before dinner the feminine contingent had rises on masse to the defense of a downger bitch who had: One, delayed the daughter's marriage under unexpressed threat of penury until the downger bitch became the center of the stage for sixty days while the community called Death Valley awaited the final word of authority. Two, had hired a detective, mongrel in type and mercenary in motive, to investigate the purity of the male who sought entrance into the personal and private affairs of her daughter.

Insamuch as all Genl is divided into three parts, and all males are comeived by no virgins, it is quite possible this messenger delving into the delicate privacy of love for pay discovered certain imperfections. In any event, a slight question as to the downger bitch's position reached a point of feminine defense which did not permit a screne preparation for lunch. Exhaustion occurring, the men went silent at lunch-rather, went on a sit-down strike at rest. Poor No. Lo attempted her best by quantity words and a titilisting expressiveness to carry on, with many "don't-you-think's" and "perhaps-maybe's". The hostess carried on the titter-titter and the dither-dither with the leading feminine guest.

Suddenly (and here things must become legalistic because the illusive difference between slander and libel is so fine) deponent (this is I) rises to state: Brother Wilson Somerville pulled from his pocket, amid silence profound and deep, one small calling eard and passed it around to the assembled males sitting in silence. (It is presumed that M. L., who is taking this, will by any chance mis-use her spelling book—I said "sitting".) The eard, read in terms of the most profound drawing-room and absurd French mixed with latin derivation so that no one could possibly be offended (I tremble to make this terrific slanderous statement because of the possible effect on Death Valley and environs which had been discussing the purility of the movie "Virginia".) Again, I state, out of breath, I tremble to report that on this eard was a simple word:

"CHEVALEVACUATION"

Awaiting your reply, as the attorney member of this diffuse organization, just what we shall do with the latest riding genius with the three herains, I am

Sincerely,

Your servant in the business of all those things which because of a temporary foreign group of ears I say and deposeth.

P.S. I am asking the literary emanuensis (which she will not be able to spell correctly) to write privately on a second piece of paper the English word on the card. I also authorize you out of any evailable funds in the treasury to buy 130,296,409 cards for free distribution among all ones living in the continental United States.

Harold--2/4/41--Page 2

P. S. No. 2. Bulletin: Flash: Urgent: Private Somerville is agreeing to loan eard upon my guarantee of cash bond of 9,465,642 lei--this being the Rumanian equivalent of what Madam Lepeseu did not get from King Carrol on a similar occasion as she sat on the border, having slid off her horse, she lending under his tail.

LEAKE, HENRY, YOUNG & GOLDEN ATTORNEYS AT LAW SUITE 410 GULF STATES BUILDING

DALLAS, TEXAS

SAM A. LEAKE (1864-1935) W. T. HENRY HAROLD H. YOUNG HAWKINS GOLDEN J. MANUEL HOPPENSTEIN HARRY M. STANFIELD

February 10, 1941

Mr. Charles E. Marsh, Care Mayflower Hotel, Washington, D. C.

Dear Mr. Marsh:

Your three page letter was destroyed

unread.

Sincerely yours,

Harold young.

HHY-D

Don't you believe him. Mr. Young spent hours trying to reach some definite conclusion as to just what your point might be, then turned it over to me in despair. One glance assured me he was right, but I'll be kinder than he indicates above and just file it under "Miscellanous".

"HHY-D"

Dear Harold:

As the Attorney Ex-officio of an un-named organization, will you please file this as Exhibit A.?

It was my first thought to write this person, but he seems to be a publicity seeker, and I was afraid in some way that I might become involved in the double zero of the thing which we are not. I have lost much money on the double zero, as I am constitutionally opposed to putting any money on the zero or the double zero, but they do have a way of turning up. This fellow is the cube root of double zero, which, of course, means the nearest thing I can say to something infinitesimally small. If I were trying to discuss it in terms of the physical, I would call him the "nit on the gnat's nut."

Having discussed this matter and its importance in terms of the Milky Way, I shall go on to say that this item was called to my attention by an enemy-a man consumed with jealousy over his inability to stretch his legs far enough without going into an acrobatic split. I realize the venom which caused him to present this thing to me. Should I name him, I would dignify him above the double zero.

Sincerely,

C. E. M.

See Lyndon B Johnson tile 4/1/4/

LEAKE, HENRY, YOUNG & GOLDEN ATTORNEYS AT LAW SUITE 410 GULF STATES BUILDING

DALLAS, TEXAS

SAM A. LEAKE (1864-1935) W. T. HENRY HAROLD H. YOUNG HAWKINS GOLDEN J. MANUEL HOPPENSTEIN HARRY M. STANFIELD

February 13, 1941

Mr. Charles E. Marsh, Mayflower Hotel, Washington, D. C.

Dear Mr. Marsh:

I am attaching a digest of the laws of the State of Arkansas regarding divorce. You will notice that it is necessary to reside in Arkansas for two months before the case is filed, which means that it takes three months' residence to procure a divorce, the extra month being the time in which the case is on the docket before the suit is actually tried.

I can not see how this is preferable to Florida, because as you have probably already learned, a ninety day residence is all that is required in Florida.

If there is any other information that you desire, please do not hesitate to call upon me.

Yours very truly,

HHY-D Encl.

Arkansas Law Digest

"Grounds for absolute divorce are adultery; impotency at time of marriage continuing to time of bringing action for divorce; desertion for one year without reasonable cause; husband or wife by former undissolved marriage living at time of marriage; conviction of felony or infamous crime; habitual drunkenness for one year; cruel and barbarous treatment endangering life of innocent party; indignities to person of innocent party rendering his or her condition intolerable; that parties have lived apart for three consecutive years without cohabitation, whether or not by mutual consent. (1939, c.20). Even though the cause of divorce occurred out of the state, the laws of Arkansas as to causes of divorce govern exclusively. (4386)

"Plaintiff must have resided in the state for at least two months next preceding the commencement of the action and for at least three months next preceding the

final judgment of divorce. (4386)

"Venue of divorce action is county of plaintiff's residence. (4383). Complaint is not taken as true for failure of defendant to answer, or his or her admission. (4385) Plaintiff must allege and prove that the cause of divorce existed or occurred in this state, or, if out of this state, that it was a legal cause of divorce in this state; that cause of divorce occurred or existed within five years before commencement of suit. (4386)

"Grounds for divorce must be proved by at least one witness who is not a party to the action. (See 188

Ark. 955).

"Final decree is entered immediately on determination that ground for divorce exists, and thereupon each party is restored to undisposed property which she or he brought into the marriage. Court may restore maiden name to wife. Wife obtaining divorce is entitled to one-third of husband's personalty absolutely, and one-third of his lands for life. (4393-94).

"Court may decree alimony and care of children and enforce decree for alimony or maintenance by sequestration of defendant's property or securities. (4390-91).

"Where ground of divorce is that parties have lived apart for three years, the question of who is the injured party is considered in settlement of property rights and alimony. (1939, c.20).

"No statutory restrictions on remarriage after

divorce."

2504 Massachusetts Avenue, N. W. Washington, D. C. February 16, 1941

Dear Harolds

Lymdon had lumsh with Wallace the other day. About you Wallace said: "Young is the most restful, and at the same time sparkling, man I have met in a long time. But why does he carry around forty pounds?"

To me on the walk yesterday he said: "I haven't any power in the Senate, but I have said I shall attempt to reduce the waist line of every Senator under sixty by at least one lash."

God! What sessions I see shead for you! I have personally just cabled for a black chimpenses to teach me tree climbing. Pepper is playing handball, or something like that, with the V. F. I believe the new Semate group, which may be called the Youth Mevement, will include Josh Lee at first, Pepper at center field, Dick Russell as catcher, and your self as beach warmer. You are definitely miscast in that detail. You being to the fellows under sixty that he is going to reduce and not smong the active, up-and-at-them crowd which would be your age if you had not slumbered through the years. The new group in the Senate shall be those Senators and minds between forty and fifty, with the super-dynamite Wallace being the least of them for age. I feel my personal defeat coming, but I certainly sigh for you.

Simeorely,

Charles L. March

P. S. Suggest you go into mourning with Grover Hill and grab yourself a Texas hat and sall for Thompson of Amarillo to some up and tous with you as the "Three Graces."

C. E. M.

2304 Massachusetts Avenue, N. W. Washington, D. C. February 18, 1941

Dear Harold:

It is a bromide, but perfectly true, that the best work is done early in the morning, simply because a long period of rest makes it possible. It is also true that following a long period of rest the brain may be of the type that wakes up slowly, but I very much doubt it. I think the brain that wakes up slowly is one that has been over-fatigued, or over-alsoholed, or over-sexed.

The lie-around-in-the-morning boys are more numerous than the few up-andat-it babies who seem to be in better condition in body and mind.

A dosen routine operations of my kind and yours have taught me that 24 hours has to start at some point because it is a circle--that is if one is working with reference to either the brain or the mind and the improvement of the same. This may be because for a million years the human system has tended toward regularity. Humanity, when the spot of work is done and the body or the mind is a superior, fixed, and maintained product, may take liberties with regularity. But while the process of improvement is going on, there can be no liberties taken with regularity.

The big single value of a get-up-in-the-morning hour is the dependableness with which one may function. He simply knows he is going to get up at a certain hour regardless of when he goes to bed. So he pays for staying up with loss of sleep. He is not going to say that he will sleep later the next morning because he stayed up late. He will not pull a Sunday morning yowning business and a Saturday night hoopla, so there will be fewer bunches of elbow bending friends and a reduction of calories and a less sluggish brain performance.

I note about you that your brain is very fast; that you are extremely alert to motivations of others, and of a very high idealism, which translated means a dependable soul and intent. This merely means that you have a brain and a virtue of high class. But it doesn't mean that you have a high class performance except when you are at it.

The examination of the moment should be how many times you are at it, when you are at it, and how much you are at it. All this means quantity and quality of performance.

The thirty pounds excess which Wallace will take off you this year will help something. It should not be done more than three pounds a month under any circumstances. But it should be done more than two pounds a month under all circumstances. This may only be done by weight consciousness of as much definiteness at least as toothbrush consciousness.

Alice, passing 150 pounds, finds she can't get on the scales because it spoils her day. This occurs until she hits 155, when panie occurs. Today is her panie day, because I shall insist upon her getting on the scales before going to New York, and shall give her suggestions for her weight six weeks hence. I shall find her weight at about 156 today (I hope for

148). But you have no one to "Hitler" you, and people have a way of not "Hitler-ing" themselves. They are the masters of their own souls, and apparently become the masters of their bodies in reverse.

I have seen, and so have you, the slow movement of the juvenile, who thinks he is a mental adult, toward the two o'clock bed hour. He starts out as a "free soul" and ends as something else. In the case of my friend Mrs. Ashbaugh, and one or two alleged near-intellectuals such as George Jean Nethan, a lot of reading in bed occurs. But I happen to know that people can read in the bed in the early morning from three o'clock with much more effectiveness, if they happen to be rested and awake and don't feel like walking, and some of the very best of ideas occur to one before dawn if he has had some sleep. A pensil and a pad help a bit to fix the vision, should one decide to sleep again, or to read until the "second sleep" adds the next extra hour until seven o'clock and the routine action time returns.

But I have never seen a truly effective and dependable man of action willing himself into dependableness with time and people without willing himself a specific awaking time and a definite awareness of daily exercise. It is true that old men such as myself, who have retired to dreaming and a sort of turtle-like position, may live longer and be more effective if they don't routine themselves in the horrible business of sitting around waiting for undependable people. At this moment it is 11:05. I have been waiting sixty-five minutes for a very high class man who did not come to do something which I thought of very great importance to him. I missed a walk in the sunshine, first with Alice and second with Mr. A., because of this date, and a breakfast has passed by. I have no real irritation, and I have spent the time writing you. It is pathetic that a man of forty stayed up socially Saturday night and could not get up this morning through lack of will, or fatigue, or because his wife did not wake him under orders.

That man two months ago said that he had found out something—that he could not go on with physical efficiency much longer unless he took exercise regularly and that he had willed himself toward a regularity in regard to his bedy as a prime necessity for his mental future. He had become frightened through illness, but the fear seems to have left him.

The man is essentially not dependable. I have found that he is always late and comes into every meeting excusing his lateness. Were this to continue with me, I should always be prepared to do other work on the hours assigned by us mutually for him, but being prepared also to do his work should he arrive. But it is sad.

In the three weeks that I have been slightly intimate with Wallace, I have not missed two minutes in the time of the contact, because I think I know Wallace, and I have never had to excuse myself about anything at any time, either in delivery of work, or delivery of myself.

Sincerely,

Charles E. Marsh

2504 Massachusetts Avenue, N. W. Mashington, D. C. February 16, 1941

p
e/o Harold Young, Attorney in Fiction
410 Gulf States Building
Dallas, Texas

Dear "D" (Perhaps for Diddle Dec Dec):

Only information obtainable as to author of letter received is letterhead and a feminine scrawl, "Harold Young" with a small "D" under it. If Young has a character similar to his signature, all I can say is that his hips should be wider; that his clothes should be more colorful; that a divided skirt is in order, with a starched collar, the pin, and a coat suggesting a massuline effect.

This mythical Young could then apply as Dean of Women at C. I. A. with the full weight of Newspapers Incorporated behind him.

The gentleman from Tennessee had no trouble whatever with the trivial cross word pussle. He came back in French. The second part of his word transformation is unprintable. The first part was "cheval."

This will give you no clue.

It is very sad to find that "D" does not know how to spell the word "missellaneous." Because there were no "H's" to drop, she merely dropped an "E".

Working out the possibility that "D" conceals a personality, one starts with the distinary and says "da", then "dada", finally reaches "daddy", and toward the end of the "d's" we discover "dunce". In the middle there is "dissy". But my memory being as long as the sea turtle, I remember weekends of this mythical Young on an island in the Gulf of Mexico. It seems to me there was a "Dorance", or a "Doris", or something like that that had the heegie beckies. A fainting memory indicates that said Doris, at three o'clock in the norming, wet and sandy, fell on seasone's bed, as she returned from a monolight roll in the sand with a double gere by the name of Smith. Gould this be "Dissy" or "Doris"?

The ability of alleged Young to cultivate all disry dumees, whether Doris or otherwise, has in the activity of said Young become a myth throughout the Southeast and the Southwest, particularly in the vicinity of Macon, Georgia, where the Georgia Terror reigns. All plies cars be advised that the terror is fond of Young affairs, but has never been arrested for rape. She is unusually fond of sausage, smoked or otherwise, and has been known to go into hysteries over flowers, to which she seems allergic.

Simeeraly,

- P. S. If "D" will write, wire, or telephone that there is such a person as Young, he may be invited to Washington.
- P. S. 2. The name of "Dode", this mythical bird Dodo, has nothing to do with "gmm", but has its place in mythology. It is to be expected that there is not either learning or energy emough in Dallas to do anything about Dodo. Shipping charges, orating, rental of hoisting apparatus, are all guaranteed, should Dodo be shipped soon.
- P. S. S. Walking has become a fashionable passtime. The Society of solumnists and photographers have not yet discovered Rock Creek except near the cheval barns, where plenty of the cross word pussle exists. Next cross-country exploration, with hobmailed shoes obligatory and all strangle holds on sapplings barred, begins promptly at 2:50 p.m. Ambulances: Please note:
- P. S. 4. The future of the world is at stake in an essay to be produced on the treaty-second for radio consumption, to be delivered by Mr. A., as in shees) or as in A. A. A., meaning division of hard liquor coming from corn but refusing any connection with the glossary of slang as a procedent to "corny".

C. E. M.

2504 Massachusetts Ave., N.W. Washington, D. C. February 11, 1941

Dear Harolds

Please look up Arkansas divorce laws. It is stated here that a new Arkansas statute provides for three weeks residence. It is important to know how strict the notification provisions are adhered to, and what the minimum notification consists of. We shall be talking by telephone shortly.

A couple of walks with Mr. A. have been satisfactory. Your name came up at the White House in a general discussion of Mr. A.'s plans, in which continuation of A.'s interest South of the Rio Grande was confirmed.

Will check today in Senate how he is getting along there.

Sincerely,

Charles E. Marsh

Mayflower Hotel Washington, D. C. February 18, 1941

My dear Harold, Treuns

As you probably know by this time, there was no place for me on the 11 o'clock plane, and I did not get out of Dallas until after 2 o'clock in the morning. I had made up my mind that I was going to set a good example for Wallace's office by arriving promptly at 9 o'clock, and since the plane did not arrive until about 10 o'clock, I did not show up at Wallace's office at all yesterday.

I have rented a very nice room at the Mayflower Hotel, looking out on a beautiful brick wall.

Yesterday afternoon I had a long talk with a Florida lawyer, which resulted in my procuring his overecat. Our evercoats were of the same color, but his, which is now mind, is much better than mine was.

Mr. Wallace was very glad to see me. There is much work to do, and I expect to enjoy it.

Please arrange to get a few days ahead of your class, because I want you to plan to be up here during the haster vacation for a few days after the regular vacation is over.

I am sure that you are watching out after all of my interests and your own.

Lots of love,

February 18, 1941

Memorandum to Harold:

From a man who weighs 204 pounds today.

Leaving on a ten-pound reducing trip, may I say:

- 1. I thank you for your Clemens talk, and the way you handled yourself.
- 2. I wish you would be thinking about my opening a house at Fort Meyers, for how long, and when. I have Miss Reuber and her sister going to Fla. about the first. I could stand \$150 furnished house for two or three months, if that is the right thing to do, with these two servants having the by product.
- 3. I want to stay in Florida as little time as possible, and would rether spend the money of a surface residence, if I save days there by it.
- 4. The Plaza Motel, in New York, if you need me. Otherwise, I shall be back here for a day in a few days.
- 8. I am under-paying you, at the rate of \$100 a month, during '41, as you alroady yesterday saved much of that.
- 6. At the prosent time consider yourself my closest Washington friend, whom I am delighted to have use the headquarters of Private Sorowball, including its sleeping quarters, saloon, and restuarant, at any time he can rest or be of service to Hitler in Hitler's desire to remain quiet among the Bravarian Alps and to die soon by a self-inflicted bullet.

LEAKE, HENRY, YOUNG & GOLDEN DALLAS, TEXAS

February 18, 1941

Mr. C. E. Marsh 2304 Massachusetts Avenue, N. W. Washington, D. C.

Dear Mr. Marsh:

Your two page letter was destroyed unread.

Yours very truly,

 $\mathbf{n}D_{\mathbf{n}}$

- P. S. 1. My "Miscellaneous" file is becoming cluttered with indecipherable correspondence from ununderstandable correspondents of doubtful origin and uncertain residence. I am saving it, however, in the hope that some day in the dim and far off future it will develop that I was wrong.
- P. S. 2. I hope you will duly and fully appreciate the enclosed. Of course, it is a wee bit tardy, but I am a wee bit timid, too. You understand how that is, don't you?
- P. S. 3. Dizzy Dunce? That wouldn't have any special application, would it? Anyway, that will give me something to mull over in HHY's absence and when he comes back maybe he can tell me if I have been done wrong by.

D.

Enclosure: If you will be my Valentine
That sure will be just dandy,
Cause you're as nice as
Angel cake,
And sweet as Sugar Candy!

I had this left over and I just hated it to go to waste. "D"

Mr. Marsh: Seriously, though, I expect you already know it, Mr. Young is already in Washington, having left here Sunday to arrive Monday, and is presumably at the Mayflower. In the event you haven't contacted him and you want to and he is out of pocket as usual, you might try the chain letter method. It has been known to work.

LEAKE, HENRY, YOUNG & GOLDEN

ATTORNEYS AT LAW

SAM A. LEAKE (1864-1935) W. T. HENRY HAROLD H. YOUNG HAWKINS GOLDEN J. MANUEL HOPPENSTEIN HARRY M. STANFIELD

SUITE 410 GULF STATES BUILDING DALLAS, TEXAS

February 18, 1941

Mr. C. E. Marsh, 2304 Massachusetts Avenue, N. W., Washington, D. C.

Dear Mr. Marsh:

Your two page letter was destroyed

unread.

Yours very truly,

"*X*"

- P. S. 1. My "Miscellaneous" file is becoming cluttered with indecipherable correspondence from ununderstandable correspondents of doubtful origin and uncertain residence. I am saving it, however, in the hope that some day in the dim and far off future it will develop that I was wrong.
- P. S. 2. I hope you will duly and fully appreciate the enclosed. Of course, it is a wee bit tardy, but I am a wee bit timid, too. You understand how that is, don't you?
- P. S. 3. Dizzy Dunce? That wouldn't have any special application, would it? Anyway, that will give me something to mull over in HHY's absence and when he comes back maybe he can tell me if I have been done wrong by.

Mr. Marsh:

Seriously, though I expect you already know it, Mr. Young is already in Washington, having left here Sunday to arrive Monday, and is presumably at the Mayflower. In the event you haven't contacted him and you want to and he is out of pocket as usual, you might try the chain letter method. It has been known to work.

I you will be my Valentine

That sure will be just dandy,

A HALLMARK CARD

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In a gathering of this nature one feels constrained not to let his emotions reach the boiling point which events in Europe justify. It is not without feeling that one looks shead at the victory that is to come. But I could add nothing to this meeting if I did not appraisable the present world problems from the standpoint of the look shead. The vista of today and of yesterday would not add strength to the purpose of tomorrow—the victory shead for right, for tolerance, for human beings, and for the dignity of the individual man when crushed by mad men in power. So today will you come with me to the look shead?

A Hitler cannot win, any more than Genghis Kahn, Tamerlaine, or a Napoleon of the latter years.

There is something in the spirit of man which recognizes what is good for him. This we call "good." Sometimes we call it the "good life." But we do know what good is. Also we know what evil is. It does not require a philosopher, a statesman, or even a doctor of moral philosophy to tell the common man what is good.

The common man is attracted by the good, and is repelled by the evil. It may be rational to say that the only difference between good and evil is whether or not the act called good benefits you, or the act called bad is not beneficial to you. But in the long, long road which is the civilization which we now enjoy, there has been enough test of good acts and of evil acts to constitute the thing we call the moral code. The man Hitler has violated every tenant of the moral code. He is evil. The common man everywhere whom he has crushed knows that he is evil. The common man everywhere whom he has not crushed knows that he is evil. The evil one does not attract other man. So, good is cohesive, and healthy, and grows strength, and is a lasting structure. Evil is not cohesive; it is repellent and does not grow a healthy and lasting structure.

Your own race has been scattered over the world by forces of evil through the centuries of time. But the good within your race in its cohesive and strong knowledge of values has never been crushed.

Looking forward we see Hitler expanding evil. But with each expansion the evil one weakens the structure of his consept. This year ahead seems to indicate an even greater expansion, but with each day, and as each square mile is added, I believe devoutly that the force of evil which Hitler represents is growing weaker. With equal devoutness I believe that the hundreds of millions of common people-common in the singleness of the idea that the State should serve and that man should rule-is growing stronger.

These things do not become seute until the challenge causes us again to examine the truth. When truth accepted through the ages, becomes worm with time and unremarkable because of its acceptance, all men have a tendency to put even basic truths upon the inactive shelf. Now truth is active. The truth that the common man and his dighity is the supreme thing under the Lord; that the common man has made this earth what it is under the Lord; and that this earth shall go on with man and God in growth and health are the simple truths which now in strength and passionate militancy are the circumstances and the concern of us all.

Ho Hitler can win against that. One who has heard his voice in recent months; one who has watched his strident and theatrical partner to the South; one who has east his eye to the West over the Pacific should not be afraid. The fear is within the forces of evil.

There is the effort and the need for effort, and they know within the silent thing which is their collective conscience that they are not in health; that they are not at peace; and that they are not to be a victorious force for progress in any peacetime world.

The practical view may be unseemly here. I am not a military expert.

I am not one to add tanks and guns and planes and ships. There are more expert men for this. But I see that an America is awake today. At Washington I see an improvement in simplicity and effectiveness. Petty jealousies are dying. The men who may best and most quickly do the work are rapidly becoming the men who direct.

Red tape of peacetime precedent is being cut. Selfish groups are becoming unselfish.

Americans under the pressure of national need.

From below the Rio Grande comes the same message. Men of alien speech and blood are joining the forces of good with the positive will that peace on earth shall come with freedom.

Whenever one, seeing evil rampant, asks his God why it should be so, one must listen. I see Hitler beaten, but also do I see man refined in his spirit and in his human effectiveness unter the activity and unity which has come to those who see the good life.

I see below the Rio Grande the common man moving forward perhaps a century in a single decade. I see the carelesness and self satisfaction of a prosperous country such as ours correct the small sins which altogether might have wrecked a pure democracy. So the evil which is Hitler will die. So the good which is now on the active march will benefit and live.

2304 Massachusetts Avenue, N. W. Washington, D. C. March 11, 1941

Dear Harold:

Perhaps a few hours at my house on the evening of March 18, at seven, might give you a needed rest.

I promise the guest list will be limited to eight, with hands across the Mississippi for the good of the South, and the pleasure which I hope will be yours as you rest a minute.

Simeerely,

Charles E. Marsh

THE VICE PRESIDENT'S CHAMBER WASHINGTON

March 14, 1941

Dear Mr. Marsh

I am delighted to accept your kind invitation to spend a few pleasant hours with you the evening of March 18, at seven.

I am not entirely sure that they will be few, nor will I know until the evening is over whether they will be pleasant.

Sincerely yours,

P.S. There is no bolm at all in Hilead.

P.P.S With greetings, solutations and hopes

for more effective, income tax collections,

I am, thoug in the new loose bonds.

young

2304 Massachusetts Avenue, H. W. Washington, D. C. March 17, 1941

Donr H. A. s

I am back in Washington, and at your service. I may have some deposit of a two week trip South and West.

It becomes almost a bromide to say that the people are ahead of the government. This is one of those times when people believing with the government do not have adequate knowledge of the time element. They have jumped beyond Congress and are about to strike blindly at any delay whatever in winning. Their desire, which is quoting many roughly, is to "get the dawn thing over and that blank blank whipped." There has been some confusion as the pacifism of peace time melts under the assumulation of fear for safety and the nervous irritability of the more courageous—that is the masculine content possessing still the vestiges of a former natural condition of their ancestors in the nomadic and war—like primitive.

I see people in an overwhelming unity of the WILL to win, with a lessening patience with both opponents (conscientious objectors and columnists, neutrals--mationalists and isolationists of the Wheeler, Taft, Lindbergh school) and with the government itself.

Thus far the President rises supreme, except for the under-current heard everywhere that strikes are threatening the business and that Reservelt as boss must act at once. Receivelt's speech of Saturday night should clear up much by restating his intent to see that Democracy—the government—is to be the boss of the effort. The clarity of the Receivelt statement that neither capital nor labor nor management shall stop for one moment the business at hand is the same clarity of intent and belief that I met on this trip. The people have a straight line of contact with the President, as head of the business, as stockholders in Peace in Safety they are putting Safety first. They know that time is the escence. They have chosen Received to carry on. They have little patience with any board of directors such as Congress. They will want Congress again when Peace is here with Safety, but not when there is any question between speed and talk.

They are bitterly impatient with labor, and are puggled by Roosevelt's not moving to set up a labor control board with sovereign power to decide:

- 1. When a strike is unlawful.
- To prevent any strike unauthorised by the board—in other words a license to strike from the government.
- 5. A quick and final desision without red tape and a lot of hearings on the matters in dispute.

The people are somewhat unfair in that they believe that a strike is always initiated by labor. The government must protest labor in this, as capital and management have already begun to ride public opinion as the tide against labor grows. But "No Strikes" is the public request.

It seemed for a while as if the public would stop at no strikes on defense work, but the thing has grown bigger than that now. The public believes that labor--organized labor--is led by men who are seeking to take advantage of the united war effort in getting more money everywhere. There are less than ten million organised workers and almost fifty million un-organised workers. The fifty million have always been against the aristocratic ten million, and when the ten million drive on for more and more, the fifty million don't feel well about it, as they know it costs them something every day in their living when they hear of shorter hours and bigger pay for teamsters and carpenters and electricians and pumbers and factory specialists generally. The great body of the tax-conscious; the draftees; the un-organised workers seeking government work and put through the union eard racket; the unemployed knocking at the gates of the C. 1. O. elosed shops in coal and steel and autos are all impatient. This mass irritation is about to damage the entire concept of organised labor -- the right of collective bargaining. The thing very easily may get out of hand unless the government takes this thing in hand DOW.

In Texas last week a Governor proposed on Saturday merning in a surprise message that no strikes be permitted in Texas on defense work, on transportstion systems, and on public utilities. The law was almost passed Saturday by both houses without even hearing from labor. I think it will be passed this week by a large vote in both houses. It is very wrong to tack the utilities and railrands onto defense work, and I am sure the law was put before the Governor by the railroad and utility lebby. This is what I mean though by maying the thing has gotten out of hand. This is what I mean by saying the people are irritated. This Governor will probably ride into the Senate of the United States on the no strike issue. People have not yet heard the half of delay saused by the profit motive and engineered by corporate management. They don't know what happened last summer when wrong estimates of production reached a trusting government put in them by men who did not want new factories built. These same crocks will now say that labor is responsible because they are not working long enough hours, are not producing enough man-power in the skilled crafts, and are working on the slow down strike to get over-time. On this trip I felt that the heart of labor is sound, even in organised labor. I did not go into the industrial must or into the far West, but I do feel that everywhere the will to whip Hitler has quickened the speed of work and love of labor itself. The log jam is among the olever who direct capital and who direct labor. The responsibility is that of the government itself. I believe that as a war measure the country would cheer the control by the government itself of:

A. Hours of labor according to the need of the particular industry.

B. Mages from passing pertain coilings (maximum wages as well

as minimum wages.)

C. The ability of the government to mobilize labor-that is shift labor from one place to another under proper restrictions such as a certification by the Commander-in-chief of the need.

I believe also that as to production by management and capital the country would applaud the ability of the President, or the government, to draft specialists not in the draft age-whether doctors, lawyers, factory management experts, or what-and to fix the wages and territorial location of the same. When this country voted for the draft for the army camps, it did not stop there. It voted the draft principle in defense of America.

I don't think the average American feels that age has anything to do with this. He believes it is merely the case of fitting every man in America to the best place in the defense of America. They are so impatient of delay that they don't want any man to slow this thing up either by active sabetage or passive resistance or by going about his own business when he could do a better business for us in defense.

Obviously, if the average American is thinking this way about labor and other human beings, he cortainly is thinking that way about the use of tools in the defence of America—that is, factories and capital—so I wen't go into that except to say that the average American will support any taxation structure which seems necessary for eafety. And he will support the use through condemnation, if necessary, of any factory and any material which is needed, and at the prices fixed by the Commander—in—chief without delay through courts. It is obvious that the average American isn't paying much attention at the moment to the Supreme Court of peace time which has repeatedly declared against confiscation of private property and for the protection of minorities and individuals in their God—given right to function within the state as they please.

In the 1917-19 business we reached conscription and food control and war material control, but we did not reach control of management, nor did the government undertake to order corporations into activity. The government merely took bids and let contracts and gave the war material makers priority on materials. This time, because of speed necessity which will become very apparent seem--probably in April--the people are going to insist that the President act for them and against any delay whatsoever by anybody.

Sees one has stated that the proper way to reach greedy ones in both capital and labor is through the income tax machine. That person would oppose a restriction on war profits as such and any restriction on maximum wages. Obviously restrictions on war profits is politically popular. Any restriction on maximum wages would be politically unpopular, and any lowering of the income tax brackets will be politically unpopular down to the point where it ceases to reach. Any man making \$2,000 a year is pleased over having any one making \$2,001 taxed, but he doesn't want the thing to reach \$1,800.

Temporarily politically unpopular transactions tax, payable every thirty days, is the way to get the maximum money now at the minimum cost, and the minimum disturbance; the ability to pay is determined by the fact of purchase. The private person does not hold on to the government's money for twelve months; there is less chance of evasion, and the income tax still may be maintained as an added source. I believe the experience of the last war on luxury taxes can not be handled in the present public attitude. With peace the taxes could be withdrawn piece-meal on certain commodities and certain exemptions as the national budget permitted. I see the time coming when government securities and any income tax, no matter how deep, will become un-manageable. The sale to banks and insurance companies and direct to the people of government securities has limits. Any further stiffening of the income tax will be mot by all types of evasion. But the worst phase of following the war max pregram of 1917-19 is that it will delay the collection and distribution of the tax. People will be paying out of next year's earnings in this year and will always be a year behind in their debt to the sountry. Not one man in one hundred today saves his income tax on this year's earnings to be paid next

year, so three billion dollars of government money is constantly being left as a debt to the government as the individual borrows and uses up the government's tax money. The adoption of a theory of profit on each transaction will speed up the collection and will not dislocate the even flow of business by the quarterly income tax payments as they get heavier and heavier and are paid for out of operation a year after they have been incurred. Here I am not speaking for the corporation, well-rum and well-financed which at least keeps its books anticipating taxes, but of the great multitude of small business and professional earners and workers who will make no provision to pay 1942 taxes out of 1941 earnings. The action of the social security tames should convince any one how much simpler monthly tamation may be collected, and who easily individuals in business accept such taxation as a part of their daily and monthly routine. The greatest slow-up in business and enterprise always will be any factors of uncertainty. I find individuals are stopping everywhere transactions which normally would place business from the old to the young because of capital gains, and that people having title to the larger part of American industry have slowed up almost to the slow down strike the normal growth of business because of inheritance tax coilings and gift tax coilings.

This all may be summed up in the statement that there is a sense of willings ness on the part of the great mass to be taxed now within their ability to function and that they prefer rising wages and rising profits with rising taxes and are willing to pay them now as they go. I believe the Ways and Means Committee will find the usual howls as in any now taxation, but I believe the President, in a tax measure of any reasonable sort, would have the very great approval of the country. I think the danger is the Treasury experts themselves and the politicians on the Mays and Means Committee who will be inclined to follow the line of least resistance. But it is obvious that as the national debt rises there must be a rise in the ability to pay and we must be willing to fact the rise in living costs which always comes with the former.

Looking at the broad justice and the national prosperity, I believe that runaway labor prices and rapidly mounting debt can best be adjusted to the normal procedure by permitting reasonable increases in prices of products of the farm which go to the men who produce in factories and increased wages. The way to prevent run-away retail prices must be found in the distribution system itself. I think a very careful watch of retailers and wholesalers profiting through scarcity and speculation is necessary. It should not be necessary to have 50¢ cotton, \$3 wheat, and \$3 oil as we did in the last war. But I thing the wrong concess would be to set up a narrow group whose sole business is to keep down the cost of living by putting a low ceiling on primary products or to allow the Federal Reserve System to muscle in with its elever financial juggling of loan permits through the re-discount negotiations and reserve control.

Sincerely.

Charles R. March

2304 Massachusetts Avenue, N. W. Washington, D. C. March 19, 1941

Dear Sarolds young

Receivedt will receive thousands of suggestions for the peace. He will not have time. He will place them somewhere--at least he should -- for corting.

Roosevelt has said: "We have a war to win, and a peace later." He is right. Churchill says the same. If these two men were to think of the peace, they would be robbing the effort to win the war.

But womeone should sort and save and put into form an occasional summary. as the peoples' thoughts change from time to time.

I think this saving is almost as precious as the sorting and saving of inventions to win the war. I hope Churchill is having some sorting and saving until he has the time. If I were either one, I would not look at a peace idea. I think Wilson talked too soon and out of place on his Fourteen Points.

Put this in your box. Wallace is learning a mechanical job now. His harassed President has thrown Mexico, and possibly South America, at him. I said yesterday that he might be a collector of an improved personnel by starting with the fifty thousand names that have been collected since Reservelt told a college professor to make a sensus of American management brains. I know that has been done wrongly, and may hurt us very much unless calm intelligence sorts and saves and investigates and has quality information to put his hand on the right person whenever the President speaks, and when "draft of brains" supersedes the volumbary dollar-a-year racket.

Wallace has twenty-four hours a day, but the Wallace name and the Wallace industry and the Wallace honesty can be the key point where the President can put his finger. Any work from these ideas can be done by others and delivered to Wallace if his authority is obtained, in his private service emymously-a sort of reporting which I think best can be done by persons neither executive nor ambitious, and only concerned with the excellence of the work itself.

Incidentally, Marold lokes in 1933 reached his top, as did William Mandoo and House under Wilson, principally by being willing to take on cats and dogs whenever the chief authority wanted something done. There is no competition in the taking on of the above two ideas at this time. Millett and the Information Bureau is ragged and weak. I am sure this personnel grab bag fellow is theoretical and incompetent. Jones has gone pretty far just by being there and saying first, "I'll do it." Wallace's real competition comes from the gentleness of his own soul. Personally I have always be lieved in making one's own work in order to have control of the quantity and quality. Everybody grabe for what is obvious. I would have to see Wallace stand around with his hands at his sides waiting for the boss to speak.

HHY-3/19/41-Page 2

The above two ideas are definitely in the direct line of the next President-to know who and where men are, and to have a reservoir of the country's ideas on the war's end constantly brought up to date.

Either one of these jobs can use me by remote control through you.

Sincerely,

Charles E. Marsh

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2304 Massachusetts Avenue, N. W. Washington, D. C. March 19, 1941

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Sincerely,

Charles E. Marsh

2804 Massachusetts Avenue, N. W. Washington, D. C. March 19, 1941

Dear Harold:

A couple of sheets on How to Prepare to be President.

Sincerely,

Charles E. Marsh

Memorandum to Harold Youngs

This is a memo by itself for the practical facts. I believe you will find that the President already has set up an oldish, slow, day-dreaming bunch to take the pressure of all the peace people from his time schedule.

If you look into this and find it so, it should not discourage you. You should have Wallace made the liaison, and he should take over supervision of this particular agency so that you may have access; then you will put in the same a good executive secretary. And, of course, the financing probably already has been handled by making it an appendage of the State Department. If you find that all this stuff is being routed to Department Z of the State Department, you will find the matter in charge of some mangey derelict who could be given a secretary or be replaced and put under Wallace's control with the consent of Hall. We could get the appropriations slowly raised if you needed high-class sorters.

The same technique could be applied in taking ever supervision of the brain personnel census. The main thing is to start in where the thing now is without trying to supplant it with a new set-up. In that way you lose heat and make speed, as you are not ruffling feathers.

Memorandum to Harold:

March 24, 1941

(I presume this letter is to be sent to Orlando for mailing, merely sealed and sent to a friend for mailing, saving me a trip, if this does not make the record incorrect. I would like to get this thing going without waiting until the twentieth of next month, which is about the natural time for me to go down there.)

"Dear Mr. Clemens:

"I have consulted you heretofore in regard to what I consider the desirability of a divorce on the part of Mrs. Marsh and myself. My business interests and general affairs are essentially located at Orlando, Florida, as far as a principal revenue source and interest are concerned, and I have largely separated myself from any management activity of affairs in Texas where I formerly lived with Mrs. Marsh until about five years ago.

"Mrs. Marsh lives at 1309 Marshall Lane, Austin, Texas, with a Summer home at Falmouth, Massachusetts. She generally does not go to Falmouth until about May, so the home address, and I am sure the natural place to reach her, is Austin. My address at Orlando is (Mr. Clemens suggested a hotel where I would normally stop as a most natural thing, in event that the record were gone over later, and that I regester in other hotels as from Orlando, Florida,)

"If you could represent me in the matter of obtaining a divorce, I shall appreciate it, although I know this is not in your special line of legal activity."

(Harold, do you think I should actually show up on a special date and take a room at a hotel in Orlando? Lately I have not stayed in town except a day, and my name is scarce on hotel registers down there, and always as from Austin. Clemens suggested that I might on my next trip down there move in to the Court House and register on the next election, and also as a preliminary to filing an income tax next year down there. As I write this I do not believe that my first thought of skipping this trip to Florida will be approved by you, and that I probably ought to make a jump at it soon, as Mrs. Marsh is coming over there and I either have to wait until she gets out or beat her to it. She will be there about two weeks. I really don't want to go if you don't think that being there ninety days to the minute is legally necessary. But I don't want to have the thing thrown out by the same judge who grants it.

(Do you think it possible for me to have some one rent a room for the months of April, May, and June. From my standpoint this is unnatural, and the general thought of Clemens was that the more natural we remained in my movements, the better, and he was not recommending an actual stay down there. I don't want to give my daughter's residence, as it implicates her knowledge of the affair. I think perhaps you had better talk over this point by telephone if you are not sure yourself as to whether I should take on a permanent room minimum residence.)

Cable Mayflower



Telephone District 3000

The Mayflower connecticut ave. and de sales st. Washington, ED. C.

March 26, 1941

Dear Mr. Clemente:

I am well aware of the fact that you told me to eall you Jim, and I shall do so hereafter.

I believe that I understand your instructions regarding Mr. March. Am I correct in assuming that it will not be necessary for him to actually be in Criando except when he is called there on business, and, of course, when the divorce case is tried, because he has determined to make Orlando his residence and because he is, and has been for some time, in business there? Do you not think the more actual visits he makes to Orlando the better?

It is my understanding that it will not be necessary for Mr. March to rent a room in Orlendo for the months of April, May, and June. Am I correct in this?

I discussed these matters briefly with you yesterday and expected to see you again before you left. I was sorry to find that you had cheeked out of your hotel this afternoon. It was my hope that you might produce the twin spirits you mentioned.

Sincerely yours,

Herold H. Young